



## **Leadership Gloucestershire – 14 December 2017**

### **1 Welcome, introduction and apologies**

<i>Name</i>	<i>Organisation</i>	<i>Apologies</i>
Cllr Mark Hawthorne (Chair) Jane Burns	Gloucestershire County Council	Pete Bungard
David Hagg	Stroud District Council	Cllr Steve Lydon
Cllr Paul James	Gloucester City Council	Jon McGinty
Cllr Tim Gwilliam Pete Williams	Forest of Dean District Council	
Cllr Steve Jordan Pat Pratley	Cheltenham Borough Council	
Cllr Chris Hancock	Cotswold District Council	Christine Gore
Cllr Dave Waters Mike Dawson	Tewkesbury Borough Council	
PCC Martin Surl	Police and Crime Commissioner (PCC)	Paul Trott Richard Bradley
Gary Thompson	Gloucestershire Constabulary	Rod Hansen
Dr Andy Seymour Mary Hutton	NHS Gloucestershire Clinical Commissioning Group (CCG)	
Diane Savory David Owen	GFirst Local Enterprise Partnership (LEP)	
Stephen Marston	University of Gloucestershire	
Katie Jenkins	Government representative – Department for Business, Innovation and Skills (BIS)	
Simon Harper	Gloucestershire County Council	

### **2 Action notes**

The notes of the meeting held on 26 October 2017 were agreed.

### **3 Matters arising**

#### **a) Strategic Planning Coordinator**

The Gloucestershire Economic Growth Joint Committee had approved the detailed arrangements relating to the recruitment process. The job would

to be advertised early in the New Year and it was hoped that someone would be in post in early Spring.

**b) Business Rates Retention Pilot**

The Local Government Finance Settlement was expected to be released on or around 19 December 2017 and an announcement relating to the successful Business Rates Retention Pilot might be made ahead of that.

**c) Vision 2050**

Stephen Marston advised that invitations had been sent out for the Big Launch on Thursday, 1 February 2018 at the Centaur, Cheltenham Racecourse. He asked that Leadership Gloucestershire partners extend invitations to all those people and organisations in their networks who might be interested in attending. He asked that the event organisers, Dialogue by Design, be kept informed of who had been invited.

**Action - ALL**

Three social media channels were now operating relating to the Big Conversation and a new dedicated website would shortly be up and running. The Big Launch event would focus on the assets in Gloucestershire, what the county would look like if we stay as we are, what do we want the county to look like in the future and the six big projects already identified. Information would be provided on how the Big Conversation would take place and how the outcomes would be presented at the end of the process.

Louise Kempson and David Marlow had been taken on to develop a validity framework to assess the impact of the six big projects and any others emerging from the Big Conversation. A tender brief was being developed to review the options for the delivery vehicle. This was the 'how would you do it?' part of Vision 2050 that would run alongside 'what do you want to do?'

A third Leading Places workshop was planned and it was hoped that this would be held in March 2018.

Briefings were being held in each of the districts to ensure that elected members were aware of Vision 2050.

**d) Joint Core Strategy**

The Joint Core Strategy had now adopted by the three councils involved: Cheltenham Borough Council, Gloucester City Council and Tewkesbury Borough Council. It was recognised that this was a big milestone and major achievement with proposals for 35,000 new homes and employment land for 45,000 jobs by 2031.

#### 4 **Sustainability and Transformation Plan (STP)**

Mary Hutton made a Powerpoint presentation highlighting the key challenges, the tailored locality approach, the governance framework and progress on enabling active communities, the clinical programme, reducing clinical variation and 'one place, one budget, one system'.

The key challenges were a growing population with more complex needs, increased demand for services and rising public expectations, recruiting and retaining staff with the right skills, encouraging more personal responsibility, rising costs of drugs and new technology and continued pressure on finances.

The population of the county was expected to increase from 632,500 to 674,500 by 2030 with the number of people over 65 with a long term conditions rising from 47,500 to 77,000 over the same period. By 2021 a 20% increase in the number of people in the 75-84 age group was predicted.

Mary explained that there would be continued engagement with clinicians, patients, staff and community partners and proposals would be developed for consultation. She noted that the only contentious issue to emerge so far related to the future provision of urgent care.

