

# Budget Book

2010 - 2011



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# Financial Strategy

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## **Background**

The County Council's overarching objective is to improve the quality of life for Gloucestershire people. As part of this process the Council has adopted a Strategy that sets out the key aims, objectives and priorities. The Council is committed to being an excellent organisation. The latest CAA assessments were published in December 2009 and the Council has been assessed as performing well. Overall Gloucestershire County Council (GCC) were awarded a score of 3 out of 4 for both Managing Performance and Use of Resources.

The Financial Strategy is a key part of this improvement process. For the Council to succeed it is important that financial plans of the Authority are integrated with the key corporate plans such as the Council Strategy, Sustainable Community Strategy and the Local Area Agreement.

The Financial Strategy recognises that delivering a budget and financial plan is not sufficient. Sound management, control and value for money are equally important and these need to be addressed too.

The key elements of the Financial Strategy are:

1. Medium Term Financial Planning
2. Management of Capital Resources
3. Effective Management of Budgets
4. Ensuring Good Practice and Probity
5. Efficient and Effective Financial Administration

## **1. Medium Term Financial Planning**

- Maintain a budget strategy related as appropriate to the Council Strategy, Local Area Agreement, and the Gloucestershire Sustainable Community Strategy.
- Ensure that the long-term level of revenue commitments does not exceed the long term funding that is likely to be available, including reasonable expected levels of grant settlements and Council Tax.
- Ensure integration of financial considerations into the Council's policy development processes.
- Maintain three-year budget projections of expenditure and income, whilst recognising the need to keep year-to-year flexibility in final resource allocation decisions.
- To ensure core budgets remain relevant, economic and fit for purpose.
- Maintain non-earmarked reserves at a level sufficient to ensure financial stability. The level is expected to be around 4% - 6% of net expenditure and determined by reference to an objective assessment of risk.
- To maintain an investment strategy for the Pension Fund, securing the long-term objectives of achieving a 100% funding level and maintaining a stable employers' contribution level.
- To ensure revenue and capital planning is appropriately integrated.

## **2. Management of Capital Resources**

- Consider the use of prudential borrowing where it is cost-effective.
- Maintain a Capital Strategy, which provides the basis for a five-year Capital Programme updated annually.

# Financial Strategy

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- Adopt a Public Private Partnership (PPP) approach, including the use of the Private Finance Initiative (PFI), where this provides best value for money for the Council.
- To ensure that all schemes included in the Capital Programme have been subject to an appraisal process.
- Adopt an Asset Management Plan for the Council's built estate, which avoids increased long-term costs resulting from delayed investment.
- Recycle assets as a means of maximising capital investment rather than repaying debt.
- To separate the decision on spending from the decision to dispose of an asset, except where statute or specific Council policy provides otherwise.
- Manage borrowing within prudential limits agreed by Council.
- Maximise use of borrowing approvals where linked to significant additional revenue support.
- Seek to maximise capital resources by developing capital schemes in conjunction with external partners where appropriate.
- Encourage "invest to save" approaches where applicable.

## **3. Effective Management of Budgets**

- To allocate provision for inflation to services at the start of each financial year and require any excess inflation to be absorbed other than in exceptional circumstances.
- Devolve financial management to managers combined with appropriate financial training, provision of appropriate systems to generate management information and a framework of sound internal controls and accountability including Financial Regulations, Accounting Instructions, the Finance Manual and other procedures.
- Maintain rigorous budgeting and budget monitoring processes.
- Ensure firm application of cash limits, with no supplementary estimates, and the expectation that service directorates will ordinarily repay any overspends and carry forward a proportion of planned underspends.
- Maintain integrated accounting and budgeting systems and set a consistent overall financial framework across the Authority.

## **4. Ensuring Good Practice and Probity**

- Recognise the statutory and corporate roles of the Chief Financial Officer in ensuring lawful and financially prudent decision making through his membership of the Corporate Management Team.
- To maintain an Audit Committee.
- To report internal audit's plan and key reports to the Audit Committee.
- To provide an annual internal audit assessment of corporate control and risk.
- Maintain and implement a Procurement Strategy which seeks best value in spending, bearing in mind that considerations of quality, risk, sustainability, environmental impact, local economic development and equalities may all be relevant in addition to price.
- To assist Services in obtaining maximum revenue resources for each service (e.g. through grant applications/bids, partnership development, income maximisation).
- To require the continuing identification of efficiencies by, inter alia, expecting budgets to absorb the annual cost of increments and other initiatives.
- To develop IT systems designed to enhance the provision of financial management information to users.

# Financial Strategy

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- To maintain and work with Directorates to apply Financial Regulations and associated financial procedures in support of good practice in financial administration and corporate governance.
- Maintain an effective and efficient internal audit function, which works co-operatively with the Council's external auditor.
- Comply with the CIPFA Code of Practice for Treasury Management.
- Comply with accounting and audit standards contained in the relevant Code of Practice and CIPFA guidance.
- To maintain and develop a Risk Management Strategy including ensuring adequate insurance arrangements.

## **5. Efficient and Effective Financial Administration**

- To work to achieve best practice in relationships with local contractors and suppliers, including payment of bills in line with Government prompt payment targets.
- To provide an emphasis on continuous improvement driven by a customer focus as the best way to deliver good financial services.
- To ensure all services to be available electronically in line with Government timescales, including moves towards employee self-service.
- To work towards transaction costs within the lowest 25% of costs among County Councils.
- To reduce the levels of Council sundry debt and to increase the speed of collection.
- Promote value for money within the Council.

The Strategy's effectiveness will need to be addressed through:

- The annual production of a three-year financial plan and five year Capital Programme.
- Setting and monitoring against key financial indicators.
- Monitoring the achievements against targets set out in Business Plans.
- Progress reports on key tasks.
- Effective use of resources, staff and budgets.
- Effectiveness of Finance service performance plans.
- Review of the Strategy on an annual basis.

### **Relationship with Other Strategies**

The principles and priorities set out in the Financial Strategy are consistent with those set out in other relevant strategies.

**Stephen Wood**

**Group Director: Business Management**

**Updated March 2010**

# Council Strategy

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## **GLOUCESTERSHIRE COUNTY COUNCIL**

### **Council Strategy and Budget 2010/11**

#### **Council Strategy**

The Council Strategy sets out the Council's priorities and objectives, which forms the basis of the budget. Six key aims have been identified:

- Driving Value for Money.
- Making our communities safer.
- Supporting communities and vulnerable people.
- Ensuring every child thrives and reaches their potential.
- Making transport work.
- Managing our environment and economy.

These priorities are not static and together with our partners, through the Gloucestershire Conference, we will tackle the major pressures affecting Gloucestershire. This will ensure we help to shape the County's future – so that people prosper, the economy becomes vibrant, and our unique environment is protected.

In the modern world, we are all affected by national and international trends, so it is even more important to work together locally to meet the diverse needs of people and communities, and help to make our County and neighbourhoods successful and cohesive. As a Council we are proud of our County and will speak up for Gloucestershire and its communities. We will provide leadership and work together with our partners to help shape the County's future and tackle the big issues and challenges affecting Gloucestershire. We aim to be a good employer, ensuring the safety and well being of our staff and equipping them to do their jobs effectively. Our core values will shape the way that our staff and managers do their jobs and the way we work with our customers and communities.

Priorities will be developed and reviewed under each of the Council wide aims. Key tasks, milestones and performance indicators associated with those priorities will be monitored, reported and reviewed quarterly. Lower level service priorities are set out in Business Plans.

#### **Consultation**

The Council takes consultation very seriously, and the results of earlier consultations continue to provide useful information. As part of preparing the 2010/11 budget further consultation took place via an on-line and paper based survey. Between 17th December 2009 and 1st February 2010 further consultation took place with the following:

- Key partners including Health, the Independent and Voluntary sectors;
- The general public;
- Trade Unions and professional associations;
- Staff;
- Schools, via the schools forum, open meetings and head teacher groups.

# Council Strategy

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## **Council Tax and Budget 2010/11**

The council tax will increase this year by 2.3%, which is an increase of £24.56 per band D household. Within the constraints of the limited funds available the Council has sought to move resources into the higher priority areas, taking account of the key priorities of maintaining low council tax levels, minimising service reductions and eliminating wasted resources.

The 2010/11 budget of £360.4m represents an increase of £11.9m on last year. However, together with Area Based Grant of £46.8m, the total budget shown is £407.26m. The budget includes provision for inflation, £21.6m of investment in priority areas and £12.03m of efficiency and other savings.

Key additional investments proposed for 2010/11 includes:

- £6.85 million (net of commissioning gains) for care of increased numbers of older people, people with physical disabilities and people with learning difficulties; including £1.25m to fully fund the Council's contribution to free personal care at home from October 2010;
- £5.18 million for the placement of increased numbers of vulnerable children in agency placements and for special guardianship allowances;
- £1.27 million for additional social workers within the Children and Young People's Directorate to reduce high caseloads;
- £1m to replenish salt stocks and help to repair potholes;
- £0.75m for the protection of vulnerable children following the "Southwark" judgement;
- £0.7m to fund "Building Schools for the Future" costs;
- £0.6m for additional waste costs;
- £0.58m for additional home to school transport costs;
- £0.44m for additional legal costs within the Children and Young People's Directorate as a result of the increasing numbers of vulnerable children;
- £0.4m to take the Fire PFI project to completion;
- £0.08m for additional costs on Bus Contracts.

Central Government funding continues to leave Gloucestershire below the comparable average for Counties. We have received a grant increase for 2010/11 of 3.9%, which is below the comparable average for counties of 4%. Gloucestershire also continues to lose out under the "floor" methodology, losing £6.9m to fund the "floor" in 2010/11.

The Council is very aware that many of our services are vital to improving the lives of local people who live in our communities and who have specific needs. We have considered the various impacts that our planned budget will deliver to make sure that we have not inadvertently adversely affected particular groups or areas. We are confident that the budget and our priorities will respond to needs of all local people and ensure that the Council continues to deliver improvements for our most vulnerable groups.

The Capital Programme provides investment in the County totalling over £391m over a five-year period from 2008/09 to 2012/13. The main investment is on schools and facilities for children (£187m) and Environment (£158m).

Total capital spend planned for 2010/11 is £97.5m, with the main spend planned for schools and facilities for children (£45.1m) and Environment (£30.4m). A further £22m is planned for Community Safety (£5.7m), Business Management (£7.4m), and Community and Adult Care (£8.8m).

# Revenue Budget

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## **Presentation of the Budget**

The following pages set out the County Council's revenue expenditure and income budgets for 2010/11. Comparative figures are also shown for 2009/10.

A Capital Programme for the five years 2008/09 to 2012/13 is included.

## **Pay and Price Provision**

Within each 2010/11 service budget there is a provision of 1.5% for price inflation, and for pay inflation of 0.5%. The sum held in central contingencies within Technical and Corporate budgets (£2.9m) relates to items that cannot initially be allocated to individual Committees. Allocations from contingencies will be made during the year.

## **Medium Term Financial Strategy**

We plan for a three-year horizon and the County Council is required to produce budgets each year for the following three years. This process produces the Medium Term Financial Strategy and a summary of the plan is shown on page 7 'Summary of Net Expenditure'. More detailed MTFS information is included within each services section.



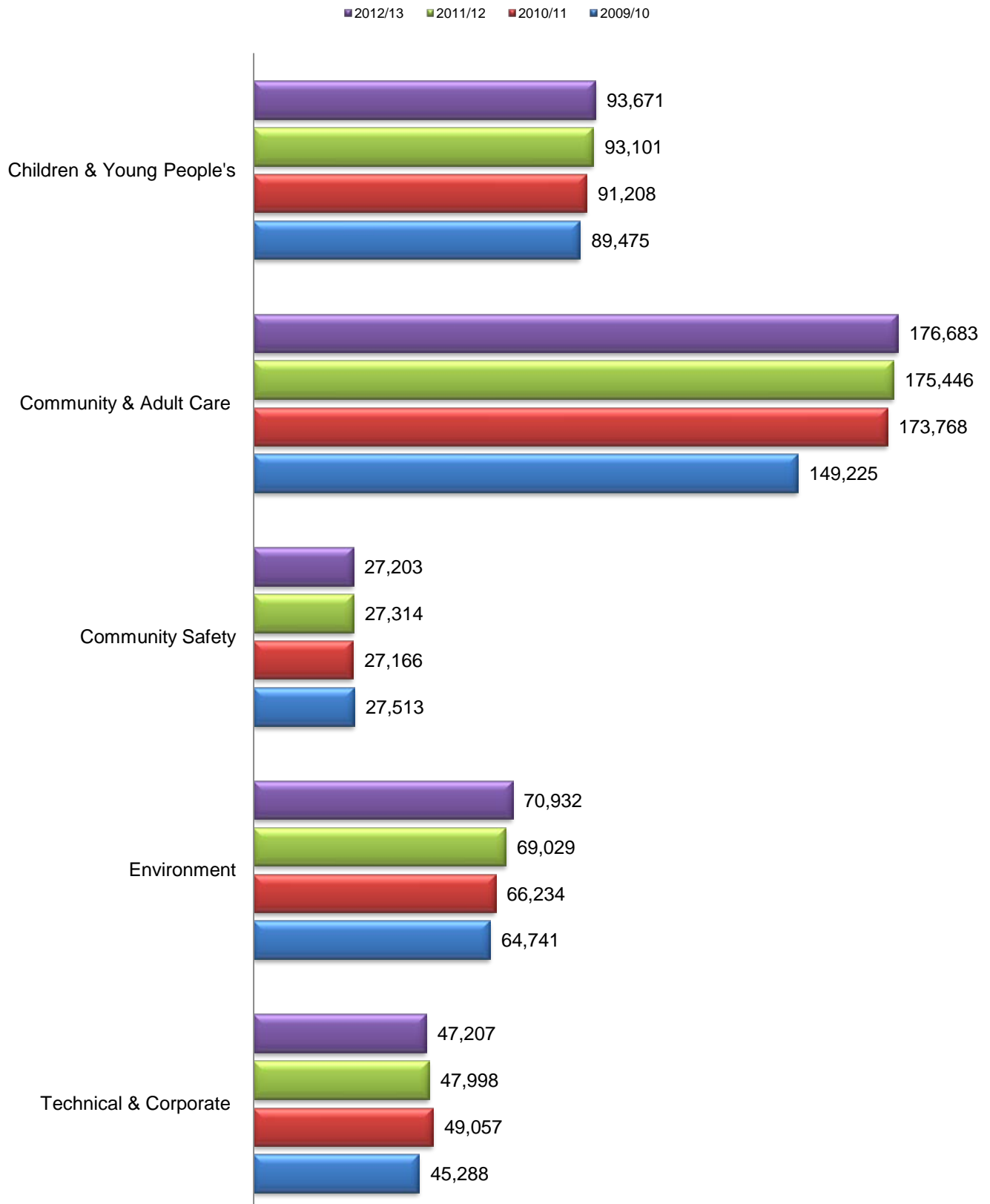
# Summary of Net Expenditure

	Original Budget 2009/10	Original Budget 2010/11	Original Budget 2011/12	Original Budget 2012/13
<b>Directorates</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Children & Young People's	89,475	91,208	93,101	93,671
Community & Adult Care	149,225	173,768	175,446	176,683
Community Safety	27,513	27,166	27,314	27,203
Environment	64,741	66,234	69,029	70,932
Business Management & CESU	18,099	17,063	16,625	16,190
Corporate Recharges	(18,099)	(17,063)	(16,625)	(16,190)
Technical & Corporate Budgets	45,288	49,057	47,998	47,207
Building Our Future	(2,500)	(1,393)	(1,393)	(1,393)
	<b>373,742</b>	<b>406,040</b>	<b>411,495</b>	<b>414,303</b>
Contribution to/(from) reserves	-	-	-	-
Contribution to/(from) balances	1,224	1,224	1,224	1,224
<b>NET EXPENDITURE</b>	<b>374,966</b>	<b>407,264</b>	<b>412,719</b>	<b>415,527</b>
<u>Less:</u>				
Area Based Grant	26,466	46,837	44,200	41,700
Government Formula Grant	112,617	116,956	111,000	106,000
Council Tax Collection Fund Surplus	1,396	1,684	-	-
<b>TOTAL NET EXPENDITURE TO BE MET FROM PRECEPTS</b>	<b>234,487</b>	<b>241,787</b>	<b>257,519</b>	<b>267,827</b>
<b>SUMMARY OF PRECEPTS AND BALANCES</b>				
Balance at 1st April	20,676	12,037	13,261	14,485
Precept Income	234,487	241,787	257,519	267,827
	<b>255,163</b>	<b>253,824</b>	<b>270,780</b>	<b>282,312</b>
<u>Less</u>				
Net Expenditure/Reduction in Balances	233,263	240,563	256,295	266,603
Transfers (to)/from Reserves during Year	9,863	-	-	-
	<b>12,037</b>	<b>13,261</b>	<b>14,485</b>	<b>15,709</b>

Figures after 2010/11 are estimates subject to change.

