



## Leadership Gloucestershire – 8 September 2016

### 1 Welcome, introduction and apologies

Name	Organisation	Apologies
Cllr Mark Hawthorne (Chair) Pete Bungard	Gloucestershire County Council	
Cllr Steve Lydon David Hagg	Stroud DC	
Cllr Dave Norman Jon McGinty	Gloucester City Council	Cllr Paul James
Cllr Patrick Molyneux Peter Hibberd	Forest of Dean DC	
Cllr Steve Jordan Richard Gibson	Cheltenham BC	Pat Pratley
Cllr Christopher Hancock Christine Gore	Cotswold DC	David Neudegg
Cllr Robert Vines Mike Dawson	Tewkesbury BC	
Martin Surl Richard Bradley	PCC Office	Paul Trott
Suzette Davenport	Gloucestershire Constabulary	
Dr Andy Seymour Mary Hutton	NHS Gloucestershire CCG	
Adam Starkey David Owen	GFirst LEP	Diane Savory
Katie Jenkins	Government representative – Department for Business, Innovation and Skills (BIS)	
Jane Burns Nigel Riglar Simon Harper	Gloucestershire County Council	
Stephen Marston	University of Gloucestershire	
Jennie Evans		
Louise Sunderland Clare Whelan	KPMG	

## **2 LAST MEETING**

### **2.1 Action notes**

The notes of the meeting held on 14 July 2016 were agreed.

### **2.2 Actions arising**

The Chair advised that a presentation on the One Public Estates Programme would be provided at the next meeting on 27 October 2016. He noted that David Marlow's report on refreshing ambitions for Gloucestershire was included in the papers for the meeting. A report was also included regarding the membership of Leadership Gloucestershire following the request at the last meeting for Professor Stephen Marston, the Vice-Chancellor of the University of Gloucestershire, to join the group. The list of members omitted GFirst LEP in error.

## **3 DEVOLUTION**

### **a) KPMG review**

The Chair welcomed Louise Sunderland and Clare Whelan from KPMG.

Pete Bungard explained that KPMG had been commissioned to undertake an independent review of devolution in Gloucestershire looking at the ambitions of partners, the opportunities available and governance. He said that the agenda for the meeting included details of other projects related to the wider devolution agenda. These were the paper by David Marlow on refreshing ambitions for Gloucestershire, the 2050 vision work being led by Jennie Evans and the Leading Places Project linked to the University of Gloucestershire.

Louise Sunderland and Clare Whelan from KPMG presented the findings of their review. They said that the earlier devolution bid was strong but had been diluted by asks that could already be taken forward without a deal with Government. Strong accountable leadership was critical to successful devolution and the existing arrangements under Leadership Gloucestershire did not meet the governance test. A combined authority was the logical next step. It was clear that partners still had a strong desire to move forward with devolution and realise the dividend offered by co-terminous boundaries. The new government position remained unclear but Gloucestershire was well positioned to take advantage of any opportunities that arose.

A vision was needed on how devolution would drive Gloucestershire's ambitions. The key areas were housing and employment land, skills, assets and infrastructure. In terms of public sector reform, partnership working could be more joined up, skills and employment needed to

drive growth and productivity, the best use should be made of the collective workforce and effective data sharing protocols needed to be in place. The Clinical Commissioning Group's Sustainability and Transformation Plan (STP) was strong and should work alongside the devolution process.

A wide-ranging discussion followed regarding the vision for Gloucestershire, engaging local communities and businesses, next steps and establishing a combined authority.

It was recognised that a dedicated project management resource was required to take devolution forward. The Chair requested that lead officers prepare a short paper identifying what needed to be commissioned.

**Action – Pete Bungard and Jane Burns**

The final KPMG report would be available shortly but the Chair reminded members that it was not for wider circulation. He said that it was important that there was a co-ordinated approach to communicating the findings to the public.

**b) 2050 Vision**

The Chair welcomed Jennie Evans who was leading a piece of work on what Gloucestershire should look like in future 'Vision 2050'.

Jennie said that she was working with the following people who were well known individuals in the county from industry, community organisations and education: Debra Drew, Nick Dyer, Graham Garbutt, Nick Holyoake, Garry King, Stephen Limbrick, Roger Mortlock, Chris Pockett, Cordell Ray and Adam Starkey.

The first meetings had been held that week and some themes were already emerging:

- Gloucestershire should be a great place for everyone, with a particular focus on providing opportunities for young people.
- Capitalising on the links with GCHQ and establishing the county as a leader in cyber-security.
- Being culturally unique and the county being more than the sum of its parts.

The group would be looking at a range of areas including the pressures associated with an older population, the skills likely to be needed in future, digital connectivity, transportation needs, diminishing natural resources and the quality of life and wellbeing.

The aim was to identify projects that would be transformational for Gloucestershire and deliver the step-change required. Some of the early ideas included a third Severn crossing, a 1,000 bed hotel in the Cotswold Water Park and developing the cyber business park.

The next stage of the process included wider engagement with the business sector and holding an event involving year 7 children at local secondary schools. The findings would start to be collated at the end of October with the report being finalised in mid-November.

Members of Leadership Gloucestershire recognised the value of the work but were anxious that the list of projects was realistic with some stretch. They did not want it to be simply seen as an exercise in 'future gazing'. A suggestion was made that engaging with children older than year 7 might be more beneficial.

**Action – Jennie Evans**

**c) Leading Places Project**

The Chair welcomed Professor Stephen Marston, the Vice-Chancellor of the University of Gloucestershire.

Stephen outlined the background to the project which was part of a nationally funded pilot programme. He noted the good links between the University of Gloucestershire and other public sector partners in the county. The project provided an opportunity to consider 'Place' and to do a detailed piece of work that would contribute to developing leadership and decision-making structures in the county.

In view of the lack of time available, a fuller report would be made to the next meeting.

**Action – Stephen Marston**

**4 HATE CRIME**

Suzette Davenport, Chief Constable, provided an update on the latest figures for reported incidents of hate crime in the county. She recognised that there was significant under-reporting of incidents and that there was a perception that the Police and other agencies did not take complaints seriously.

In a typical month around 30 incidents were reported, most of which related to race. In the aftermath of Brexit the number of incidents increased by 20 but the rate had subsequently fallen back to pre-Brexit levels. The trend year-on-year though was upwards.

Suzette advised that the Constabulary would be appointing Hate Crime Champions and employing a Hate Crime Coordinator. A Hate Crime Strategy had been developed for the county to raise awareness of the problem

amongst organisations and the wider public. The strategy would be formally launched on 10 October 2016 during national Hate Crime Week. She encouraged partners to make sure that they were represented at the event. Copies of the strategy would be circulated by email after the meeting but partners were asked not to circulate them more widely until after the launch date.

***Action – Suzette Davenport***

**5      NEXT MEETING**

10am on Thursday, 27 October 2016