Leadership Gloucestershire partners requested that they were kept updated as the process moved forward. A recent presentation on the STP and proposals for Cheltenham had been well received by the Borough Council and it was hoped that it could be repeated on at least an annual basis. It was noted that this type of approach might work well in other districts in the county as well.

Answering questions about funding pressures, Mary explained that every effort was being made to prevent growth in demand in acute sectors to allow funds to be invested in prevention and self-care.

Stephen Marston noted that the STP had significant implications for the 2050 Vision, particularly in terms of recruiting and retaining a skilled workforce. Employment areas included nursing, pharmacists, paramedics and advanced clinical practice. Referring to mental health and well being, he recognised that the University and other educational establishments in the county needed to be in a better place to promote mental strength and resilience amongst their students. Good advice and availability of information would help prevent young people seeking support through the NHS.

Assistant Chief Constable Gary Thompson noted that mental health related illness was a growing problem for the Police with 40% of call-outs now relating to mental health. He said that the changes to the Mental Health Act introduced on 11 December 2017 now prevented under 18 year olds from

being detained by the Police. Places of safety would be required and this relied on health and social care colleagues' co-operation.

PCC Martin Surl stated that the misuse and abuse of drugs was often a precursor to people suffering mental health problems. The Police were not in a position to solve the problem and a joined-up approach with other agencies was required.

Mary undertook to provide an update on the STP, including the emerging proposals, at the next meeting.

**Action – Mary Hutton**

## **5 Terms of reference and work programme**

Arising from the discussion, the following way forward was agreed:

- Meetings to be held from time to time at different locations in the county with the host organisation providing a scene setting presentation as one of the items of business. Partners to be asked to volunteer to host meetings.

**Action – ALL to consider and inform Jane Burns**

- The work programme to be included as a standing item at the end of each agenda. The Chief Executives to ensure that the work programme reflected emerging issues.

**Action – Chief Executives and Jane Burns**

- The chairmanship to remain with Gloucestershire County Council and nominations to be sought for the position of vice-chair.

**Action – Jane Burns**

- Vision 2050 to consider what was needed beyond Leadership Gloucestershire to deliver the outcomes from the Big Conversation.

**Action – Stephen Marston**

## **6 Devolution update**

Katie Jenkins provided an update on the latest position. She referred to developments around the country including the new deal announced in the recent Budget for North of the Tyne, further devolution in mayoral areas including the West Midlands and West of England and a housing growth deal for Oxfordshire. She said that the Secretary of State for Communities and Local Government was keen to develop a devolution framework setting out a map for devolution based on the deals that had been negotiated so far and to provide guidance for those where deals had stalled. There was no timescale for the framework.

Mike Dawson advised that he had opened a discussion with Homes England (formerly known as the Homes and Communities Agency) to consider the infrastructure requirements for new housing development in the county. He believed that it was worth having a ministerial conversation on this issue.

**Action – Mike Dawson**

David Hagg stated that he did not think that devolution was likely to happen in the way first thought but he hoped that there would still be mechanisms to attract funding for infrastructure projects based on the specific needs of particular parts of the county. He said that the support of the six MPs was critical in moving projects forward and he believed that a more co-ordinated approach was required. He suggested that they be invited to a future meeting of Leadership Gloucestershire.

Mark Hawthorne advised that the Gloucestershire MPs were generally good at lobbying on specific issues such as the A417 Missing Link but perhaps less effective on county-wide issues. He agreed to take away the challenge of finding better ways to engage with the six MPs.

***Action – Cllr Mark Hawthorne***

It was noted that sub-regional alliances were likely to become more important in the future, particularly links to the West of England, Worcestershire and the West Midlands. Conversations were already happening around this issue.

Mary Hutton stated that new housing proposals in South Gloucestershire did not factor in health provision and appeared to be reliant on Gloucestershire GP practices and related health facilities. She was concerned that no one from South Gloucestershire Council had been in touch with Gloucestershire CCG. David Hagg undertook to provide Mary with the name of an officer at South Gloucestershire Council who would be able to help.

***Action – David Hagg***

**7 2018 meeting dates**

22 February – Budgets 2018-19, Vision 2050 and STP update  
14 June  
26 July  
11 October  
6 December

All at 10am (locations to be advised)