



Leadership Gloucestershire – 14 June 2018
Shire Hall, Gloucester

1 Welcome, introduction and apologies

Name	Organisation	Apologies
Cllr Mark Hawthorne (Chair) Pete Bungard Jane Burns	Gloucestershire County Council	
Doina Cornell David Hagg	Stroud District Council	
Cllr Paul James Cllr Jennie Watkins Jon McGinty	Gloucester City Council	
Cllr Roger James	Forest of Dean District Council	Cllr Tim Gwilliam
Cllr Steve Jordan Tim Atkins	Cheltenham Borough Council	Pat Pratley
Cllr Chris Hancock Christine Gore	Cotswold District Council CDC and FODDC (Publica)	
Cllr Rob Bird Mike Dawson	Tewkesbury Borough Council	
Chris Riley Paul Trott	Police and Crime Commissioner (OPCC)	PCC Martin Surl
Julian Moss	Gloucestershire Constabulary	Rod Hansen
Mark Walkingshaw	NHS Gloucestershire Clinical Commissioning Group (CCG)	Dr Andy Seymour Mary Hutton
Diane Savory David Owen	GFirst Local Enterprise Partnership (LEP)	
Stephen Marston	University of Gloucestershire	
Katie Jenkins	Area Lead for Gloucestershire, Cities and Local Growth Unit	
Jo Walker Sarah Scott Dr Tanya Richardson Fabian Toner Simon Harper	Gloucestershire County Council	
John Baker	Strategic Planning Coordinator	

2 Action notes

The notes of the meeting held on 22 February 2018 were agreed.

3 Matters arising

a) Vision 2050

Stephen Marston provided an update on progress. He hoped that partners would continue to encourage people to respond to the Big Conversation before the close of consultation on 31 July 2018. He noted that BBC Radio Gloucestershire and the Honorable Company of Gloucestershire were both running events in coming weeks.

He advised that consultants had been appointed to consider the options for delivery vehicles and a draft report would be ready by 31 July 2018.

By the end of October 2018, it was planned that a final report would be published on the Big Conversation and a statement would be made on the next steps. The Leadership Gloucestershire meeting scheduled for 11 October 2018 would be dedicated to this.

It was recognised that all the partners needed to be involved in the process with small group discussions taking place on particular issues through August and September. It was suggested that a steering group of Leadership Gloucestershire should be established similar to the one used for the Devolution bid in 2015. This would provide a coordinating role and help in reaching a Leadership Gloucestershire position.

Action – Jane Burns, Mike Dawson and Stephen Marston

4 Adverse Childhood Experiences

Assistant Chief Constable Julian Moss and Dr Tanya Richardson, Public Health Consultant, made a presentation on behalf of the Health and Wellbeing Board.

They explained what an adverse childhood experience (ACE) was and why it was important to understand their impact in developing prevention strategies and building childhood resilience. In November 2017 an ACE Summit had been held in the county and this had resulted in the formation of an ACE Panel under the leadership of the Health and Wellbeing Board.

Leadership Gloucestershire supported an ACE informed approach in Gloucestershire.

Arising from the discussion, the following actions were identified:

- a) To make a presentation on ACE to members of the Forest of Dean DC
- b) To attend a meeting of the GCC Corporate Parenting Group

- c) To engage with the early intervention partnerships in each district which already had multi-agency representation.
- d) To look for opportunities to engage directly with schools

Action – ACC Julian Moss and Tanya Richards

5 Strategic Planning Coordinator

Mike Dawson introduced John Baker who had recently been appointed to the position of Strategic Planning Coordinator. Mike explained that John was based at the GFirst LEP Growth Hub at Oxstalls.

John set out the scope of his role including reviewing the timescales for land use plans and ensuring that their content aligned with the Strategic Economic Plan. He would also be undertaking work relating to the emerging industrial strategy and transport plans. He recognised that the success of the role was dependent on cooperation from all the councils and GFirst LEP. He stated that coordination would be provided through a senior officer group with representation from partners. A two year project plan would be presented to the Gloucestershire Economic Growth Joint Committee on 5 September 2018.

6 One Public Estate

Jo Walker introduced Fabian Toner who made a presentation on the latest position regarding the Gloucestershire One Public Estate (OPE) Programme. Leadership Gloucestershire was the sponsoring body for the programme, which had attracted £220,000 funding secured from the OPE Programme to develop four major projects involving partner organisations in Gloucester, Cheltenham, Forest of Dean and Cirencester.

Fabian stated that OPE was allowing public sector organisations to make the most of their resources in delivering a more effective and efficient estate for the benefit of the people of Gloucestershire. Organisations were engaging with Government departments on wider challenges facing the county and there were opportunities to learn from other areas on how they had delivered change.

Answering questions, he confirmed that conversations were happening with the Department of Work and Pensions, Ministry of Justice and the Ministry of Defence regarding particular projects.

He stated that the Tewkesbury Public Service Hub was seen as best practice with 10 organisations now operating from the premises.

Leadership Gloucestershire welcomed the progress made to date.

7 Social Mobility

Jon McGinty introduced the report which provided information on a social mobility index at district-level and why it was important for Leadership Gloucestershire.

The report highlighted Stroud as an area of good social mobility and other areas in the county as not so good. Partners recognised that everyone should have the opportunity to build a good life for themselves regardless of their family background and every individual should have a fair chance of reaching their potential. Social mobility was a critical part of Vision 2050 in raising aspirations and ambitions for young people.

Following discussion, it was agreed that the matter should in the first instance be referred to the District Chief Executive/Heads of Paid Service Group to explore the issues in more detail. The Employment and Skills Board was suggested as the best place to develop a better understanding of the issues. It was also noted that Safer Gloucestershire might be well placed to provide support.

Action – Jon McGinty

8 Prevention Peer Review

Sarah Scott explained that the purpose of the report was to advise Leadership Gloucestershire of the outcome of the Prevention System Peer Challenge and to request input from partners on the development of an action plan to meet the recommendations. She made particular reference to recommendation 7: *A more coordinated approach is needed by partners to gain greater traction in tackling health inequalities and focus more on the wider determinants of poor health so as to help people to help themselves and to tackle specific cohorts and communities to make the biggest impact.*

She recognised that a number of initiatives needed to be brought together by the Health and Wellbeing Board as part of the new Health and Wellbeing Strategy. She believed that a balanced approach was required with more bottom-up activity to allow the needs of local communities to be met. She said that there were benefits in adopting a more systematic approach as advocated by the Local Government Association through their 'Health in all Policies Toolkit'. She asked that partners nominate representatives from their organisations to work with the Public Health Team.

It was recognised that a more effective mechanism was required for engaging with the districts and individual localities. This would need to be developed through the Health and Wellbeing Board.

Action – Sarah Scott

9 Children and Families Service

Pete Bungard introduced the report which provided an update one year on from the Ofsted inspection. He noted that not all of the issues had been resolved but the Council had moved a long way in improving Children's Services. He thanked partners for their support in the journey so far. Case loads had been reduced to an average of 18, the latest technology had been made available to social workers allowing more flexible working, the front door for the service had been redesigned and a strong audit system was in place.

The areas to be addressed were quality of practice, a permanent sustainable workforce and the growing number of children in care.

Partners were pleased about the progress achieved to date and they were anxious that everyone worked together to ensure that such a situation did not arise again.

10 Future meetings and work programme

The work programme attached to the meeting papers was noted.

Future meetings:

26 July at Ebley Mill, Stroud

11 October at Shire Hall, Gloucester – dedicated to Vision 2050

6 December at the Council Offices, Tewkesbury

All on Thursdays starting at 10am