# Comparison of Original Budgets

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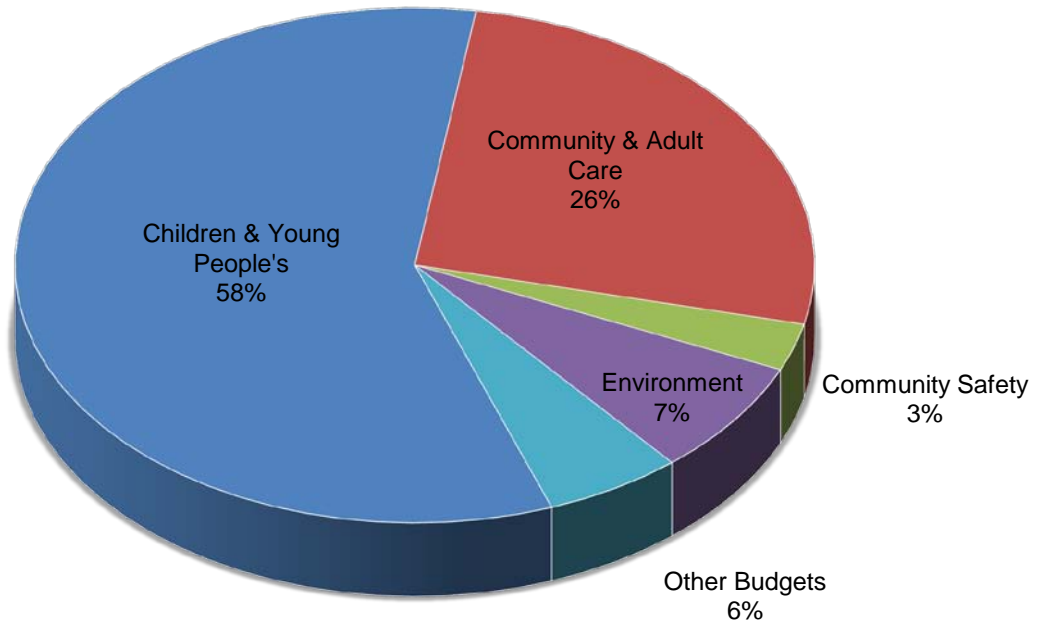


# Projected Gross Expenditure, Income and Net Expenditure 2010/2011

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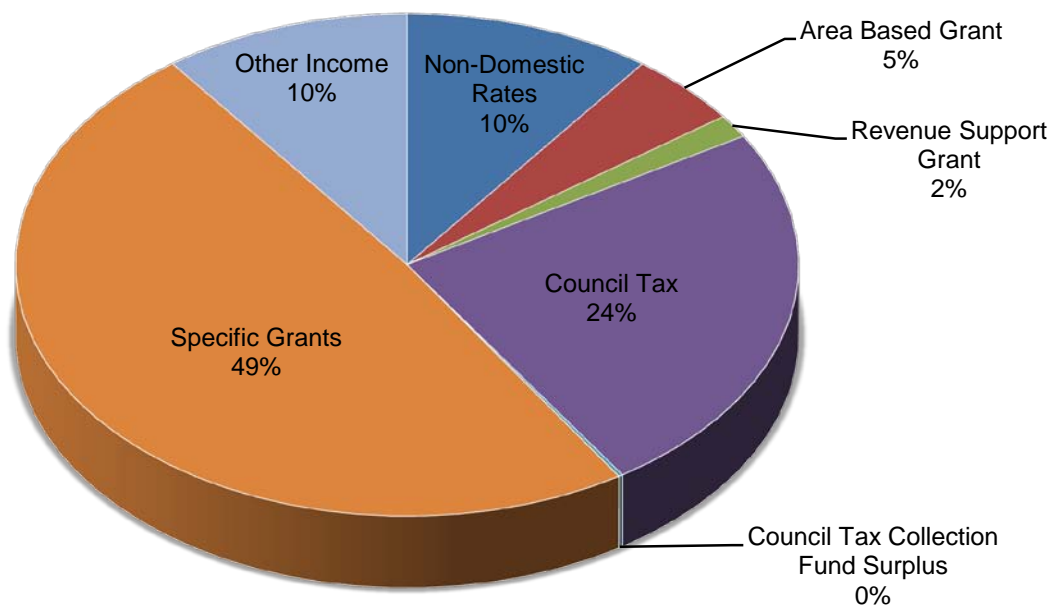
	Gross Expenditure	Specific Grants	Other Income	Projected Net Expenditure
Directorates	£'000	£'000	£'000	£'000
Children & Young People's	577,453	(478,274)	(7,971)	91,208
Community & Adult Care	261,231	(7,652)	(79,811)	173,768
Community Safety	29,497	(305)	(2,026)	27,166
Environment	71,972	(23)	(5,715)	66,234
Business Management & CESU	19,221	(25)	(2,133)	17,063
Corporate Recharges	(17,063)	-	-	(17,063)
Technical & Corporate (T&C)	53,283	-	(4,226)	49,057
Building Our Future	(1,393)	-	-	(1,393)
Contribution to Balances	1,224	-	-	1,224
<b>TOTAL NET EXPENDITURE</b>	<b>995,425</b>	<b>(486,279)</b>	<b>(101,882)</b>	<b>407,264</b>
<u>Less:</u>				
National Non-Domestic Rate Income				102,126
Area Based Grant				46,837
Revenue Support Grant				14,830
Council Tax Collection Fund Surplus				1,684
<b>TOTAL NET EXPENDITURE TO BE MET FROM PRECEPTS</b>				<b>241,787</b>

## Gross Expenditure



Children & Young People's	577,453
Community & Adult Care	261,231
Community Safety	29,497
Environment	71,972
Other Budgets	55,272
	<u>995,425</u>

## Sources of Income 2010/2011



Non-Domestic Rates	102,126
Area Based Grant	46,837
Revenue Support Grant	14,830
Council Tax	241,787
Council Tax Collection Fund Surplus	1,684
Specific Grants	486,279
Other Income	101,882
	<u>995,425</u>

## Budgeted Net Expenditure 2010/2011

	2009/10 Original Net Expenditure as Budget Book £'000	2009/10 Corporate Budget Adjustments For MTFS £'000	2009/10 Removal of ABG for MTFS £'000	2009/10 Base Budget as Reported in 2010/11 MTFS £'000	2010/11 Pay & Price Inflation £'000	2010/11 Commitments/ Growth £'000	2010/11 Savings £'000	2010/11 Approved MTFS Budget £'000	2009/10 Approved Permanent Budget Transfers £'000	2010/11 Corporate Budget Adjustments £'000	2010/11 ABG Allocations £'000	2010/11 BUDGETED NET EXPENDITURE £'000
<b>DIRECTORATES</b>												
Children & Young People's	89,475	(10,551)	(12,073)	66,851	197	8,920	(4,677)	71,291	(448)	9,192	11,173	91,208
Community & Adult Care	149,225	(9,707)	(7,647)	131,871	1,312	7,100	(4,417)	135,866	(15)	9,187	28,730	173,768
Community Safety (includes Police)	27,513	(2,184)	(659)	24,670	(86)	400	(656)	24,328	-	2,179	659	27,166
Environment	64,741	(3,201)	(3,999)	57,541	438	1,930	(995)	58,914	(30)	3,482	3,868	66,234
Business Management & Chief Executive's Support Unit	18,099	(38)	(1,722)	16,339	(63)	-	(987)	15,289	(29)	38	1,765	17,063
Corporate Costs	(18,099)	18,099	-	-	-	-		-	-	(15,298)	(1,765)	(17,063)
Technical & Corporate Budgets	45,288	7,582	(366)	52,504	489	3,320	(950)	55,363	67	(8,780)	2,407	49,057
Contribution to Balances	1,224	-	-	1,224	-	-		1,224	-	-	-	1,224
Building Our Future	(2,500)	-	-	(2,500)	-	-	652	(1,848)	455	-	-	(1,393)
<b>TOTAL</b>	<b>374,966</b>	<b>-</b>	<b>(26,466)</b>	<b>348,500</b>	<b>2,287</b>	<b>21,670</b>	<b>(12,030)</b>	<b>360,427</b>	<b>-</b>	<b>-</b>	<b>46,837</b>	<b>407,264</b>

# Subjective Analysis of Expenditure 2010/2011

	Children & Young People's	Community & Adult Care	Community Safety	Environment	Business Management	CESU	Technical & Corporate	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Costs	319,249	42,029	20,305	15,402	20,053	2,954	1,222	421,214
Premises Costs	6,607	2,572	1,073	899	67	5	3,179	14,402
Transport Costs	15,376	2,236	731	666	253	23	83	19,368
Supplies & Services Costs	29,132	16,319	3,734	6,050	3,592	843	10,460	70,130
Third Party Payments	29,690	182,998	2,184	45,692	3	224	386	261,177
Transfer Payments	49	12	--	--	--	--	--	61
Support Services	9,293	8,756	1,417	2,740	(14,110)	(2,952)	(4,752)	392
Internal Transfers	49,328	(1,343)	53	(516)	(8,310)	(432)	(757)	38,023
Reserve Movement & General Fund	--	--	--	1,000	(23)	(32)	1,224	2,169
Depreciation & Impairment	--	--	--	--	--	--	16,290	16,290
Capital Financing Costs	--	--	--	39	--	--	25,779	25,818
Grant funded expenditure to be allocated	102,695	7,652	--	--	--	--	--	110,347
Schools Budget to be allocated	16,034	--	--	--	--	--	--	16,034
<b>Total Gross Expenditure</b>	<b>577,453</b>	<b>261,231</b>	<b>29,497</b>	<b>71,972</b>	<b>1,525</b>	<b>633</b>	<b>53,114</b>	<b>995,425</b>
Grant Income	(478,274)	(7,652)	(305)	(23)	--	(25)	--	(486,279)
Non Grant Income	(7,971)	(79,811)	(2,026)	(5,715)	(1,525)	(608)	(4,226)	(101,882)
<b>Total Net Expenditure</b>	<b>91,208</b>	<b>173,768</b>	<b>27,166</b>	<b>66,234</b>	<b>--</b>	<b>--</b>	<b>48,888</b>	<b>407,264</b>
National Non-Domestic Rates								(102,126)
Area Based Grant								(46,837)
Revenue Support Grant								(14,830)
Council Tax Collection Fund Surplus								(1,684)
<b>Net Expenditure to be met from Precepts</b>								<b>241,787</b>

## Subjective Analysis of Expenditure by BVACOP 2010/2011

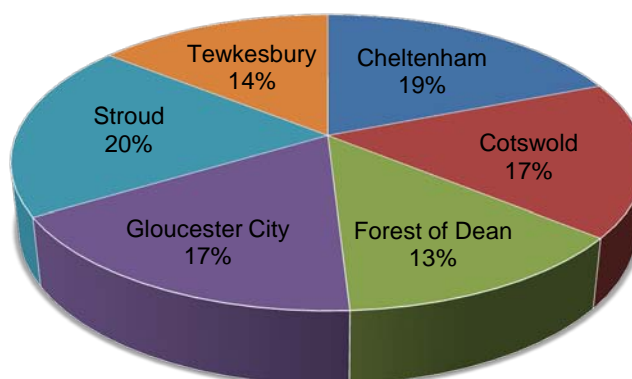
	Central Services	Court Services	Cultural, Environmental, Planning & Development Services	Children's & Education Services	Fire Services	Highways & Transport Services	Housing Services	Adult Social Care	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Costs	27,612	344	11,352	319,776	16,482	11,874	104	33,670	421,214
Premises Costs	3,069	15	1,483	6,607	865	555	245	1,563	14,402
Transport Costs	409	9	256	15,382	594	580	9	2,129	19,368
Supplies & Services Costs	15,150	644	5,022	36,937	2,117	3,104	23	7,133	70,130
Third Party Payments	585	--	22,446	29,689	15	25,455	9	182,978	261,177
Transfer Payments	8	--	--	49	--	--	--	4	61
Support Services	(21,450)	47	299	9,293	707	2,740	--	8,756	392
Internal Transfers	(9,527)	3	(176)	49,179	--	(405)	(28)	(1,023)	38,023
Reserve Movement & General Fund	1,169	--	1,000	--	--	--	--	--	2,169
Depreciation & Impairment	16,290	--	--	--	--	--	--	--	16,290
Capital Financing Costs	25,779	--	--	--	--	39	--	--	25,818
Grant funded expenditure to be allocated	--	--	--	105,448	--	--	--	4,899	110,347
Schools Budget to be allocated	--	--	--	16,034	--	--	--	--	16,034
<b>Total Gross Expenditure</b>	<b>59,094</b>	<b>1,062</b>	<b>41,682</b>	<b>588,394</b>	<b>20,780</b>	<b>43,942</b>	<b>362</b>	<b>240,109</b>	<b>995,425</b>
Grant Income	(47)	--	(216)	(481,027)	(90)	--	--	(4,899)	(486,279)
Non Grant Income	(6,928)	(172)	(3,212)	(15,404)	(491)	(4,065)	(258)	(71,352)	(101,882)
<b>Total Net Expenditure</b>	<b>52,119</b>	<b>890</b>	<b>38,254</b>	<b>91,963</b>	<b>20,199</b>	<b>39,877</b>	<b>104</b>	<b>163,858</b>	<b>407,264</b>

# Council Tax

The Council Tax set for the year 2010/2011 is detailed as follows, together with an analysis of the Precepts on each District Council:

	<b>£'000</b>	<b>£'000</b>
Budget Requirement		360,427
Less:		
Formula Grant	116,956	
Collection Fund Surplus	<u>1,684</u>	
		<u>118,640</u>
<b>Precept 2010/2011</b>		<b>241,787</b>

## District Council Precepts



	<b>£</b>
Cheltenham	45,913,583
Cotswold	40,945,163
Forest of Dean	31,799,698
Gloucester City	41,773,648
Stroud	46,835,241
Tewkesbury	34,519,619
	<u>241,786,952</u>

The Council Tax Bands are as follows:

Valuation Band	2009/2010 £	2010/2011 £
A	710.63	727.00
B	829.06	848.17
C	947.50	969.33
D	1,065.94	1,090.50
E	1,302.81	1,332.83
F	1,539.69	1,575.17
G	1,776.56	1,817.50
H	2,131.88	2,181.00

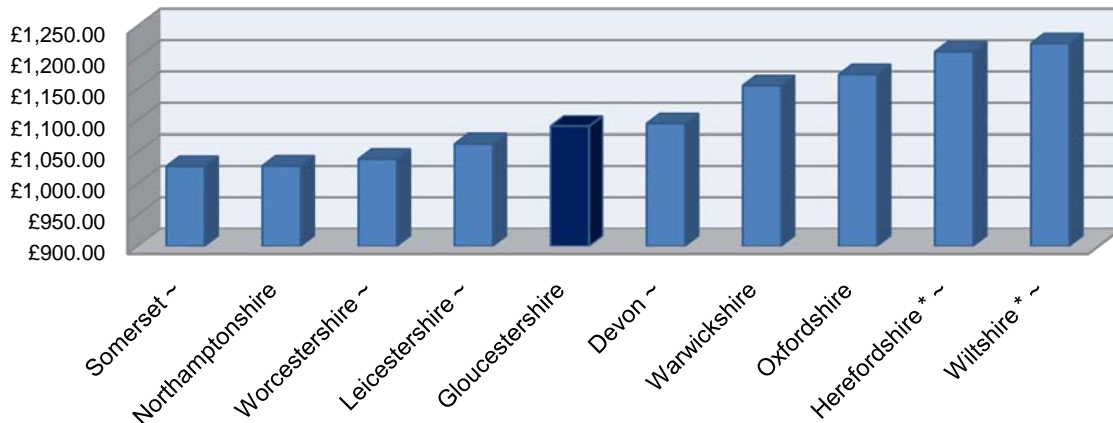


# Council Tax

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## Council Tax Comparison 2010/11

### Council Tax Band D



#### County

#### Council Tax band D

Somerset ~	£1,027.30
Northamptonshire	£1,028.11
Worcestershire ~	£1,039.06
Leicestershire ~	£1,063.00
Gloucestershire	£1,090.50
Devon ~	£1,094.67
Warwickshire	£1,155.26
Oxfordshire	£1,173.02
Herefordshire * ~	£1,209.32
Wiltshire * ~	£1,222.43

\* Unitary Councils

~ Counties with Combined Fire & Rescue Services (CFR)

Since 2004/05 council tax payers in English counties with CFRs, have been charged for Fire and Rescue services by the CFR. As a result, the council tax figures for counties with CFRs are not directly comparable with those without CFRs.

# Formula Grant 2010/11

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2010/11 is the final year of a three year settlement from Central Government originally published with the 2008/09 settlement in January 2008. In line with the Government's policy on three year settlements proposals were not changed from those originally announced.

The headline figures for Gloucestershire are:

Formula Grant	2008 09	£108.7m	(+4.1%)
	2009 10	£112.5m	(+3.8%)
	<b>2010 11</b>	<b>£117.0m</b>	<b>(+3.9%)</b>

Our increase from 2009/10 of 3.9% is below the comparative county average of 4.0%. In addition Gloucestershire loses over £6.9m as a result of damping. Damping is a mechanism whereby our grant is top sliced to pay for authorities that fall below the guaranteed increase of 1.5%.

The method to calculate the grant continues to be based on a four block model which consists of:

- 1 A relative needs allocation.
- 2 A reduction based in relative resources.
- 3 A central allocation based on a per head amount.
- 4 A system of floors and damping to ensure a minimum grant increase.

