



**Agenda Item 2(a)**

Leadership Gloucestershire

2.30 pm – 4.30 pm, Thursday 8th December 2011

Members Room, Shire Hall

**Notes of the meeting of Leadership Gloucestershire held on  
10 November 2011**

**1. Welcome, introduction and apologies.**

<b>Name</b>	<b>Organisation</b>	<b>Substitute</b>
Cllr Mark Hawthorne (Chair)	Gloucestershire County Council	
Cllr Carole Topple	Cotswold District Council	
Cllr Frances Roden	Stroud District Council	Cllr Keith Pearson
Cllr Rob Garnham	Gloucestershire Police Authority	
Cllr Paul James	Gloucester City Council	
Cllr Patrick Molyneux	Forest of Dean District Council	
Cllr Robert Vines	Tewkesbury Borough Council	
Cllr Steve Jordan	Cheltenham Borough Council	
Dr. Helen Miller	Clinical Commissioning Group Chair, NHS Gloucestershire	
Jan Stubbings	Gloucestershire NHS	
<b>Chief Executive Advisers</b>		
Pete Bungard	Gloucestershire County Council	
Mike Dawson	Tewkesbury Borough Council	
<b>Secretariat</b>		
Jane Burns	Gloucestershire County Council	
<b>Visitors</b>		
Julian Wain (Item 3)	Gloucester City Council	
Steve Porter (item 3)	Gloucestershire Constabulary	
Nigel Riglar (Items 5 & 6)	Gloucestershire County Council	
Simon Harper (Item 6)	Gloucestershire County Council	

**2. Notes of the meeting held on 22 September 2011**

Agreed.

Matters arising and follow-up actions were recorded on the separate sheet.

The following additional points were made:

- **Shared Services** – Annex 1 summarised the discussion with District Chief Executives. They felt that there were sufficient examples of shared services and live projects at present and limited capacity to do anything

more at this time. That position was challenged as one of Leadership Gloucestershire's main purposes was to drive shared services. The Chair agreed to commission external help to show other possibilities. (**Action JB**).

- **Assets** – Steve Jordan briefed that there would be two forthcoming meetings; one on 28 November to discuss the potential for a shared property service; and the other on 30 November to discuss policy issues.

Rob Garnham referred to the recent publication "Leaner and Greener II: Putting Buildings to Work".

<http://www.policyconnect.org.uk/wsbf/leaner-and-greener-ii-putting-buildings-work>

The Gloucestershire One Estates Task Group were asked for advice on the implications for Gloucestershire. (**Action: MD**).

- **Health and Well Being Board** – The Board's development day had been successful. The Department of Health had said that Gloucestershire's arrangements were the best in the SW.

### 3. Families in Gloucester City Total Place Project Evaluation

Pete Bungard introduced the item. He is Programme Sponsor for Total Place. The Board would receive the presentation of the other pilot – Older People in Stroud – at the next meeting.

Each project was led by a district council Chief Executive. Pete introduced Julian Wain, Chief Executive, Gloucester City Council, and Steve Porter, Project Manager. Steve had been seconded by the Constabulary to lead the project.

Steve presented the findings of the project and tabled the evaluation report. The main points of the discussion can be summarised as:

- Is this a replicable model for other service areas?
- Information sharing is still an issue.
- Cultural change is the key to driving new ways of multi-agency working.
- There are considerable savings to be had from service interventions, cost avoidance and transactional costs.
- It was important to transfer the learning to Community Budgets.
- Make the link to other projects e.g. Inspiring Families in Cheltenham.

Similar lessons were coming out of the Older People's project. It was agreed that the lessons should be shared through an imaginative implementation and communications plan. Chief Executives were asked to lead on the development of the plan. (**Action: PB and MD**).

### 4. Borders Broadband Project

Nigel Riglar, Commissioning Director GCC introduced the paper. Herefordshire and Gloucestershire had been successful in attracting external

funding for broadband coverage, particularly in rural areas. Local funding was also required to guarantee superfast broadband across the country.

GCC intended to invest in the project and, as a consequence, had taken it back in-house.

The Council was keen to engage with district councils and other key partners to help address the funding gap.