The allocations for Gloucestershire are set out below:

	<b>Adjusted 2009/10</b>	<b>2010/11</b>	<b>Change from 2009/10</b>
	<b><u>£m</u></b>	<b><u>£m</u></b>	<b><u>%</u></b>
Relative Needs	107.327	111.562	3.95%
Relative Resources	(68.780)	(70.865)	3.03%
Central Allocation	80.051	83.155	3.88%
Damping Adjustment	(6.050)	(6.896)	13.98%
<b>Formula Grant</b>	<b><u>112.548</u> *</b>	<b><u>116.956</u></b>	<b><u>3.92%</u></b>

## \* Calculation of Adjusted Formula Grant for 2009/10

The adjusted Formula Grant is created to enable like for like comparisons between the amount of Formula Grant an Authority would have received in 2009/10, had the Formula Grant in that year covered the same functions for each authority as it does in 2010/11. The Adjusted Formula Grant is used in calculating the floor damping amount for each authority. These calculations do not affect an Authority's grant entitlement in 2009/10

# Area Based Grant

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Partnership is integral to the way Gloucestershire County Council works to improve the outcomes for local people and to develop and deliver services. These priorities are set out in the Gloucestershire Local Area Agreement, which is a three year contract between Central Government and the Gloucestershire Conference. The Gloucestershire Conference sets and agrees a set of priorities and improvement targets for partners to work together to achieve.

In support of this partnership approach Central Government has agreed to reduce the bureaucratic barriers that make it more difficult for Public Sector organisations to work together. As a result Government departments are gradually removing restrictions placed on individual Government grants and pooling them into a new Area Based Grant.

For 2010/11 Gloucestershire will receive an estimated £46.8m as Area Based Grant, and to date the following grants have transferred to Area Based Grant:

- 14-19 Flexible Funding Pot
- Adult Social Care Workforce
- Aggregates Levy Sustainability Fund
- Care Matters White Paper
- Carers
- Child & Adolescent Mental Health
- Child Death Review Processes
- Child Trust Fund
- Children's Fund
- Children's Social Care Workforce
- Choice Advisors
- Community Call for Action/Overview Scrutiny Committee
- Connexions
- Designated Teacher Funding
- Detrunking
- Economic Assessment Duty
- Education Health Partnerships
- Extended Rights to Free Travel
- Extended Schools Start Up Grants
- Learning & Disability Development Fund
- Local Involvement Networks
- Mental Capacity Act & Independent Mental Capacity
- Mental Health
- Pitt Review Implementation
- Positive Activities for Young People
- Preserved Rights
- Primary National Strategy – Central
- Road Safety
- Rural Bus Subsidy
- School Development Grant
- School Improvement Partnership
- School Intervention Grant
- School Travel Advisors
- Secondary National Strategy – Behaviour
- Secondary National Strategy – Central
- Stronger & Safer Communities
- Supporting People Administration
- Supporting People
- Sustainable Travel – General Duty
- Teenage Pregnancy
- Young People Substance Misuse Partnership Grant
- Young Person's Substance Misuse

# Children and Young People's Directorate

<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget 2009/2010 £'000</b>	<b>Original Budget 2010/2011 £'000</b>	<b>Original Budget 2011/2012 £'000</b>	<b>Original Budget 2012/2013 £'000</b>
Group Director CYPS	2,158	5,680	( See Note 2)	
Services for Children & Young People	32,577	32,579		
Young People's Support	7,914	7,049		
Learning & Development	20,430	17,797		
Commissioning & Partnerships	52,807	56,121		
Grants	(942)	860		
	<b>114,944</b>	<b>120,086</b>		
Centrally Controlled Budgets	12,689	11,351	(See Note 2)	
Further Education	-	42,919		
FE / E2E Funding (YPLA)	-	(42,919)		
Schools	309,408	318,787		
Sixth Form Funding (YPLA)	(32,400)	(32,801)		
Dedicated Schools Grant	(315,166)	(326,215)		
<b>TOTAL NET EXPENDITURE</b>	<b>89,475</b>	<b>91,208</b>	<b>93,101</b>	<b>93,671</b>

Note 1:

All references to "Schools" refer to Delegated School Budgets under LMS

Note 2:

The 2011/2012 and 2012/2013 breakdown is not available as the DSG allocations have not been announced

# Children and Young People's Directorate

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## ANALYSIS OF 2009/10 TO 2010/11 BUDGETS

NON DEDICATED SCHOOLS GRANT	£'000	£'000
2009/10 ORIGINAL BUDGET		89,475
1 <b>ADJUSTMENTS</b>		
Permanent virements between directorates	(448)	
Corporate recharges (old 2009/10 figure)	(10,551)	
Corporate recharges (new 2010/11 figure)	9,192	
Removal of ABG (old 2009/10 figure)	(12,073)	
ABG Allocations (new 2010/11 figure)	11,173	(2,707)
		<b>86,768</b>
2 <b>INFLATION</b>		
Pay and Price		197
3 <b>COMMITMENTS</b>		
None		-
		<b>86,965</b>
<i>Add</i>		
4 <b>APPROVED GROWTH</b>		8,920
<i>Less</i>		
5 <b>APPROVED SAVINGS</b>		(4,677)
2010/11 BUDGETED NET EXPENDITURE		<b>91,208</b>

# Children and Young People's Directorate

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NOTES	£'000	£'000
<b>4 APPROVED GROWTH</b>		
<b>NON DEDICATED SCHOOLS GRANT</b>		
<b>Services for Children &amp; Young People</b>		
Additional social workers	1,270	
Special guardianship allowances	300	
Legal Fees	440	
Contingency for Vulnerable Children	1,000	
<b>Commissioning &amp; Partnerships</b>		
Agency placement budget	3,880	
Building Schools for the Future	700	
Home to School Transport Super Inflation	580	
<b>Young Peoples Support</b>		
Impact of Southwark judgement	750	
		<b>8,920</b>
<b>5 APPROVED SAVINGS</b>		
<b>NON DEDICATED SCHOOLS GRANT</b>		
<b>Group Director</b>		
GCC services funded from ABG	(250)	
<b>Services for Children &amp; Young People</b>		
Looked after children and fostering	(270)	
Children with disabilities	(100)	
<b>Building Our Future Savings</b>	(4,057)	
		<b>(4,677)</b>

# Children and Young People's Directorate

## DEDICATED SCHOOLS GRANT

The Dedicated Schools Grant is ring fenced for schools and gives a guaranteed minimum increase in core funding.

	£'000	£'000
<b>DEDICATED SCHOOLS GRANT 2009/10</b>		<b>315,166</b>
<b><u>Commitments - inflation</u></b>		
MFGs @ 2.1% - Schools' Delegated Budgets	5,379	
Inflation – Statementing Hours	179	
Inflation – Rates	56	
Inflation – Other (Special Centres, Nursery)	16	
Inflation – Contingency Headings	128	
Secondary inclusion dividend-inflation	59	
Inflation – Non-Delegated Threshold payments	148	
Non-Delegated non-school inflation/LG super	681	
		<b>6,646</b>
<b><u>Other Commitments</u></b>		
Primary Demographics	(783)	
Secondary Demographics	(596)	
Special Schools additional places	73	
Statementing hours impact of 09/10 changes	335	
Deletion of contingency item re Cam House	(618)	
Rates revaluations	169	
Academy share of LA central spend	66	
		<b>(1,354)</b>
<b><u>One-off costs in 2010/11</u></b>		
Contingency for estimated deficits on school closures	540	
ARRC occupation of RAF Innsworth base	400	
Co-ordination of in-year admissions	60	
School provision/reviews-Christ College/Kingsmead FYE	(75)	
Cam House – support re special measures and ongoing costs related to residential unit	200	
		<b>1,125</b>
<b><u>Other items</u></b>		
09/10 uncommitted DSG added to contingency	(85)	
Increase capacity for evaluating the impact of the funding formula	60	
Children's Centres restructure savings	(360)	
Children's Centres restructure savings to DSG contingency	360	
		<b>(25)</b>
<b><u>Special Educational Needs</u></b>		
Out of County Fees	1,700	
Further delegation to schools to promote early intervention	2,107	
ASD Development	250	
SEN monitoring in schools	100	
		<b>4,157</b>
<b>Contingency for investment in re-profiling spending</b>		<b>500</b>
<b>ESTIMATED DSG 2010/11</b>		<b>326,215</b>

# Children and Young People's Directorate

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## Performance Information

The Children and Young People's Plan determines priorities for the Directorate and covers the period 2009 to 2012. It is based on the needs analysis and priorities that were developed in collaboration with all partners in the Children and Young People's Strategic Partnership (CYPSP), children and young people in Gloucestershire, parents, carers and community groups.

The priorities, which have been agreed for 2009 to 2012, are:

### **Prevention**

- Better healthy lifestyle choices.
- Personal safety so children and young people feel safe at school and in their community.
- Readiness for employment and adult life.
- Child poverty.

### **Early and sustained intervention**

- Improved emotional health and wellbeing.
- Educational achievement for vulnerable children and young people is improved.
- Increased safeguarding of children and young people.
- Positive outcomes for children and young people with learning difficulties and/or disabilities.

Each priority has an annual Priority Action Card containing milestones and performance indicators that will be reviewed and refreshed each year. A refresh of the 2009/10 Priority Action Cards for 2010/11 will be completed for April 2010. Each Action Card shows how investing in prevention and early and sustained intervention is central to all the plans.

Key areas of supporting activity that are integral to achieving the strategic objectives of prevention and early intervention are:

- Participation of children and young people in service planning and delivery.
- Developing the children and young people's workforce.
- Using resources efficiently across the CYPSP.
- Improving access through integrated working with multi-agency teams in 'Locality Hubs'.

### **Current Performance**

The Children's Services rating for 2009 is 3, which means services are performing well. Performance against the majority of the national performance indicators is good; educational outcomes for children and young people continue to improve although improving attainment of more vulnerable groups continues to be a challenge. The Council, with its partners, has a major focus on improving the quality of safeguarding services which 2010/11 budget investments reflect.



# Children and Young People's Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net Expenditure £'000	Expenditure £'000	Income £'000	Net Expenditure £'000
<b><u>GROUP DIRECTOR CYPS</u></b>	<b><u>2,446</u></b>	<b><u>(288)</u></b>	<b><u>2,158</u></b>	<b><u>5,713</u></b>	<b><u>(33)</u></b>	<b><u>5,680</u></b>
<b><u>SERVICES FOR CHILDREN &amp; YOUNG PEOPLE</u></b>						
Director for CYP	227	-	227	777	-	777
Children with Disabilities Services	6,035	(443)	5,592	5,420	(316)	5,104
Head of Vulnerable Children	14,155	(128)	14,027	16,077	(127)	15,950
Head of Corporate Parenting	12,731	-	12,731	10,748	-	10,748
	<b><u>33,148</u></b>	<b><u>(571)</u></b>	<b><u>32,577</u></b>	<b><u>33,022</u></b>	<b><u>(443)</u></b>	<b><u>32,579</u></b>
<b><u>YOUNG PEOPLE'S SUPPORT</u></b>						
Young People's Support - Targeted Services	1,393	(91)	1,302	2,327	(201)	2,126
Youth Offending Service	3,276	(378)	2,898	2,071	(336)	1,735
Youth Service	5,169	(1,455)	3,714	4,364	(1,176)	3,188
	<b><u>9,838</u></b>	<b><u>(1,924)</u></b>	<b><u>7,914</u></b>	<b><u>8,762</u></b>	<b><u>(1,713)</u></b>	<b><u>7,049</u></b>

Continued on next page

# Children and Young People's Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net Expenditure £'000	Expenditure £'000	Income £'000	Net Expenditure £'000
<b><u>LEARNING &amp; DEVELOPMENT</u></b>						
Director Learning & Development	13,518	(1,307)	12,211	9,561	-	9,561
Improvement	6,170	(166)	6,004	5,853	(115)	5,738
Quality	2,327	(112)	2,215	2,663	(165)	2,498
	<b>22,015</b>	<b>(1,585)</b>	<b>20,430</b>	<b>18,077</b>	<b>(280)</b>	<b>17,797</b>
<b><u>COMMISSIONING &amp; PARTNERSHIPS</u></b>						
Director Commissioning & Partnerships	1,402	-	1,402	110	-	110
Access & Support Services	31,035	(3,671)	27,364	30,373	(3,091)	27,282
Commissioning	9,632	(84)	9,548	8,471	(191)	8,280
Development	6,954	(167)	6,787	4,932	(820)	4,112
Individual Commissioning	9,735	(2,029)	7,706	17,737	(1,400)	16,337
	<b>58,758</b>	<b>(5,951)</b>	<b>52,807</b>	<b>61,623</b>	<b>(5,502)</b>	<b>56,121</b>
<b><u>GRANTS</u></b>						
Specific Grants (breakdown as per page CYP9)	68,450	(69,392)	(942)	77,199	(76,339)	860
<b><u>CENTRALLY CONTROLLED BUDGETS</u></b>						
Corporate recharges & capital maintenance	12,689	-	12,689	11,351	-	11,351
<b><u>FURTHER EDUCATION</u></b>						
Further Education (funded by YPLA)	-	-	-	42,919	(42,919)	-
<b><u>SCHOOLS</u></b>						
	309,408	-	309,408	318,787	-	318,787
Less Sixth Form Funding (YPLA)	-	(32,400)	(32,400)	-	(32,801)	(32,801)
Less Dedicated Schools Grant	-	(315,166)	(315,166)	-	(326,215)	(326,215)
<b>Total Children and Young People's Directorate</b>	<b>516,752</b>	<b>(427,277)</b>	<b>89,475</b>	<b>577,453</b>	<b>(486,245)</b>	<b>91,208</b>

# Children and Young People's Directorate

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## BUDGET 2011/12

	Base Budget 2010/11	Inflation	Growth/ Commitments	Savings/ Efficiencies	Corporate Adjustments	Budget 2011/12
	£'000	£'000	£'000	£'000	£'000	£'000
Total Net Expenditure	<u>91,208</u>	<u>1,410</u>	<u>4,600</u>	<u>(3,853)</u>	<u>(264)</u>	<u>93,101</u>

## BUDGET 2012/13

	Base Budget 2011/12	Inflation	Growth/ Commitments	Savings/ Efficiencies	Corporate Adjustments	Budget 2012/13
	£'000	£'000	£'000	£'000	£'000	£'000
Total Net Expenditure	<u>93,101</u>	<u>1,428</u>	<u>2,800</u>	<u>(3,449)</u>	<u>(209)</u>	<u>93,671</u>

# Children and Young People's Directorate

		Original Budget 2009/10 £'000	Original Budget 2010/11 £'000
<b>GRANT INCOME SUMMARY</b>			
<b>SPECIFIC GRANTS</b>	<b>Issued by</b>		
School Standards Grant (including Personalisation)	DCSF	(17,410)	(18,065)
Standards Fund			
1.1 School Development Grant	DCSF	(21,027)	(21,307)
1.2 School Lunch Grant	DCSF	(860)	(847)
1.3 Ethnic Minority Achievement Grant	DCSF	(305)	(310)
1.4 Targeted Improvement	DCSF	(104)	-
1.5 Making Good Progress	DCSF	(1,650)	(2,645)
1.6 Extended Schools Sustainability	DCSF	(1,486)	(2,093)
1.6a Extended Schools Subsidy	DCSF	(297)	(1,611)
1.7 Primary Strategy Targeted Support	DCSF	(2,025)	(1,897)
1.8 Secondary Strategy Targeted Support	DCSF	(1,200)	(1,195)
1.10 Early Years: Extension of Free Entitlement	DCSF	(3,340)	(3,061)
1.11 Music Services	DCSF	(717)	(714)
1.12 Playing for Success	DCSF	(244)	(240)
1.13 Aim Higher	DCSF	(151)	(240)
1.14 KS4 Engagement Programme/Foundation Learning	DCSF	(170)	(221)
1.15 National Challenge	DCSF	(870)	(870)
Sure Start, Early Years & Childcare			
Children's Centres	DCSF	(6,490)	(7,816)
Sufficiency and Access	DCSF	(1,390)	(1,412)
Early Years, Outcomes, Quality and Inclusion	DCSF	(1,569)	(1,721)
Graduate Leader Fund	DCSF	(890)	(1,260)
Every Child A Talker	DCSF	-	(201)
Sure Start Local Programmes	DCSF	(970)	(914)
Disabled Children's Access to Child Care	DCSF	-	(119)
Free Entitlement For 2 Year Olds (SSEYCC)	DCSF	(378)	(445)
Achievement for all	DCSF	-	(1,700)
Short Breaks (Aiming High for Disabled Children)	DCSF	(1,580)	(1,580)
Transition Support Programme	DCSF	-	(50)
Individual Budget Pilots	DCSF	-	(130)
Contact Point	DCSF	(222)	(134)
Targeted Mental Health In Schools	DCSF	(222)	(160)
Youth Opportunity Fund	DCSF	(291)	(291)
Pump Priming Grant	CLG	(31)	-
Unaccompanied Asylum Seeking Children	HO	(450)	(450)
Higher Education Funding Council (HEFC) Payments	DIUS	(255)	(255)
Youth Offending Teams Grant	HO	(864)	(926)
Think Family Grant	DCSF	(569)	(743)
ISP - Intensifying Support Programme Grant	DCSF	(152)	-
Nursery Milk Scheme	NMRU	(175)	-
OLASS - Offender Learning and Skills Service	DIUS	(41)	-
Parenting Support Strategy Grant	DCSF	(300)	(300)
Fair Playbuilder (revenue)	DCSF	(27)	(18)
Teacher Development Agency	DCSF	(346)	(346)
Transport Co-ordinators and Rural Pairing	DCSF	(50)	-
Universal Prevention	HO	(37)	-
Youth Crime Prevention	HO	(88)	-
Youth Justice Board	HO	(77)	-
Youth Worker Grants	HO	(72)	-
January Guarantee	DCSF	-	(41)
14-19 Prospectus/CAP	DCSF	-	(11)
		<b>(69,392)</b>	<b>(76,339)</b>
Further Education Funding (Young Peoples Learning Agency)	DCSF	-	<b>(42,919)</b>
Sixth Form Funding (Young Peoples Learning Agency)	DCSF	<b>(32,400)</b>	<b>(32,801)</b>
Dedicated Schools Grant	DCSF	<b>(315,166)</b>	<b>(326,215)</b>

# Community & Adult Care Directorate

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<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget 2009/2010 £'000</b>	<b>Original Budget 2010/2011 £'000</b>	<b>Original Budget 2011/2012 £'000</b>	<b>Original Budget 2012/2013 £'000</b>
Adult Social Care / Lifelong Learning *	130,154	156,839	158,788	160,316
Libraries & Information (including Archives)	7,400	7,195	7,205	7,136
Head of Customer Services	1,771	1,735	1,680	1,636
Equalities	193	187	181	176
Centrally Controlled Budgets	9,707	9,186	8,922	8,715
To be allocated	-	(1,374)	(1,330)	(1,296)
<b>TOTAL NET EXPENDITURE</b>	<b><u>149,225</u></b>	<b><u>173,768</u></b>	<b><u>175,446</u></b>	<b><u>176,683</u></b>

\* Adult Social Care / Lifelong Learning includes Operations & Development, Strategic Commissioning & Performance and Care Provision.

# Community & Adult Care Directorate

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## ANALYSIS OF 2009/10 TO 2010/11 BUDGETS

	£'000	£'000
<b>2009/10 ORIGINAL BUDGET</b>		<b>149,225</b>
<b>1 ADJUSTMENTS</b>		
Permanent virements between directorates	(15)	
Corporate recharges (old 2009/10 figure)	(9,707)	
Corporate recharges (new 2010/11 figure)	9,187	
Removal of ABG (old 2009/10 figure)	(7,647)	
ABG Allocations (new 2010/11 figure)	28,730	20,548
		<b>169,773</b>
<b>2 INFLATION</b>		
Pay and Price		1,312
<b>3 COMMITMENTS</b>		
None		-
		<b>171,085</b>
<i>Add</i>		
<b>4 APPROVED GROWTH</b>		7,100
<i>Less</i>		
<b>5 APPROVED SAVINGS</b>		(4,417)
<b>2010/11 BUDGETED NET EXPENDITURE</b>		<b>173,768</b>

# Community & Adult Care Directorate

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NOTES	£'000	£'000
<b>4 APPROVED GROWTH</b>		
<b>Adult Social Care / Lifelong Learning</b>		
Demographic Growth for Older People	3,100	
Demographic Growth for Physical Disability Services	1,800	
Demographic Growth for Learning Disability Services	3,100	
Commissioning Gains	(2,440)	
Free Personal Care at Home	1,250	
<b>Strategic Commissioning</b>		
Demographic Growth for Mental Health Services	<u>290</u>	
		<b>7,100</b>
<b>5 APPROVED SAVINGS</b>		
Building Our Future Savings	<u>(4,417)</u>	
		<b>(4,417)</b>

# Community & Adult Care Directorate

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## Performance Information

### **Supporting Communities and Vulnerable People**

#### **Service Aims**

- Enabling more people to stay in their own homes.
- Enhancing the quality of residential care homes and promoting their involvement in the community.
- Working with individuals and communities to increase well-being and develop services that respond flexibly to individual needs.

#### **Performance**

Good improvements in Adult Social Care were recognised by the Care Quality Commission (CQC) who graded us as 'performing well' in their latest assessment. Amongst achievements acknowledged are:

- Our planning to meet the needs of increasing numbers of older people in a challenging economic environment.
- Our progress in taking forward Putting People First, the Government's initiative to reshape and modernise Adult Social Services. GCC have consulted widely before implementing this important transformation agenda.
- More effective working with partners, particularly Gloucestershire Primary Care Trust, so that GCC can deliver joined-up, cost-effective services that better meets the care needs of people in Gloucestershire.
- The Council has a good record of providing customer support through its help desk and its village and community agents who have provided a strong presence in local communities.
- GCC have increased our support to carers successfully introducing the carers' emergency card scheme.

#### **Other achievements**

- Good progress on implementation of the Adult Safeguarding Plan.
- Considerable reduction in delays for people leaving hospital.
- The Summer Reading Challenge was a great success with over 200 events in libraries involving 11,306 children. GCC achieved 558 new members.
- The River Severn Project achieved £100,000 external funding and delivered free open air events and learning opportunities to 10,000 people.

#### **Plans and targets for the year ahead**

- Increase the number of adults supported by social care to live at home.
- Raise and maintain the standard of residential care within the county.
- Increase the number of carers to whom we provide services and advice.
- Increase the range of intermediate and rehabilitative care services.
- Increase the flexibility with which adults can manage their social care.
- Increase the number of people with personal budgets and accessing direct payments.
- Increase the number of people with learning disabilities in paid employment.
- Increase library use.
- Improve information management and compliance across GCC.
- Ensuring that cultural, leisure and learning services support and, where appropriate, lead the preventative work stream of the Putting People First transformation programme.



# Community & Adult Care Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>DIRECTOR OF OPERATIONS AND DEVELOPMENT</u></b>						
Director of Operations and Development	4,868	(924)	3,944	4,568	(1,804)	2,764
General Manager - Cotswolds- OPPD	16,354	(5,775)	10,579	18,470	(7,167)	11,303
General Manager - Stroud- OPPD	17,119	(5,584)	11,535	19,944	(7,149)	12,795
General Manager - Gloucester- OPPD	23,405	(8,302)	15,103	26,450	(10,438)	16,012
General Manager - Forest- OPPD	13,540	(4,199)	9,341	15,307	(5,158)	10,149
General Manager - Cheltenham- OPPD	18,159	(6,964)	11,195	19,276	(7,796)	11,480
General Manager - Tewkesbury- OPPD	8,886	(2,498)	6,388	9,501	(2,863)	6,638
General Manager - LD*	36,984	(7,969)	29,015	41,253	(9,170)	32,083
Assistant Director - Community STEPS/ Services	10,582	(113)	10,469	10,647	(599)	10,048
Telecare Project~	-	-	-	855	(173)	682
General Manager - Safeguarding~	-	-	-	173	-	173
Lifelong Learning	7,208	(6,380)	828	8,226	(7,433)	793
	<b><u>157,105</u></b>	<b><u>(48,708)</u></b>	<b><u>108,397</u></b>	<b><u>174,670</u></b>	<b><u>(59,750)</u></b>	<b><u>114,920</u></b>

\* Countywide service managed by area General Manager

~ Comparatives not available for 09-10 due to these being temporary budgets and uploaded after the Budget Book.

## **DIRECTOR OF STRATEGIC COMMISSIONING & PERFORMANCE**

Director of Strategic Commissioning & Performance	1,251	(38)	1,213	658	(22)	636
Joint Commissioning Manager LD	11,621	(8,193)	3,428	12,146	(8,094)	4,052
Performance and Information Manager	568	-	568	585	-	585
Strategic Planning and Policy Manager	1,349	(8)	1,341	1,382	-	1,382
Admin Services Manager	1,652	(54)	1,598	1,657	(90)	1,567
Commissioning and Contracts Manager *	1,523	(546)	977	23,001	(568)	22,433
Joint Commissioning Manager MH	6,081	(379)	5,702	6,474	(390)	6,084
Joint Commissioning Manager OP/PD	-	-	-	356	(38)	318
	<b><u>24,045</u></b>	<b><u>(9,218)</u></b>	<b><u>14,827</u></b>	<b><u>46,259</u></b>	<b><u>(9,202)</u></b>	<b><u>37,057</u></b>

\* Commissioning & Contracts team are responsible for Supporting People related expenditure which transferred into Area Based Grant in 2010/11.

# Community & Adult Care Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>HEAD OF CARE PROVISION</u></b>						
Head of Care Provision	16,148	(9,218)	6,930	14,694	(9,832)	4,862
	<b><u>16,148</u></b>	<b><u>(9,218)</u></b>	<b><u>6,930</u></b>	<b><u>14,694</u></b>	<b><u>(9,832)</u></b>	<b><u>4,862</u></b>
<b><u>HEAD OF CUSTOMER SERVICES</u></b>						
Head of Customer Services	1,771	-	1,771	1,897	(162)	1,735
	<b><u>1,771</u></b>	<b><u>-</u></b>	<b><u>1,771</u></b>	<b><u>1,897</u></b>	<b><u>(162)</u></b>	<b><u>1,735</u></b>
<b><u>LIBRARIES &amp; INFORMATION &amp; ARCHIVES</u></b>						
AHOLI Business Operations	2,903	(395)	2,508	3,190	(577)	2,613
AHOLI Development Access	1,437	(119)	1,318	1,381	(74)	1,307
AHOLI Customer Services	2,755	(154)	2,601	2,359	(58)	2,301
Archives	1,216	(243)	973	1,087	(156)	931
Library Reserve	-	-	-	43	-	43
	<b><u>8,311</u></b>	<b><u>(911)</u></b>	<b><u>7,400</u></b>	<b><u>8,060</u></b>	<b><u>(865)</u></b>	<b><u>7,195</u></b>
<b><u>EQUALITIES</u></b>						
Equalities	193	-	193	187	-	187
	<b><u>193</u></b>	<b><u>-</u></b>	<b><u>193</u></b>	<b><u>187</u></b>	<b><u>-</u></b>	<b><u>187</u></b>
<b><u>CENTRALLY CONTROLLED BUDGETS</u></b>						
Corporate Recharges	9,707	-	9,707	9,186	-	9,186
	<b><u>9,707</u></b>	<b><u>-</u></b>	<b><u>9,707</u></b>	<b><u>9,186</u></b>	<b><u>-</u></b>	<b><u>9,186</u></b>
<b><u>TO BE ALLOCATED</u></b>						
To be allocated	-	-	-	(1,374)	-	(1,374)
	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>(1,374)</u></b>	<b><u>-</u></b>	<b><u>(1,374)</u></b>
<b>Total Community and Adult Care Directorate</b>	<b><u>217,280</u></b>	<b><u>(68,055)</u></b>	<b><u>149,225</u></b>	<b><u>253,579</u></b>	<b><u>(79,811)</u></b>	<b><u>173,768</u></b>

# Community & Adult Care Directorate

## **BUDGET 2011/12**

	<b>Base Budget 2010/11 £'000</b>	<b>Inflation £'000</b>	<b>Growth/ Commitments £'000</b>	<b>Savings/ Efficiencies £'000</b>	<b>Budget 2011/12 £'000</b>
Adult Social Care / Lifelong Learning *	156,839	2,696	6,960	(7,707)	<b>158,788</b>
Libraries & Information	7,195	124	240	(354)	<b>7,205</b>
Head of Customer Services	1,735	30	-	(85)	<b>1,680</b>
Equalities	187	3	-	(9)	<b>181</b>
Centrally Controlled Budgets	9,186	-	-	(264)	<b>8,922</b>
To be allocated	(1,374)	(24)	-	68	<b>(1,330)</b>
<b>Total Net Expenditure</b>	<b>173,768</b>	<b>2,829</b>	<b>7,200</b>	<b>(8,351)</b>	<b>175,446</b>

## **BUDGET 2012/13**

	<b>Base Budget 2011/12 £'000</b>	<b>Inflation £'000</b>	<b>Growth/ Commitment £'000</b>	<b>Savings/ Efficiencies £'000</b>	<b>Budget 2012/13 £'000</b>
Adult Social Care / Lifelong Learning *	158,788	2,694	5,680	(6,846)	<b>160,316</b>
Libraries & Information	7,205	122	120	(311)	<b>7,136</b>
Head of Customer Services	1,680	28	-	(72)	<b>1,636</b>
Equalities	181	3	-	(8)	<b>176</b>
Centrally Controlled Budgets	8,922	-	-	(207)	<b>8,715</b>
To be allocated	(1,330)	(23)	-	57	<b>(1,296)</b>
<b>Total Net Expenditure</b>	<b>175,446</b>	<b>2,824</b>	<b>5,800</b>	<b>(7,387)</b>	<b>176,683</b>

\* Adult Social Care / Lifelong Learning includes Supporting People, Strategic Commissioning & Performance, Operations & Development and Head of Care Provision.

# Community & Adult Care Directorate

		Original Budget 2009/2010 £'000	Original Budget 2010/2011 £'000
<b><u>GRANT INCOME SUMMARY</u></b>			
<b>SPECIFIC GRANTS</b>	<b>Issued By</b>		
Adult and Community Learning from Skills Funding Agency *	YPLA	(2,449)	(2,753)
AIDS Support	DH	(101)	(123)
Arts Council Grant	NL	(98)	(64)
Learning Disability Campus Closure Programme	DH	(687)	(1,130)
Minor Repairs & Adaptations "Handyperson"	CLG	(150)	(220)
Social Care Reform	DH	(1,989)	(2,461)
Stroke Strategy	DH	(114)	(114)
Supporting People Programme Budget #	CLG	(22,231)	-
Workstep	DWP	(787)	(787)
		<b>(28,606)</b>	<b>(7,652)</b>

Note: Specific grant income is in addition to the income and expenditure figures shown in Director of Operations and Development and the Director of Strategic Commissioning and Performance on page CAC5. Please note that they are not included in these pages but form a part of the overall budget.

\* 2010/ 11 provisional figure

# Supporting People programme budget transferred to Area Based Grant for 2010/11

# Community Safety Directorate

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<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget 2009/2010 £'000</b>	<b>Original Budget 2010/2011 £'000</b>	<b>Original Budget 2011/2012 £'000</b>	<b>Original Budget 2012/2013 £'000</b>
Fire and Rescue Service	20,129	20,199	20,498	20,501
Trading Standards	2,221	2,076	2,031	1,997
Registration Service	807	642	628	618
Coroners Service	888	889	870	856
Community Safety Team	831	829	811	798
Emergency Management Service	455	406	397	390
Funding Additional Police Officers	2,182	2,125	2,079	2,043
<b>TOTAL NET EXPENDITURE</b>	<b>27,513</b>	<b>27,166</b>	<b>27,314</b>	<b>27,203</b>

# Community Safety Directorate

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	£'000
<b>2009/10 ORIGINAL BUDGET</b>	<b>27,513</b>
<b>1 ADJUSTMENTS</b>	
Permanent virements between directorates	-
Corporate recharges (old 2009/10 figure)	(2,184)
Corporate recharges (new 2010/11 figure)	2,179
Removal of ABG (old 2009/10 figure)	(659)
ABG Allocations (new 2010/11 figure)	659
	<b>27,508</b>
<b>2 INFLATION</b>	
Pay and Price	(86)
<b>3 COMMITMENTS</b>	
None	-
	<b>27,422</b>
<i>Add</i>	
<b>4 APPROVED GROWTH</b>	400
<i>Less</i>	
<b>5 APPROVED SAVINGS</b>	(656)
<b>2010/11 BUDGETED NET EXPENDITURE</b>	<b>27,166</b>

# Community Safety Directorate

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NOTES	£'000	£'000
<b>4 APPROVED GROWTH</b>		
Fire PFI	<u>400</u>	<b>400</b>
<b>5 APPROVED SAVINGS</b>		
Building Our Future Savings	<u>(656)</u>	<b>(656)</b>

# Community Safety Directorate

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## Performance Information

### **FIRE AND RESCUE SERVICE**

#### **Service Aims**

Working together for a safer Gloucestershire.

#### **Performance**

- Gloucestershire Fire and Rescue Service (GFRS) underwent its annual organisational assessment with the Audit Commission in the areas of managing performance, managing finances, governing the business, managing resources and workforce planning. The overall judgement was that GFRS scored 3 out of 4 in these areas. GFRS also successfully achieved Charter Mark Accreditation for 2009/10.
- The project to build new community fire stations for Gloucester and Cheltenham and a Life Skills Centre progressed to the appointment of a preferred contractor. Sites for the new premises have been identified and outline planning approved.
- Deaths caused by fire in the County during 2009/10 were zero as at January 2010. Injuries in fires increased slightly although Gloucestershire's figures still compared favourably with national trends. We performed well in the reduction of accidental and arson related fires across the County.
- GFRS continued to be amongst the lowest spending Fire and Rescue Services in the Country.

#### **Plans and targets for the year ahead**

- GFRS will be moving to the implementation phase of its review of administration functions, to align and coordinate administrative staff to future Service needs.
- Forward to Basics is our primary programme targeted at increasing fire-fighter safety. Forward to Basics will continue through 2010/11 with the station audit programme and schedule of service wide exercises.
- The New Fire Stations and Life Skills Centre project will progress to the construction phase.



# Community Safety Directorate

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## Performance Information

### **TRADING STANDARDS**

#### **Service Aims**

- To ensure a safe and fair trading environment is maintained.
- To offer advice, assistance and education to both traders and consumers.
- To enforce a wide range of legislation relating to trading and the supply of goods and services.

#### **Performance**

The Service currently has two national indicators NI 182 (% of satisfied customers) and NI 183 (impact of local authority trading standards on fair trading environment). The service has exceeded its target of 77% for NI 182, (77% being the average score for benchmarking partner authorities). No target was set for NI 183 as the outcome is based on trend and 2008/09 was the first year the indicators were introduced.