During the discussion it emerged that information about the project had been limited. There was also criticism about the way the initial work had been conducted. A number of conversations would be pursued outside of the meeting.

**Agreed actions:**

- To note the progress being made on the project.
- To support the proposal that a public sector conference be organised as part of the demand simulation work to identify opportunities for maximising the benefits of next generation access broadband.
- Further conversations to take place on the development of a local investment strategy. **(Action: Nigel Riglar).**

## **5. Gloucestershire Armed Forces Community Covenant**

Nigel Riglar introduced his report and draft Covenant. He requested feedback, comments and an indication of commitment.

The NHS had already indicated their commitment nationally.

An issue was raised about appropriate governance for the Covenant and the external funding which would need to be managed.

**Agreed actions**

- All to send comments to Nigel Riglar by 18 November. **(Action: All).**
- A further report be brought on governance arrangements to manage funding. **(Action: Nigel Riglar).**
- The final Covenant be signed at a signing ceremony with the Brigadier. **(Action: Nigel Riglar).**

## **6. New Police and Crime Panel**

Simon Harper, GCC, introduced his report which set at the background to the new Police and Crime Panel. The Panel will need to be established by November 2012 as a local authority scrutiny body.

Gloucestershire already has a Community Safety Overview and Scrutiny Committee which includes county councillors, district councillors and a member from the Police Authority. This provided a solid foundation for the new body.

**Agreed actions**

- (1) Gloucestershire County Council should act as the lead authority in establishing the panel and provide the necessary officer support;
- (2) The panel should be made up of 10 non-executive councillors and two independent members.
- (3) The elected membership should be made up of six district councillors and four county councillors. **(Action: Simon Harper).**

## **7. Progress reports – Countywide Strategic Planning Issues Group**

Paul James reported back from a recent meeting. Paul drew attention to the Community Infrastructure Levy and the joint technical work to develop a consistent approach. He also commented that individual local authorities had replied to the consultation on the National Planning Policy Framework. The timescale did not allow for a joint response, although there would be further opportunities to lobby.

A question was raised about the recently published “Growing Places” funding which would see £5.6m allocated to the Gloucestershire area. The money must be spent on economic growth priorities. Nigel Riglar was attending a DCLG briefing shortly and would report back more details.

A discussion ensued about the LEP and the need to have a clear strategy and priorities to drive growth. Mark Hawthorne briefed on the Council’s current review which he would share at the next meeting.

### **Agreed Actions**

- To receive an up-date on the Growth Fund following the DCLG briefing. **(Action: Nigel Riglar).**
- To receive a report on proposals to drive growth at the next meeting. **(Action Nigel Riglar).**

## **8. Gloucestershire County Council’s proposed approach to Local Authority Mortgage Support Structure**

Mark Hawthorne introduced the idea of local authorities supporting a scheme to top up the deposits of first time buyer trying to buy a home in their area. Other local authorities are already considering this including some in Gloucestershire. The County Council was minded to participate to the maximum allowed (£2m).

### **Agreed actions**

- (1) To circulate copies of the information pack. **(Action: Jo Walker, GCC).**
- (2) All to contact Mark Hawthorne/Jo Walker if they are interested in participating.

## **9. Date of Next Meeting**

Thursday 8 December 2011 2.30-4.30 pm.

**10. Dates of meetings in 2012**

Suggested dates to be circulated.

**11. Key Messages**

**Total Place Project: Families in Gloucester City**

Julian Wain and Steve Porter were thanked for their informative presentation. Leadership Gloucestershire welcomed the evaluation of the project and gave their commitment to support the cultural changes needed for more effective multi-agency working to improve outcomes and drive down costs. They commissioned further work from the Chief Executive on how to use the learning from this project, the Older People in Stroud project and other similar work via an implementation and communication plan.

**Borders Broadband Project**

Leadership Gloucestershire lent their weight to the project and will consider both how to stimulate demand and funding/investment options.

**New Policy and Crime Panel**

Leadership Gloucestershire agreed that there should be 10 elected members (6 district councillors and 4 county councillors) plus 2 independent members on the new Panel. It would come into being in November 2012.