A new indicator NI 190 (achievement in meeting standards for the control system for animal health) was introduced in 2009/10. The score for this indicator is unknown as yet.

#### **Plans and targets for the year ahead**

Plans and targets for the forth-coming year have been linked to the Local Area Agreement themes:

- Safer, stronger communities.
- Healthier communities.
- Economy, enterprise and environment.

### **REGISTRATION SERVICE**

#### **Service Aims**

- To carry out marriages, civil partnerships and other ceremonies.
- To register births, deaths, marriages, and civil partnerships.
- To provide citizenship ceremonies and award nationality certificates.
- To provide copy certificates for births, deaths, marriages, and civil partnerships.
- To provide a Nationality Checking Service.

#### **Performance**

National standards were introduced from April 2007. Gloucestershire Registration Service has now been granted New Governance arrangements with the General Register Office and will have a service wide inspection annually.

#### **Plans and targets for the year ahead**

- To continue to improve efficiencies through a review of service processes and service delivery options.
- To maximise income generation opportunities

# Community Safety Directorate

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## Performance Information

### **CORONERS SERVICE**

#### **Service Aim**

- To investigate any deaths which are violent, unnatural or for which the cause is unknown.

#### **Performance**

- There are currently no national performance indicators for this service, but the Ministry of Justice collects statistics on annual caseloads and the intervals between death occurring and the Coroner's involvement being concluded.

#### **Plans and targets for the year ahead**

- To secure appropriate and adequate facilities for the Coroners Service in Gloucestershire including mortuary facilities.
- To set local fees for services provided to the Coroner.
- To pilot an improved death certification process working with Department of Health.

### **COMMUNITY SAFETY TEAM**

#### **Service Aims**

- To ensure statutory community safety obligations are met within the County Council.
- To work with partners through being the Safer lead for the Local Area Agreement.

#### **Performance**

- Crime levels are falling, and there is good progress towards reducing anti-social behaviour.

#### **Plans and targets for the year ahead**

- To contribute to neighbourhood development by working effectively with the Police and other partners to reduce crime, anti-social behaviour and the fear of crime.
- To co-ordinate the engagement of partners in the delivery and development of the Local Area Agreement.
- To co-ordinate delivery, performance management and financial management of the Local Area Agreement.
- To work in partnership with the Constabulary and the Police Authority through the police contract to ensure that the 63 GCC funded officers contribute to reducing crime and the fear of crime in their communities.

# Community Safety Directorate

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## Performance Information

### **EMERGENCY MANAGEMENT SERVICE**

#### **Service Aims**

- To ensure the preparedness of the Council to fulfill its duties as required by the Civil Contingencies Act 2004.
- To work with partner local responders in the County to provide and maintain a robust and resilient multi-agency response and recovery capability.

#### **Performance**

- Worked with Gloucestershire Rural Community Council to develop a CD toolkit to assist local communities to develop their own Community Resilience Plans.
- Developed Vulnerable People and Excess Deaths plans to support the response to the Swine Flu outbreak.
- Developed a new multi-agency Flood Response Plan on behalf of Gloucestershire Local Resilience Forum.
- Prepared a Gloucestershire Local Authority Mutual Aid policy document.

#### **Plans and Targets for the year ahead**

- To continue to improve community resilience/community emergency planning.
- Review the Flood Response Plan to implement changes to the flood warning systems which will be introduced in summer 2010.
- To develop a Gloucestershire Reservoir Inundation Plan.
- To continue to train the Gloucestershire Local Authorities' emergency response teams and accredited volunteers in their response roles.

## Community Safety Directorate

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	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b>Fire and Rescue Service</b>	20,715	(586)	20,129	20,690	(491)	20,199
<b>Trading Standards</b>	2,489	(268)	2,221	2,162	(86)	2,076
<b>Registration Service</b>	1,848	(1,041)	807	1,726	(1,084)	642
<b>Coroners Service</b>	1,060	(172)	888	1,061	(172)	889
<b>Community Safety Team</b>	831	-	831	829	-	829
<b>Emergency Management Service</b>	611	(156)	455	599	(193)	406
<b>Funding for Police Officers</b>	2,182	-	2,182	2,125	-	2,125
<b>Total Community Safety Directorate</b>	<b>29,736</b>	<b>(2,223)</b>	<b>27,513</b>	<b>29,192</b>	<b>(2,026)</b>	<b>27,166</b>

**NOTE:** The above budgets exclude specific grants

# Community Safety Directorate

## BUDGET 2011/12

	Base Budget 2010/11 £'000	Inflation £'000	Growth/ Commitments £'000	Savings/ Efficiencies £'000	Budget 2011/12 £'000
Fire and Rescue	20,199	319	800	(820)	<b>20,498</b>
Trading Standards	2,076	33	-	(78)	<b>2,031</b>
Registration Service	642	10	-	(24)	<b>628</b>
Coroners Service	889	14	-	(33)	<b>870</b>
Community Safety Team	829	13	-	(31)	<b>811</b>
Emergency Management Service	406	6	-	(15)	<b>397</b>
Funding Additional Police Officers	2,125	34	-	(80)	<b>2,079</b>
<b>Total Net Expenditure</b>	<b>27,166</b>	<b>429</b>	<b>800</b>	<b>(1,081)</b>	<b>27,314</b>

## BUDGET 2012/13

	Base Budget 2011/12 £'000	Inflation £'000	Growth/ Commitments £'000	Savings/ Efficiencies £'000	Budget 2012/13 £'000
Fire and Rescue	20,498	320	400	(717)	<b>20,501</b>
Trading Standards	2,031	32	-	(66)	<b>1,997</b>
Registration Service	628	10	-	(20)	<b>618</b>
Coroners Service	870	14	-	(28)	<b>856</b>
Community Safety Team	811	13	-	(26)	<b>798</b>
Emergency Management Service	397	6	-	(13)	<b>390</b>
Funding Additional Police Officers	2,079	32	-	(68)	<b>2,043</b>
<b>Total Net Expenditure</b>	<b>27,314</b>	<b>427</b>	<b>400</b>	<b>(938)</b>	<b>27,203</b>

# Community Safety Directorate

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		Original Budget 2009/10 £'000	Original Budget 2010/11 £'000
<b><u>GRANT INCOME SUMMARY</u></b>			
<b>SPECIFIC GRANTS</b>	<b>Issued By</b>		
New Dimension	CLG	(36)	(29)
Fire Control Project New Burdens	CLG	(59)	(61)
Workforce Diversity Targets	CLG	(21)	-
Animal Movement Licences	DEFRA	(192)	(193)
EMS Beacon	CLG	-	(3)
Citizenship	HO	-	(19)
		<b><u>(308)</u></b>	<b><u>(305)</u></b>

# Environment Directorate

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<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget 2009/2010 £'000</b>	<b>Original Budget 2010/2011 £'000</b>	<b>Original Budget 2011/2012 £'000</b>	<b>Original Budget 2012/2013 £'000</b>
Business Development	2,779	2,476	2,413	2,365
Integrated Transport Services	5,109	4,988	4,861	4,763
Gloucestershire Highways	23,708	24,674	26,542	27,309
Waste Management	21,756	22,669	24,089	25,605
Flood Alleviation, PROW & Travellers Services	2,262	2,216	2,159	2,116
Road Safety Partnership	1,523	1,436	1,400	1,372
Planning and Development	2,638	2,591	2,525	2,474
Sustainability	318	307	299	293
Economic Development	1,447	1,395	1,359	1,332
Centrally Controlled Budgets	3,201	3,482	3,382	3,303
<b>TOTAL NET EXPENDITURE</b>	<b>64,741</b>	<b>66,234</b>	<b>69,029</b>	<b>70,932</b>

# Environment Directorate

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## ANALYSIS OF 2009/10 TO 2010/11 BUDGETS

	£'000	£'000
<b>2009/10 ORIGINAL BUDGET</b>		<b>64,741</b>
<b>1 ADJUSTMENTS</b>		
Permanent virements between directorates	(30)	
Corporate recharges (old 2009/10 figure)	(3,201)	
Corporate recharges (new 2010/11 figure)	3,482	
Removal of ABG (old 2009/10 figure)	(3,999)	
ABG Allocations (new 2010/11 figure)	3,868	120
		<b>64,861</b>
<b>2 INFLATION</b>		
Pay and Price		438
<b>3 COMMITMENTS</b>		
None		-
		<b>65,299</b>
<i>Add</i>		
<b>4 APPROVED GROWTH</b>		1,930
<i>Less</i>		
<b>5 APPROVED SAVINGS</b>		(995)
<b>2010/11 BUDGETED NET EXPENDITURE</b>		<b>66,234</b>



# Environment Directorate

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## NOTES

	£'000	£'000
<b>4 APPROVED GROWTH</b>		
<b>Gloucestershire Highways</b>		
Adverse weather damage/costs	1,000	
<b>Waste Management</b>		
Additional Waste costs	600	
<b>Integrated Transport</b>		
Additional super inflation on Bus contracts	80	
<b>Economic Development Unit</b>		
Recession budget for business	<u>250</u>	
		<b>1,930</b>
<b>5 APPROVED SAVINGS</b>		
Building Our Future Savings	<u>(995)</u>	
		<b>(995)</b>

# Environment Directorate

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## Performance Information

### **Making transport work**

#### **Performance in 2009/10**

The Council has more than 3,300 miles of road to maintain, including 920 bridges and over 100,000 gullies to be kept clear. Gloucestershire Highways – our partnership with Atkins - maintains the County's highways and bridges, including resurfacing roads, repairing potholes, maintaining trees and verges, and carrying out winter maintenance and emergency response activities.

Considerable recovery work was undertaken in 2008/09 and 2009/10 to repair roads, bridges and embankments damaged during the summer 2007 floods. A significant programme of drainage works was also undertaken to maintain or improve existing highway drainage systems. Significant work was also being carried out in partnership with District Councils, the Environment Agency and Water Authorities, to improve resilience to future flooding.

In early 2009, adverse winter weather badly affected the road network. Then the prolonged winter weather experienced from December 2009 through to February 2010 inclusive led to over 70 days of 'freeze/thaw' action on the County's road network resulting in significant accelerated deterioration. In a normal year the County's road network experiences between 2% and 3% deterioration, two thirds of which occurs during the winter months. Rough estimates put this year's deterioration at between 4% and 6%. Publicly reported defects have trebled during this period with over 1,800 defects being reported in January alone. In response, the Highway Safety Inspection policy was suspended during February and March and a temporary policy focused on Category 1 safety defects was put into place. Gloucestershire Highways stopped all construction work and procured additional subcontractors in order to double the number of gangs repairing safety defects. The winter maintenance budget of £1.6m was forecast to overspend by £1.1m, most of which will be balanced through the use of the Adverse Weather reserve. £0.5m has been identified in the 2010/11 budget to start reinstating the reserve.

GCC continue to work to improve our transport infrastructure, to support regeneration and growth, manage congestion, support public transport and improve road safety. Some of our main integrated transport schemes in 2009/10 were the traffic signals LED project to reduce energy costs and carbon emissions, starting the Gloucester Quays Linkages project with partner agencies, and preparatory work for the Merrywalks canal bridge in Stroud to be built in 2010/11.

Traffic management remained a priority in 2009/10. GCC have implemented some powers under the Traffic Management Act, and are preparing to implement others, to help reduce congestion by serving fixed penalty notices on companies who overstay their allotted time on road works. In partnership with the Districts, GCC are enforcing parking regulations and have published an annual report covering the first full year. In 2009/10, we developed plans to amend and extend pay and display in the centres of Gloucester and Cheltenham, to help increase the turnover of spaces, which are currently being reviewed in the light of public feedback. Gloucestershire's new Residents Parking Policy, introduced in January 2010, helps to ensure a coordinated approach to introducing new residents parking schemes and improving existing ones. This will help us prioritise requests for residents parking schemes and ensure they are dealt with quickly and transparently, to help improve the quality of life for residents in town centres.

Giving people more choice where there are viable alternatives to the car is a key component of our transport strategy. GCC invest in supporting bus services, Park & Ride, and community transport to improve accessibility and to manage congestion in urban areas. GCC assess these services carefully to ensure maximum benefit to Gloucestershire's residents. In the three quarters to 31<sup>st</sup> December, Park & Ride passenger numbers were up 7% on the equivalent period in the previous year.

# Environment Directorate

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## Performance Information

### **Plans for 2010/11**

Our main priorities for 2010/11 are:

- Road safety – reduce collisions and casualties on our roads and promote road safety.
- Highways – continue to invest in the condition of the road network, deliver our Highways Programme.
- Accessibility & congestion – better traffic management to make the best use of the existing transport infrastructure, integrate our transport systems to better support regeneration and growth.

### **Managing our environment and economy**

#### **Performance in 2009/10**

##### **Climate Change**

GCC have signed The Nottingham Declaration on climate change, joined the 10:10 campaign, and are delivering the Council's Climate Change Strategy. This includes projects such as traffic signals LED, dimming and part-night operation of street lights, and the Young Energy People initiative to reduce CO<sub>2</sub> emissions in schools (schools form the largest part of the Council's CO<sub>2</sub> emissions). The network of Climate Change Champions continues to help reduce our carbon emissions by encouraging behaviour change and grass roots action amongst Council staff. However, adverse winter weather meant that GCC's CO<sub>2</sub> emissions increased in 2008/09, meaning that GCC were not on track to meet the target of a 10% reduction in emissions by 2012/13 (against the 2006/07 baseline), but actions that GCC are now taking should get us back closer to achieving that target. These actions will also contribute towards the Council's aspirations of making a 10% reduction in CO<sub>2</sub> emissions during 2010, under the 10:10 campaign. There has been significant progress with the Carbon Reduction Commitment – a Carbon Trading Strategy has been developed, and GCC are using Salix Finance, an independent social enterprise not for profit company, to help support our CO<sub>2</sub> reduction initiative.

##### **Waste**

Continued growth in waste is not sustainable in environmental or financial terms. Our commitments are detailed in the Joint Municipal Waste Management Strategy. Since waste collected by District Councils accounts for around 80% of the total household waste, how these collection services are arranged has a major influence on our landfill diversion, and several District Councils are now redesigning their waste collection services to achieve a step change in waste minimisation, recycling and composting performance.

In order to deliver maximum benefits, new collection schemes will target new material streams (such as food waste) and may also change the frequency and style of waste collection e.g. fortnightly collections. Current methods of disposing of waste are unsustainable and will become increasingly expensive as landfill tax and Landfill Allowance Trading Scheme (LATS) fines increase over the coming years. Even after recycling and composting at our demanding 2020 target level of 60% or more, we still expect that there will be about 150,000 tonnes of residual waste requiring treatment by 2040. The process to procure longer-term residual waste management facilities continues. The shortlist for the next stage, invitation to submit detailed solution, was approved by Cabinet in December 2009. Achieving this is a long term procurement project which the County Council will continue to progress in 2010/11 with a view to the capacity coming on-line in 2015, with a 25-30 year residual waste contract. The project has secured £92 million of PFI credits, a government grant which will subsidise the overall cost of the solution.

# Environment Directorate

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## Performance Information

### **Planning**

In 2009/10 GCC consulted the public on site options for the Waste Core Strategy, and the results will be taken into account before the Strategy is approved in 2010/11. For the future, Gloucestershire needs to ensure that it has the strategic infrastructure to support major development, as proposed in the emerging Regional Spatial Strategy, the Local Development Frameworks developed by the Districts and the Local Transport Plan 3. These plans need to fit together and between them, help to deliver relevant aims of the Gloucestershire Sustainable Community Strategy. The County Council is leading a partnership to develop the Strategic Infrastructure Delivery Plan (SIDP), which will include physical (e.g. roads and transport), green (e.g. parks) and social and community infrastructure (e.g. schools and hospitals). Public consultation is scheduled for autumn 2010, subject to the timetable for the District Core Strategies. The County Council is also leading the development of a Local Transport Plan (LTP3), to set out the transport strategy for Gloucestershire and be the main mechanism for securing transport investment in Gloucestershire for the next 15 years. Following initial public consultation in early 2010, a draft LTP3 will be produced in the summer for further consultation before adoption and submission by April 2011.

### **Flood Alleviation**

Work towards meeting our flood alleviation priorities was broadly on target in 2009/10. The annual gulley emptying schedule was delivered to programme, both in terms of time and budget. The Countywide Flood Alleviation Programme was largely delivered (£5.8m forecast expenditure, against a budget of £6.4m), but with delays to some schemes for technical reasons. Where schemes have not progressed as quickly as planned, funding is being carried over for them to be completed in 2010/11. The Surface Water Management Pilot Plan is proving helpful in identifying and understanding issues and solutions. The outcome of the Flood and Water Management Bill is still awaited.

### **Economy**

Addressing the current recession is a local, regional, national and international priority. The effects on the Gloucestershire economy saw a 132% rise in unemployment in 2009/10 to 12,620 total claimants, which equates to 3.6% of the population, with widespread impacts on almost all sections of the economy. Gloucestershire First, as the economic partnership for Gloucestershire, carries the mandate for supporting local business and driving the recovery. The Economic Task Force continued to identify recession related issues that need to be addressed. The Action Plan and Response to Redundancy programme are both being delivered. However, the overall employment rate has dropped faster in Gloucestershire than the rest of the country, and as a result it was not possible to meet our target for the number of people helped into sustained employment. The Integrated Economic Strategy aims to strengthen and distinguish the Gloucestershire economy, building competitiveness and skills, providing the right infrastructure, making it more resilient and sustainable and developing low carbon businesses and technologies.

### **Plans for 2010/11**

Our main priorities for 2010/11 are:

- Climate change – reduce greenhouse gas emissions and adapt to climate change, deliver our Climate Change Strategy.
- Waste – increase recycling and reduce waste to landfill: continue the procurement of a contract to give the Council access to a residual waste management facility or facilities, and deliver the Joint Municipal Waste Strategy.
- Flooding – continue to improve the resilience of our flood management, manage the partnership flood alleviation programme, and respond to the impending Flood Bill.
- Economy – support local businesses and people through the recession plan for recovery, deliver our Economic Task Force plan and Integrated Economic Strategy.
- Plan for sustainable growth and communities – develop and deliver our Strategic Infrastructure Delivery Plan and Local Transport Plan 3

# Environment Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>BUSINESS DEVELOPMENT</u></b>						
Administration Management	2,534	-	2,534	2,410	-	2,410
Directorate Wide Issues	245	-	245	66	-	66
	<b>2,779</b>	<b>-</b>	<b>2,779</b>	<b>2,476</b>	<b>-</b>	<b>2,476</b>
<b><u>INTEGRATED TRANSPORT SERVICES</u></b>						
Passenger Transport, Parking & Fleet	11,763	(7,666)	4,097	5,628	(1,625)	4,003
Networks and Traffic Management	1,620	(608)	1,012	1,588	(603)	985
	<b>13,383</b>	<b>(8,274)</b>	<b>5,109</b>	<b>7,216</b>	<b>(2,228)</b>	<b>4,988</b>
<b><u>HIGHWAYS</u></b>						
Asset Management	2,613	(72)	2,541	2,657	(182)	2,475
Street Lighting	4,449	(25)	4,424	4,069	(25)	4,044
Depots & Highways Customer Service Teams	3,533	(204)	3,329	3,273	(204)	3,069
Highways Maintenance & Drainage	13,414	-	13,414	15,086	-	15,086
	<b>24,009</b>	<b>(301)</b>	<b>23,708</b>	<b>25,085</b>	<b>(411)</b>	<b>24,674</b>

# Environment Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>WASTE MANAGEMENT</u></b>						
Recycling Credits	2,832	-	2,832	3,108	-	3,108
Household Recycling Centres Contract	3,244	-	3,244	2,916	-	2,916
Landfill and Other Disposal Contracts	14,619	(937)	13,682	15,134	(664)	14,470
Waste Projects and Marketing	2,020	(22)	1,998	2,345	(170)	2,175
	<b>22,715</b>	<b>(959)</b>	<b>21,756</b>	<b>23,503</b>	<b>(834)</b>	<b>22,669</b>
<b><u>FLOOD ALLEVIATION, PROW &amp; TRAVELLERS</u></b>						
Flood Alleviation	1,000	-	1,000	1,045	-	1,045
PROW, Countryside Sites & Travellers	1,624	(362)	1,262	1,514	(343)	1,171
	<b>2,624</b>	<b>(362)</b>	<b>2,262</b>	<b>2,559</b>	<b>(343)</b>	<b>2,216</b>
<b><u>ROAD SAFETY PARTNERSHIP</u></b>						
Road Safety Partnership	1,657	(134)	1,523	1,707	(271)	1,436
	<b>1,657</b>	<b>(134)</b>	<b>1,523</b>	<b>1,707</b>	<b>(271)</b>	<b>1,436</b>

# Environment Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>PLANNING AND DEVELOPMENT</u></b>						
Transport Strategy Management	607	-	607	608	-	608
Development Co-ordination	1,375	(1,106)	269	1,291	(1,105)	186
Regeneration & Sustainable Development	1,414	(464)	950	1,151	(457)	694
Development & Control & Process	661	(63)	598	638	(63)	575
Planning Management	214	-	214	278	-	278
Recession Fund	-	-	-	250	-	250
	<b><u>4,271</u></b>	<b><u>(1,633)</u></b>	<b><u>2,638</u></b>	<b><u>4,216</u></b>	<b><u>(1,625)</u></b>	<b><u>2,591</u></b>
<b><u>SUSTAINABILITY</u></b>						
Sustainability	318	-	318	307	-	307
	<b><u>318</u></b>	<b><u>-</u></b>	<b><u>318</u></b>	<b><u>307</u></b>	<b><u>-</u></b>	<b><u>307</u></b>
<b><u>ECONOMIC DEVELOPMENT</u></b>						
Economic Regeneration Manager	1,291	(26)	1,265	436	(3)	433
Tourism Manager	182	-	182	182	-	182
Innovation & Investment	-	-	-	278	-	278
Delivery & Strategy	-	-	-	312	-	312
Finance & Administration	-	-	-	190	-	190
	<b><u>1,473</u></b>	<b><u>(26)</u></b>	<b><u>1,447</u></b>	<b><u>1,398</u></b>	<b><u>(3)</u></b>	<b><u>1,395</u></b>
<b><u>CENTRALLY CONTROLLED BUDGETS</u></b>						
Corporate Recharges	3,201	-	3,201	3,482	-	3,482
	<b><u>3,201</u></b>	<b><u>-</u></b>	<b><u>3,201</u></b>	<b><u>3,482</u></b>	<b><u>-</u></b>	<b><u>3,482</u></b>
<b>Total Environment Directorate</b>	<b><u>76,430</u></b>	<b><u>(11,689)</u></b>	<b><u>64,741</u></b>	<b><u>71,949</u></b>	<b><u>(5,715)</u></b>	<b><u>66,234</u></b>

# Environment Directorate

## **BUDGET 2011/12**

	<b>Base Budget 2010/11</b>	<b>Inflation</b>	<b>Growth/ Commitments</b>	<b>Savings/ Efficiencies</b>	<b>Budget 2011/12</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Business Development	2,476	43	-	(106)	2,413
Integrated Transport Services	4,988	86	-	(213)	4,861
Gloucestershire Highways	24,674	423	2,500	(1,055)	26,542
Waste Management	22,669	390	2,000	(970)	24,089
Flood Alleviation, PROW & Travellers Services	2,216	38	-	(95)	2,159
Road Safety Partnership	1,436	25	-	(61)	1,400
Planning and Development	2,591	45	-	(111)	2,525
Sustainability	307	5	-	(13)	299
Economic Development	1,395	24	-	(60)	1,359
Centrally Controlled Budgets	3,482	-	-	(100)	3,382
	<b>66,234</b>	<b>1,079</b>	<b>4,500</b>	<b>(2,784)</b>	<b>69,029</b>



# Environment Directorate

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## **BUDGET 2012/13**

	<b>Base Budget 2011/12</b>	<b>Inflation</b>	<b>Growth/ Commitments</b>	<b>Savings/ Efficiencies</b>	<b>Budget 2012/13</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Business Development	2,413	41	-	(89)	2,365
Integrated Transport Services	4,861	82	-	(180)	4,763
Gloucestershire Highways	26,542	450	1,300	(983)	27,309
Waste Management	24,089	408	2,000	(892)	25,605
Flood Alleviation, PROW & Travellers Services	2,159	37	-	(80)	2,116
Road Safety Partnership	1,400	24	-	(52)	1,372
Planning and Development	2,525	43	-	(94)	2,474
Sustainability	299	5	-	(11)	293
Economic Development	1,359	23	-	(50)	1,332
Centrally Controlled Budgets	3,382	-	-	(79)	3,303
	<b>69,029</b>	<b>1,113</b>	<b>3,300</b>	<b>(2,510)</b>	<b>70,932</b>

# Environment Directorate

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		Original Budget 2009/2010 £'000	Original Budget 2010/2011 £'000
<b><u>GRANT INCOME SUMMARY</u></b>			
<b>SPECIFIC GRANTS</b>	<b>Issued By</b>		
Housing and Planning Delivery Grant	CLG	(10)	-
Rural Bus Challenge and Kickstart	DfT	-	-
Rural Social and Community Programme	DEFRA	-	-
Offa's Dyke	NE	-	(9)
Cotswold Way	CCB	-	(10)
English Woodland Grant	FC	-	(4)
		<u>(10)</u>	<u>(23)</u>

# Business Management & Chief Executive's Support Unit

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	Original Budget 2009/2010 £'000	Original Budget 2010/2011 £'000	Original Budget 2011/2012 £'000	Original Budget 2012/2013 £'000
<b><u>SUMMARY OF SERVICES</u></b>				
Chief Executive's Support Unit	3,098	2,953	2,880	2,733
Business Management Directorate	15,001	14,110	13,745	13,457
Recharges to Services and Corporate Costs	(18,099)	(17,063)	(16,625)	(16,190)
<b>TOTAL NET EXPENDITURE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

# Business Management & Chief Executive's Support Unit

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## ANALYSIS OF 2009/10 TO 2010/11 BUDGETS

	£'000	£'000
<b>2009/10 ORIGINAL BASE BUDGET</b>		-
<b>1 ADJUSTMENTS</b>		
Permanent virements between directorates		(29)
Removal of ABG (old 2009/10 figure)		(1,722)
ABG Allocations (new 2010/11 figure)		1,765
Removal Corporate recharges (old 2009/10 figure)		18,099
Corporate recharges (new 2010/11 figure) Inc ABG Central Support Allocations		(17,063)
		<u><b>1,050</b></u>
<b>2 INFLATION</b>		
Pay and Price		(63)
<b>3 COMMITMENTS</b>		
None		-
		<u><b>987</b></u>
<i>Add</i>		
<b>4 APPROVED GROWTH</b>		
None		-
<i>Less</i>		
<b>5 APPROVED SAVINGS</b>		(987)
<b>2010/11 BUDGETED NET EXPENDITURE</b>		<u><u><b>-</b></u></u>

# Business Management & Chief Executive's Support Unit

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## NOTES

	£'000	£'000
<b>5 APPROVED SAVINGS</b>		
<b><u>BUSINESS MANAGEMENT DIRECTORATE</u></b>		
Building Our Future Savings	<u>(862)</u>	<b>(862)</b>
<b><u>CHIEF EXECUTIVES SUPPORT UNIT</u></b>		
Building Our Future Savings	<u>(125)</u>	<u><b>(125)</b></u>
		<b>(987)</b>

# Chief Executive's Support Unit

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## Performance Information

### **Service Aims**

The Service's objectives are to support the Council's improvement agenda, particularly in relation to community leadership, partnership working, corporate planning, performance management, research & communications.

The Service has responsibility for a wide variety of activities. Our prime role is to support the Chief Executive, Corporate Management Team, and the Cabinet in delivering the Council's priorities.

### **Performance**

The Comprehensive Area Assessment [national external assessment] of all Councils concluded that the Council is "performing well" overall [with a score of 3 out of 4], and for the way resources and performance are managed. The Area Assessment highlighted a number of areas where the Council is achieving really good results for local people. In particular its flooding recovery and resilience work was identified as national best practice; no significant areas of concern requiring action were identified.

### **Plans and targets for the year ahead**

2010/11 will be another extremely challenging year, with further pressure on capacity and resources, and difficult decisions to be made about priorities. Every area of the budget will continue to be scrutinised and we will make further changes to enhance resilience and sustainability.

There are 4 strategic objectives for 2010/11 which remain consistent, whilst accommodating changes in emphasis/priority:

- (1) To protect and enhance the County Council's reputation with the public, media, staff and members.
- (2) To achieve & support service improvements through strong performance management.
- (3) To support the effective commissioning of services through strong research, needs analysis, and consultation.
- (4) To support the effective management of Council change and improvement.

# Business Management Directorate

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## Performance Information

### **Purpose & Functions**

The Business Management Directorate plays an important role in directly contributing to and supporting other Directorate's service areas to deliver the Council's corporate priorities. Whilst Business Management is made up of distinct functional areas each with their own strategic objectives, our approach is increasingly one of cross-functional working to enable informed decision-making.

### **Finance**

The main aims of Finance are to ensure the Council's finances are being managed properly and to provide financial support and management for services across the Council. These services include financial planning, budgetary control, capital investment, pensions, and insurance.

Within Finance, the Internal Audit section evaluate, and regularly report upon, the adequacy of the control systems in place to manage the Council's activities, recommending improvements where necessary. The main aim is to protect the assets, employees and reputation of the Council.

### **Risk Management**

Risk Management is an 'umbrella' discipline impacting on all areas of GCC's activities. To maximise the chances of success, Risk Management needs to be structured and developed in a way that fits the culture of our organisation. It is essential that risks and opportunities of daily Council activity are identified, assessed and addressed in a standard way. The Council seeks to pro-actively manage risk rather than shy away from it.

### **Human Resources (HR)**

Successful organisations are those that value and recognise the contribution of their employees. Our People Strategy and Workforce Development Plans provide clarity and focus to the development of people management policies and initiatives, making sure resources are directed towards developing staff to help them deliver corporate priorities.

### **Business Service Centre (BSC)**

The Business Service Centre is Gloucestershire County Council's first step towards the provision of shared services as part of the Government's Efficiency and Transformation agenda. The Government's aim is to deliver greater efficiency by removing unnecessary complexity and duplication and adopting best practice processes across support functions such as HR, Finance and Procurement.

The Business Service Centre was established in November 2007 as part of the implementation of GUS, an organisation wide change programme, integrating our HR / payroll and finance systems and establishing a new procurement system for the first time across the Council.

### **Information and Communication Technology (ICT)**

ICT provides a vital support service to all Directorates of the Council without which front line and support services could not be delivered effectively or efficiently.

The use of ICT as a business tool is continuing to grow significantly within Gloucestershire County Council due to central government modernisation and business transformation initiatives. Our ICT strategy has been developed to respond to the challenges we face and to address the Council's overall aims and service objectives.

# Business Management Directorate

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## Performance Information

In recognition of the significant role of this service and the importance of the partnership working with its main contractor, ICT personnel have located their service with the contractor in a dedicated building to further improve efficiency and effectiveness of the operation.

### **Asset Management and Property Services (AMPS)**

Asset Management and Property Services are responsible for the effective planning and management of our property assets for the benefit of the County Council. At any given time AMPS are involved in upwards of over a thousand individual cases of work across all professional disciplines. Whilst the major key objectives provide a strategic direction and context for the management of the Authority's property estate, day-to-day work experiences ensures delivery and quality of services.

AMPS are also responsible for managing the implementation of the Capital Programme and providing technical support to building users with delegated responsibility.

### **Strategic Procurement**

Strategic procurement is now acknowledged as being central to service delivery. Our procurement strategy has successfully delivered several million pounds of efficiencies across the council.

### **Legal Services**

Legal Services has the overriding aim of facilitating lawfulness and good administration in everything that the Council does to discharge functions and exercise powers responsibly and imaginatively, in the context of the developing statutory regime of the modernisation agenda for local government. Integral to this is the role of the Monitoring Officer.

### **Democratic Services Unit (DSU)**

DSU is the key administrative function supporting elected members in the application of the Council's Constitution in terms of effective, responsible, responsive and transparent decision-making and democratic representation.

### **Safety, Health & Environment Unit (SHE Unit)**

Key activities of the SHE Unit include improving management systems and processes; providing advice and training and supporting the production and use of good management information to facilitate risk reduction and management. The unit also have an external statutory function in issuing, and monitoring compliance against, safety certificates for the larger sports grounds within Gloucestershire.

### **Performance**

The last "Use of Resources" assessment published by the Audit Commission in December 2009 concluded that the Council is performing consistently above the minimum standards, performing well in respect of Managing Finances and Governing the Business, and adequately for Managing Resources.

### **Plans & targets for the year ahead**

For 2010/11 our priorities are:

- To improve value for money within the directorate and the council as a whole.
- To improve our property and ICT infrastructure.
- To ensure sound governance.
- To support improvement through our People Strategy.



# Chief Executive's Support Unit

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>CHIEF EXECUTIVE'S SUPPORT UNIT</u></b>						
Operational Budget	3,556	(458)	3,098	3,561	(608)	2,953
	<u>3,556</u>	<u>(458)</u>	<u>3,098</u>	<u>3,561</u>	<u>(608)</u>	<u>2,953</u>
<b><u>Less recharges to Services and Corporate Costs</u></b>			(3,098)			(2,953)
			<u>(3,098)</u>			<u>(2,953)</u>
<b>NET EXPENDITURE</b>			<u>-</u>			<u>-</u>

# Business Management Directorate

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>BUSINESS MANAGEMENT DIRECTORATE</u></b>						
<b><u>Business Management Executive Functions</u></b>						
Executive Functions	674	-	674	677	-	677
<b><u>Finance and Property</u></b>						
Finance	5,828	(2,173)	3,655	3,953	(393)	3,560
Asset Management and Property Services	3,382	(1,219)	2,163	2,063	(268)	1,795
<b><u>Business Change</u></b>						
Human Resources & Training	6,172	(1,551)	4,621	4,677	(94)	4,583
ICT	2,515	(1,118)	1,397	1,323	-	1,323
Business Service Centre	2,712	(1,128)	1,584	1,700	(225)	1,475
<b><u>Law &amp; Administration</u></b>						
Democratic Support	430	(32)	398	411	-	411
Legal Services	2,064	(1,841)	223	276	(235)	41
SHE Unit	337	(143)	194	193	-	193
<b><u>Procurement</u></b>	315	(223)	92	362	(310)	52
	<b>24,429</b>	<b>(9,428)</b>	<b>15,001</b>	<b>15,635 *</b>	<b>(1,525) *</b>	<b>14,110</b>
 <b>Less recharges to Services and Corporate Costs</b>			(15,001)			(14,110)
<b>NET EXPENDITURE</b>			<b>-</b>			<b>-</b>

\* In 2010-11 Internal Recharges have been reclassified resulting in a reduction in Gross Expenditure and Income when compared with 2009-10.  
Net Budgeted Expenditure remains comparable between years.

# Business Management & Chief Executive's Support Unit

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	<b><u>BUDGET 2011/2012</u></b>				
	<b>Base Budget 2010/11 £'000</b>	<b>Inflation £'000</b>	<b>Growth/ Commitments £'000</b>	<b>Savings/ Efficiencies £'000</b>	<b>Budget 2011/12 £'000</b>
<b>Business Man. Executive Functions</b>	<b>677</b>	<b>10</b>	<b>-</b>	<b>(28)</b>	<b>659</b>
Finance	3,560	55	-	(146)	3,469
Asset Management and Property Services	1,795	27	-	(74)	1,748
<b>Total Finance and Property</b>	<b>5,355</b>	<b>82</b>	<b>-</b>	<b>(220)</b>	<b>5,217</b>
Human Resources & Training	4,583	70	-	(188)	4,465
ICT	1,323	20	-	(54)	1,289
Business Service Centre	1,475	22	-	(61)	1,436
<b>Total Business Change</b>	<b>7,381</b>	<b>112</b>	<b>-</b>	<b>(303)</b>	<b>7,190</b>
Democratic Support Unit	411	6	-	(17)	400
Legal Services	41	1	-	(2)	40
SHE Unit	193	3	-	(8)	188
<b>Total Law &amp; Administration</b>	<b>645</b>	<b>10</b>	<b>-</b>	<b>(27)</b>	<b>628</b>
Procurement	52	1	-	(2)	51
<b>Total Procurement</b>	<b>52</b>	<b>1</b>	<b>-</b>	<b>(2)</b>	<b>51</b>
<b>Business Management</b>	<b>14,110</b>	<b>215</b>	<b>-</b>	<b>(580)</b>	<b>13,745</b>
<b>CESU</b>	<b>2,953</b>	<b>47</b>	<b>-</b>	<b>(120)</b>	<b>2,880</b>
<b>Total Net Expenditure *</b>	<b>17,063</b>	<b>262</b>	<b>-</b>	<b>(700)</b>	<b>16,625</b>

\* Excluding recharges to services and corporate costs

# Business Management & Chief Executive's Support Unit

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	<b><u>BUDGET 2012/2013</u></b>				
	<b>Base Budget 2011/12 £'000</b>	<b>Inflation £'000</b>	<b>Growth/ Commitments £'000</b>	<b>Savings/ Efficiencies £'000</b>	<b>Budget 2012/13 £'000</b>
<b>Business Man. Executive Functions</b>	<b>659</b>	<b>10</b>	<b>-</b>	<b>(24)</b>	<b>645</b>
Finance	3,469	52	-	(125)	3,396
Asset Management and Property Services	1,748	26	-	(63)	1,711
<b>Total Finance and Property</b>	<b>5,217</b>	<b>78</b>	<b>-</b>	<b>(188)</b>	<b>5,107</b>
Human Resources & Training	4,465	66	-	(160)	4,371
ICT	1,289	19	-	(46)	1,262
Business Service Centre	1,436	22	-	(52)	1,406
<b>Total Business Change</b>	<b>7,190</b>	<b>107</b>	<b>-</b>	<b>(258)</b>	<b>7,039</b>
Democratic Support Unit	400	6	-	(14)	392
Legal Services	40	1	-	(1)	40
SHE Unit	188	3	-	(7)	184
<b>Total Law &amp; Administration</b>	<b>628</b>	<b>10</b>	<b>-</b>	<b>(22)</b>	<b>616</b>
Procurement	51	1	-	(2)	50
<b>Total Procurement</b>	<b>51</b>	<b>1</b>	<b>-</b>	<b>(2)</b>	<b>50</b>
<b>Business Management</b>	<b>13,745</b>	<b>206</b>	<b>-</b>	<b>(494)</b>	<b>13,457</b>
<b>CESU</b>	<b>2,880</b>	<b>(45)</b>	<b>-</b>	<b>(102)</b>	<b>2,733</b>
<b>Total Net Expenditure *</b>	<b>16,625</b>	<b>161</b>	<b>-</b>	<b>(596)</b>	<b>16,190</b>

\* Excluding recharges to services and corporate costs

# Technical and Corporate Budgets

<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget 2009/2010 £'000</b>	<b>Original Budget 2010/2011 £'000</b>	<b>Original Budget 2011/2012 £'000</b>	<b>Original Budget 2012/2013 £'000</b>
Corporate Costs	(2,639)	(1,983)	(1,731)	(1,533)
Asset Management	1,559	1,510	1,530	1,550
Capital Financing	38,749	42,069	42,069	42,069
Interest Credits and Interest Adjustments	(2,562)	(2,565)	(2,565)	(2,565)
Flood Defence Levies	318	318	318	318
County Council Contingencies	3,604	3,454	4,274	5,061
Contribution to Balances	(1,224)	(1,224)	(1,224)	(1,224)
Corporate ICT	7,483	7,478	7,593	7,708
Efficiencies/Savings	-	-	(2,266)	(4,177)
<b>TOTAL NET T&amp;C EXPENDITURE</b>	<b>45,288</b>	<b>49,057</b>	<b>47,998</b>	<b>47,207</b>
<b>GCC BOF Savings to be Allocated</b>	<b>(2,500)</b>	<b>(1,393)</b>	<b>(1,393)</b>	<b>(1,393)</b>
<b>TOTAL NET EXPENDITURE</b>	<b>42,788</b>	<b>47,664</b>	<b>46,605</b>	<b>45,814</b>

# Technical and Corporate Budgets

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## ANALYSIS OF 2009/10 TO 2010/11 BUDGETS

	£'000	£'000
<b>2009/10 ORIGINAL BUDGET</b>		<b>45,288</b>
<b>1 ADJUSTMENTS</b>		
Permanent virements between directorates		67
Corporate budget adjustments (old 2009/10 figure)		7,582
Corporate budget adjustments (new 2010/11 figure)		(8,780)
Removal of ABG (old 2009/10 figure)		(366)
ABG Allocations (new 2010/11 figure)		642
ABG Central Support Allocations 2010/11		1,765
		<b>46,198</b>
<b>2 INFLATION</b>		
Pay and Price		489
<b>3 COMMITMENTS</b>		
None		-
		<b>46,687</b>
<i>Add</i>		
<b>4 APPROVED GROWTH</b>		3,320
<i>Less</i>		
<b>5 APPROVED SAVINGS</b>		(950)
<b>2010/11 BUDGETED NET EXPENDITURE</b>		<b>49,057</b>

# Technical and Corporate Budgets

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NOTES	£'000	£'000
<b>4 APPROVED GROWTH</b>		
<b>Capital Financing</b>		<b>3,320</b>
<b>5 APPROVED SAVINGS</b>		
<b>Corporate ICT</b>		
PC replacement programme reduction	(200)	
<b>County Council Contingencies</b>		
Removal of recession budget	<u>(750)</u>	<b>(950)</b>

# Technical and Corporate Budgets

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## Performance Information

### **Service Aims**

Technical and Corporate budgets cover a miscellany of corporate priority issues and other commitments which impact on the organisation as a whole.

### **Performance**

#### **Capital Financing**

The major element of the Technical and Corporate budget is the capital financing costs resulting from borrowing undertaken to support the Capital Programme. The total of £42.1m is made up of interest payments to the Public Works Loan Board and commercial banks together with provision for the repayment of loan principal.

#### **Corporate Costs**

Total corporate costs (net credit budget of £2m) include a credit for central support recharges of £4.5m. This consists of budget to meet costs of central services defined as corporate and democratic core, offset by income for recharges to Service Directorates in respect of administrative buildings and corporate ICT. Other budgets include members' expenses together with insurance and audit fees awaiting allocation to Services.

#### **Interest Credits**

Interest Credits relate to the income generated from the investment of surplus levels of cash, on a daily basis. The adjustments relate to monies invested on behalf of third parties and credits to other GCC revenue and capital accounts.

#### **Corporate Information and Communication Technology (ICT)**

Corporate ICT provides a vital service to all Directorates of the Council without which front line and support services could not be delivered effectively or efficiently.

The use of ICT as a business tool is continuing to grow significantly within Gloucestershire County Council due to central government modernisation and business transformation initiatives. Our ICT strategy has been developed to respond to the challenges we face and to address the Council's overall aims and service objectives.

### **Plans and targets for the year ahead**

- Further refine and develop the co-ordination of the Medium Term Financial Strategy.
- To continually refine, monitor and control the Authority's internal re-charging of corporate costs in accordance with best practice.
- Continue to provide advice and support in respect of new accounting standards, Whole Government Accounting returns and other new accounting challenges including International Financial Reporting Standards (IFRS) implementation.
- Continue to refine the financial accounting processes to meet the challenges of producing final accounts within shorter timescales.



# Technical and Corporate Budgets

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>CORPORATE COSTS</u></b>						
Central Support Recharges	(5,073)	-	(5,073)	(4,507)	-	(4,507)
Members Allowances and DSU Members Budgets	1,244	-	1,244	1,195	-	1,195
Elections	148	-	148	148	-	148
<b><u>Corporately controlled budgets (awaiting allocation to services)</u></b>						
Audit Fees	305	-	305	305	-	305
Insurance	569	-	569	561	-	561
Unison	117	-	117	117	-	117
Head of Public Health	51	-	51	68	-	68
Crime Prevention/Domestic Violence	-	-	-	130	-	130
<b>Total Corporate Costs</b>	<b>(2,639)</b>	<b>-</b>	<b>(2,639)</b>	<b>(1,983)</b>	<b>-</b>	<b>(1,983)</b>
<b><u>ASSET MANAGEMENT</u></b>						
County Farms	355	(808)	(453)	412	(868)	(456)
Administrative Buildings	2,794	(782)	2,012	2,708	(742)	1,966
	<b>3,149</b>	<b>(1,590)</b>	<b>1,559</b>	<b>3,120</b>	<b>(1,610)</b>	<b>1,510</b>
<b><u>CAPITAL FINANCING</u></b>						
Capital Financing	<b>38,749</b>	<b>-</b>	<b>38,749</b>	<b>42,069</b>	<b>-</b>	<b>42,069</b>
<b><u>INTEREST CREDITS AND INTEREST ADJUSTMENTS</u></b>						
Interest Credits	-	(4,762)	(4,762)	-	(4,196)	(4,196)
Interest Adjustments	2,200	-	2,200	51	1,580	1,631
	<b>2,200</b>	<b>(4,762)</b>	<b>(2,562)</b>	<b>51</b>	<b>(2,616)</b>	<b>(2,565)</b>
<b><u>FLOOD DEFENCE LEVIES</u></b>						
Flood Defence Levies	<b>318</b>	<b>-</b>	<b>318</b>	<b>318</b>	<b>-</b>	<b>318</b>

## Technical and Corporate Budgets

	Original Budget 2009/10			Original Budget 2010/11		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b>COUNTY COUNCIL CONTINGENCIES</b>	3,604	-	3,604	3,454	-	3,454
<b>Less Contribution to Balances</b>	(1,224)	-	(1,224)	(1,224)	-	(1,224)
	<u>2,380</u>	<u>-</u>	<u>2,380</u>	<u>2,230</u>	<u>-</u>	<u>2,230</u>
<b><u>Corporate ICT</u></b>						
Corporate ICT costs	<u>7,596</u>	<u>(113)</u>	<u>7,483</u>	<u>7,478</u>	<u>-</u>	<u>7,478</u>
<b>Total Technical &amp; Corporate Directorate</b>	<u>51,753</u>	<u>(6,465)</u>	<u>45,288</u>	<u>53,283</u>	<u>(4,226)</u>	<u>49,057</u>
<b>GCC BOF Savings to be Allocated</b>	(2,500)	-	(2,500)	(1,393)	-	(1,393)
<b>Total Position inclusive of BOF</b>	<u>49,253</u>	<u>(6,465)</u>	<u>42,788</u>	<u>51,890</u>	<u>(4,226)</u>	<u>47,664</u>

Although these budgets include staffing elements, the staffing numbers have been included within their host Directorates.

# Technical and Corporate Budgets

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	Original Budget 2009/10 £'000	Original Budget 2010/11 £'000
<b><u>COUNTY COUNCIL CONTINGENCIES</u></b>		
Financial Stability - Contribution to Balances	1,224	1,224
Pay and Price Contingency	237	254
Corporate Contract Savings	(37)	-
Revenue Contribution to Service Expenditure	338	738
ABG Grant Unallocated Fund	366	512
Independent Safeguarding Authority	350	350
Government Grant/ICT Contingency	376	376
Impact of Economic Downturn	750	-
<b>Total County Council Contingencies</b>	<b>3,604</b>	<b>3,454</b>

# Technical and Corporate Budgets

	<b><u>BUDGET 2011/12</u></b>				
	<b>Base Budget 2010/11 £'000</b>	<b>Inflation £'000</b>	<b>Commitments £'000</b>	<b>Growth/ Savings £'000</b>	<b>Budget 2011/12 £'000</b>
Corporate Costs	(1,983)	-	-	252	<b>(1,731)</b>
Asset Management	1,510	20	-	-	<b>1,530</b>
Capital Financing	42,069	-	-	-	<b>42,069</b>
Interest Credits and Interest Adjustments	(2,565)	-	-	-	<b>(2,565)</b>
Flood Defence Levies	318	-	-	-	<b>318</b>
County Council Contingencies	3,454	856	-	(36)	<b>4,274</b>
Contribution to Balances	(1,224)	-	-	-	<b>(1,224)</b>
Corporate ICT	7,478	115	-	-	<b>7,593</b>
Efficiencies/Savings	-	-	-	(2,266)	<b>(2,266)</b>
<b>Total Net T&amp;C Expenditure</b>	<b>49,057</b>	<b>991</b>	<b>-</b>	<b>(2,050)</b>	<b>47,998</b>
Unallocated GCC BOF Savings/Efficiencies	(1,393)	-	-	-	<b>(1,393)</b>
<b>Total Net Expenditure</b>	<b>47,664</b>	<b>991</b>	<b>-</b>	<b>(2,050)</b>	<b>46,605</b>

# Technical and Corporate Budgets

	<b><u>BUDGET 2012/13</u></b>				
	<b>Base Budget 2011/12 £'000</b>	<b>Inflation £'000</b>	<b>Commitments £'000</b>	<b>Growth/ Savings £'000</b>	<b>Budget 2012/13 £'000</b>
Corporate Costs	(1,731)	-	-	198	<b>(1,533)</b>
Asset Management	1,530	20	-	-	<b>1,550</b>
Capital Financing	42,069	-	-	-	<b>42,069</b>
Interest Credits and Interest Adjustments	(2,565)	-	-	-	<b>(2,565)</b>
Flood Defence Levies	318	-	-	-	<b>318</b>
County Council Contingencies	4,274	821	-	(34)	<b>5,061</b>
Contribution to Balances	(1,224)	-	-	-	<b>(1,224)</b>
Corporate ICT	7,593	115	-	-	<b>7,708</b>
Efficiencies/Savings	(2,266)	-	-	(1,911)	<b>(4,177)</b>
<b>Total Net T&amp;C Expenditure</b>	<b>47,998</b>	<b>956</b>	<b>-</b>	<b>(1,747)</b>	<b>47,207</b>
Unallocated GCC BOF Savings/Efficiencies	(1,393)	-	-	-	<b>(1,393)</b>
<b>Total Net Expenditure</b>	<b>46,605</b>	<b>956</b>	<b>-</b>	<b>(1,747)</b>	<b>45,814</b>

# Capital Programme

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## Introduction

### Capital Strategy

Gloucestershire County Council's capital strategy is an overarching strategy that supports business plans.

It reflects the vision of the County Council and aspirations of local people for service delivery and recognises the potential for others to contribute ideas and resources, through consultation with agencies, local businesses and voluntary organisations. It also determines the priorities between the various services and looks for opportunities for crosscutting and joined-up investment.

The capital strategy is a vehicle for achieving the goals and priorities of the organisation, and the new capital schemes for 2010/11 have been included in the programme following an appraisal and prioritisation process.

### Capital Expenditure

The existing capital programme provides investment in the county totalling over £391 million over a five-year period from 2008/09 to 2012/13. The main investment is on schools and facilities for children (£186m), Environment (£157m) and Community & Adult Care (£19m). Spending beyond 2010/11 is dependent upon funding.

Total capital spend planned for 2010/11, is nearly £98m, with the main spend summarised below:

Children and Young People have a £45m programme in 2010/11 with £17m worth of new schemes including the Language Immersion Centre, ICT and Primary remodelling programme. The rest of the capital expenditure is made up of existing schemes such as new buildings, refurbishment & modernisation of existing buildings and extending teaching facilities.

Road and transport schemes have a £30m programme in 2010/11 to improve roads and transport networks. As well as enabling a significant number of road improvements this ensures funding for traffic management schemes, cycle and walking improvements and road safety schemes.

Community and Adult Care have an £8.8m programme for 2010/11 which includes £1.7m for Adult Learning Disability Day Centres, £0.6m for the provision of Community Playgrounds, £1.65m for Locality Hubs and £2.5m for additional archive space.

Community Safety have a £5.7m programme for 2010/11 of which £4.2m is to fund the building of a Medico-Legal Centre that includes a mortuary and a coroners court.

Business Management have a £7.4m programme for 2010/11 of which £2.3m is to be invested in Health & Safety Maintenance, £1m on ICT Strategy and £1.5m for Improving Customer Access.

# Capital Programme

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## MEDIUM TERM CAPITAL PROGRAMME

2008/09 to 2012/13

### Strategic Capital Projects

#### Medico-Legal Centre

*Estimated cost:*   **£4.2 million**

*Funding:*   £4.2 million borrowing

#### GHURC Link 1 - Quays To Southgate Street

*Estimated cost:*   **£5.5 million**

*Funding:*   £4.5 million grant  
              £1.0 million borrowing

#### A46 Coopers Hill Landslip

*Estimated cost:*   **£3.1 million**

*Funding:*   £2.1 million grant  
              £1.0 million borrowing

#### Road Maintenance

*Estimated cost:*   **£12.8 million**

*Funding:*   £12.8 million LTP borrowing

#### Primary Capital Programme - Oakwood Primary School

*Estimated cost:*   **£7.2 million**

*Funding:*   £7.2 million Government grant

#### Primary Capital Programme - St Peters Primary School

*Estimated cost:*   **£7.9 million**

*Funding:*   £7.9 million Government grant

# Capital Programme

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## **MEDIUM TERM CAPITAL PROGRAMME 2008/09 to 2012/13**

### **Capital Projects - Approval**

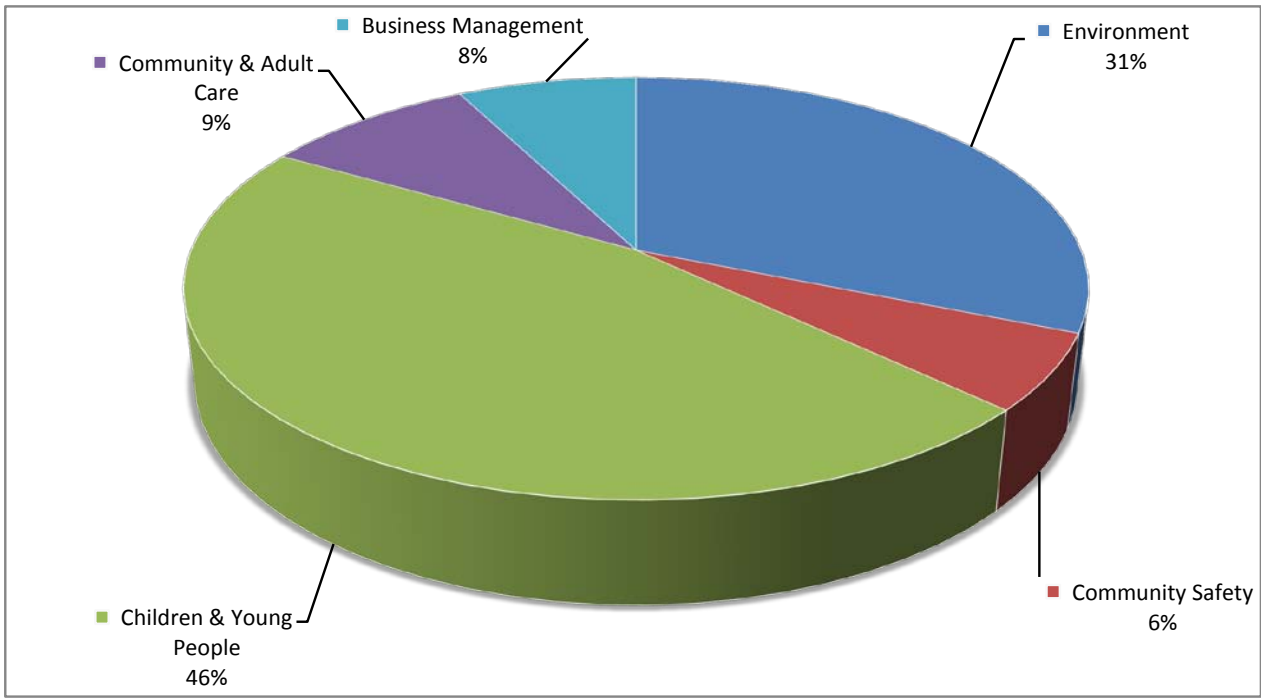
1. The capital payments shown are the estimates of the gross payments which will result from all approved projects.
2. Schemes have been included in the programme following an appraisal and prioritisation process. In addition where the estimated cost of an individual scheme exceeds £500,000 it will be the subject of a detailed business case, based on whole life costing, before commencement.
3. The following page provides a graphical presentation of 2010/11 capital expenditure by service area and how this will be financed. The final page of this section provides a summary of capital payments and funding for the five year period covered by the Medium Term Capital Programme.
4. The estimated revenue costs of implementing the programme are included in the Medium Term Financial Strategy.



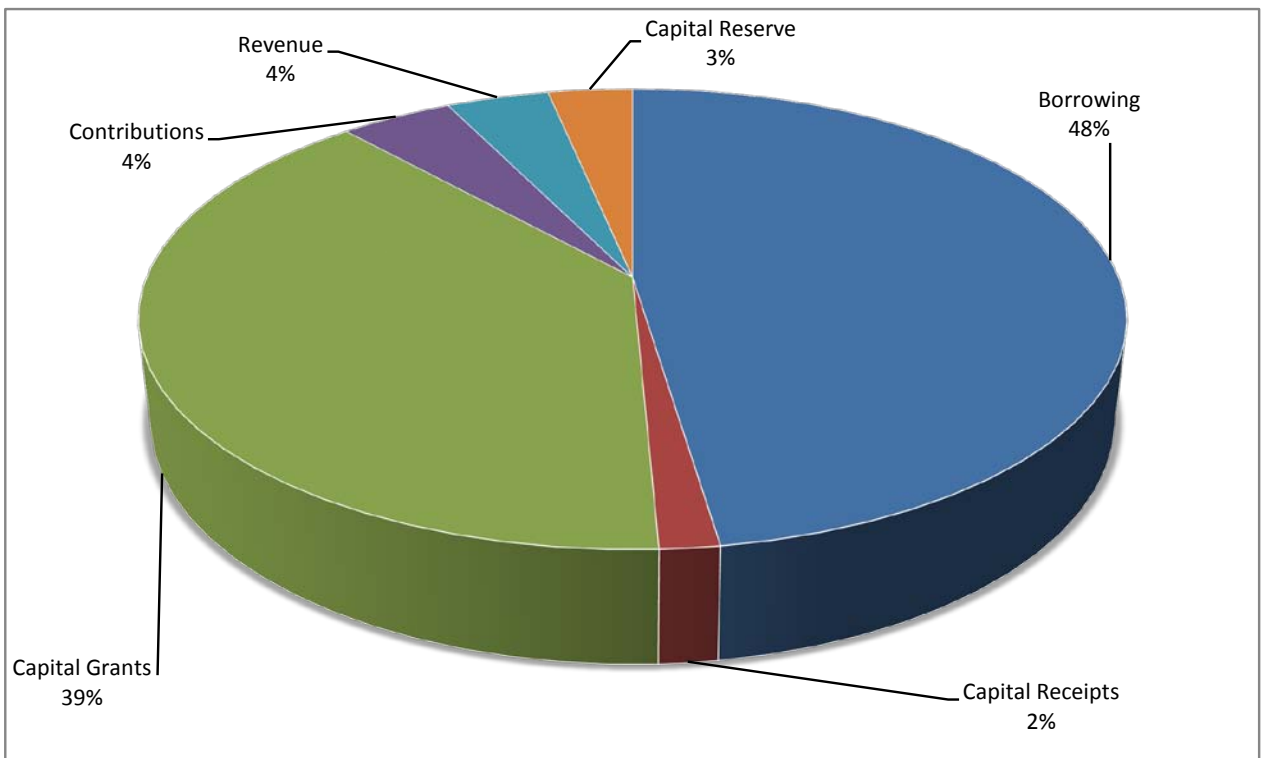
# Capital Programme

The following charts show the main spending areas and sources of capital funding for 2010/11

## CAPITAL PROGRAMME ALLOCATIONS 2010/11



## CAPITAL PROGRAMME SOURCES OF FUNDING 2010/11



# Capital Programme

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## **The Prudential Code for Capital**

In accordance with the Local Government Act 2003 the Council needs to comply with the “Prudential Code for Capital Finance in Local Authorities” (The Code).

Under the Local Government Act authorities have the freedom to determine the level of borrowing they wish to undertake to deliver their capital programmes.

The Code has been developed as a professional Code of Practice to support local authorities making these decisions. Regulations issued under the Act make compliance with the Code mandatory.

The objectives of the Code are:

- To ensure that capital investment plans are affordable, prudent and sustainable.
- To ensure treasury management decisions are taken in accordance with good professional practice.
- To be consistent with good local strategic planning, asset management planning and option appraisal.

To demonstrate that these objectives have been fulfilled, the code sets out indicators that must be used and factors which must be taken into account.

In general terms the Council complies with the Code:

- By having medium term plans (Council Strategy, Revenue and Capital budgets).
- By having plans to achieve sound capital investment via the Capital Strategy, Project Appraisal, Asset Management Plans.
- Complying with the Treasury Management Code of Practice.
- By producing the indicators for affordability and prudence required by the Code.

# Capital Programme

## DETAILS of the PRUDENTIAL INDICATORS

as required under the CIPFA Prudential Code

- Ratio of financing costs to net revenue stream** - The *net revenue stream* for a financial year is the amount to be met from government grant and local taxpayers and this indicator expresses capital financing costs as a percentage of the *net revenue stream*.

	2008/09 Actual %	2009/10 Budget %	2010/11 Budget %	2011/12 Budget %	2012/13 Budget %
Ratio	3.70	5.31	5.40	5.66	5.77

- Capital Financing Requirement (CFR)** - This indicator is a calculation of the effect of the *capital programme yet to be charged to revenue*. It is arrived at by deducting from capital expenditure specific funding such as grants and contributions, capital receipts and a statutory minimum charge to revenue. The code requires that net external borrowing does not exceed limits based on the CFR calculation and the Council is well within these.

	2008/09 Actual £000	2009/10 Budget £000	2010/11 Budget £000	2011/12 Budget £000	2012/13 Budget £000
CFR	384,552	404,216	434,558	455,105	464,722

- External Borrowing Limits** - In respect of external debt local authorities are required to set an **Authorised Limit** and **Operational Boundary**. The limits are based on the same prudent estimates that, for example, allow for possible adverse cash flows in debt maturity/replacement dates and capital receipt generation. In addition the Authorised Limit allows sufficient headroom for operational requirements such as unusual cash movements.

	2008/09 £000	2009/10 £000	2010/11 £000	2011/12 £000	2012/13 £000
Operational Boundary	440,000	470,000	475,000	485,000	495,000
Authorised Limit	470,000	500,000	505,000	515,000	525,000

- Incremental impact of new capital investment decisions on the Council Tax**

This indicator encourages local authorities to integrate revenue and capital planning which is a key requirement of the code. However, trying to define 'new capital investment decisions' in a rolling five-year programme presents some difficulties and may, in future years, require further definition by government. Therefore, for the purpose of calculating this indicator, new capital investment has been defined as the total borrowing and capital receipts, estimated to be available in 2010/11, that has been made available for new capital schemes.

	2009/10	2010/11	2011/12	2012/13
For the Band D Council Tax	£ 2.49	£ 9.21	£ 6.66	£ 0.79

# Capital Programme

Scheme Name	Actual							Forecast							External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000														
<b>Summary</b>																					
Community and Adult Care	5,428	2,618	7,050	8,821	800	0	19,289	2,112	1,609	284	11,275	4,009	0	19,289							
Children & Young People	84,385	43,454	32,568	45,145	43,324	22,354	186,845	122,107	7,888	2,269	54,581	0	0	186,845							
Community Safety	3,681	3,023	1,691	5,698	587	0	10,999	2,352	211	0	5,113	3,323	0	10,999							
Environment	69,592	47,085	35,332	30,402	25,828	19,000	157,647	27,843	1,883	4,650	97,775	0	25,497	157,647							
Business Management	2,380	5,367	3,626	7,422	202	0	16,617	495	0	2,818	5,308	7,996	0	16,617							
Total	165,466	101,547	80,268	97,487	70,741	41,354	391,397	154,910	11,591	10,021	174,052	15,327	25,497	391,397							
<b>Community and Adult Care</b>																					
Stroud Learning Disability	43	136	1,721	979	0	0	2,836	0	0	0	0	2,836	0	2,836							
Coleford Learning Disability Centre	7	163	1,900	380	0	0	2,442	0	1,550	38	0	854	0	2,442							
Gloucester Learning Disability	4	15	300	342	0	0	657	0	0	0	0	657	0	657							
Cirencester Library 05/06	166	786	23	10	0	0	818	0	0	0	0	818	0	818							
Oakdene Learning Disability Centre	572	417	53	0	0	0	469	0	0	188	0	281	0	469							
Cirencester Office 05/06	230	210	13	16	0	0	239	0	0	0	0	239	0	239							
Sandford Park House 08/09	0	0	0	200	0	0	200	0	0	0	0	200	0	200							
People's Network Replacement 06/07	244	0	26	135	0	0	161	0	0	0	0	161	0	161							
Cheltenham Library 07/08	0	135	3	0	0	0	138	0	0	0	0	138	0	138							
Mental Health Sce 04/05	255	7	0	124	0	0	131	0	0	0	0	131	0	131							
Abbeydale Resource Centre 05/06	0	0	0	106	0	0	106	0	0	0	0	106	0	106							
SANDFORD HSE UPGRADE TO WIRING	0	0	138	3	0	0	141	0	0	45	0	96	0	141							
Wotton Improvements 07/08	0	0	149	2	0	0	151	0	0	0	0	151	0	151							
Coleford Library F&E	0	0	111	0	0	0	111	0	0	0	0	111	0	111							
Schemes under £100,000	3,342	749	700	162	0	0	1,612	981	59	13	5,000	-4,441	0	1,612							
	5,428	2,618	5,136	2,460	0	0	10,214	981	1,609	284	5,000	2,340	0	10,214							
<b>New Starts 2009/10</b>																					
Library Self Service Terminals	0	0	510	100	0	0	610	0	0	0	0	610	0	610							
Archives - Additional Space	0	0	500	0	0	0	500	0	0	0	0	500	0	500							
Lifelong learning - Play builder grant	0	0	532	599	0	0	1,131	1,131	0	0	0	0	0	1,131							
Berkeley Library	0	0	30	179	0	0	209	0	0	0	0	209	0	209							
GLOUCESTER LIBRARY 2009/10 F&E	0	0	67	0	0	0	67	0	0	0	0	67	0	67							
Gloucester Library 2009/10 Build	0	0	275	9	0	0	284	0	0	0	0	284	0	284							
	0	0	1,914	886	0	0	2,800	1,131	0	0	0	1,669	0	2,800							
<b>New Starts 2010/11</b>																					
Adult Care - Locality Hub The Beeches	0	0	0	1,250	0	0	1,250	0	0	0	1,250	0	0	1,250							
OSJ Estate Strategy	0	0	0	1,325	0	0	1,325	0	0	0	1,325	0	0	1,325							
Adult Care & BM - Locality Hub Cheltenham	0	0	0	400	0	0	400	0	0	0	400	0	0	400							
Archives Additional Space	0	0	0	2,500	800	0	3,300	0	0	0	3,300	0	0	3,300							
	0	0	0	5,475	800	0	6,275	0	0	0	6,275	0	0	6,275							
Community and Adult Care Total	5,428	2,618	7,050	8,821	800	0	19,289	2,112	1,609	284	11,275	4,009	0	19,289							

# Capital Programme

Scheme Name	Actual		Forecast					External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000							
Children and Young People														
Rednock School 06/07	4,303	18,755	7,558	749	200	0	27,261	25,622	900	0	739	0	0	27,261
Bettridge 05/06	1,074	4,744	2,918	227	0	0	7,889	614	15	215	7,045	0	0	7,889
Early Years Quality & Access 08/09	0		1,150	5,644	120	0	6,914	6,914	0	0	0	0	0	6,914
Cleeve School 05/06	5,158	3,557	350	0	0	0	3,907	1,500	304	95	2,008	0	0	3,907
Heart Of The Forest Phase 2	0	30	750	3,632	100	0	4,511	4,000	0	0	511	0	0	4,511
Archway School 04/05	4,996	2,780	423	90	0	0	3,293	64	0	17	3,212	0	0	3,293
Maidenhill Replace Classroom Blocks	0	123	271	2,046	60	0	2,500	900	0	0	1,600	0	0	2,500
Beaufort School 6th Form Block	0	64	1,496	850	50	0	2,460	1,460	860	140	0	0	0	2,460
Kingsholm Early Years 06/07	254	1,241	68	0	0	0	1,308	1,151	157	0	0	0	0	1,308
Eastington Primary 04/05	39	917	33	0	0	0	950	0	110	42	798	0	0	950
Beaufort School 06/07	1,341	76	0	696	0	0	772	0	836	0	-64	0	0	772
Contingency 08/09	0	0	0	984	0	0	984	0	0	0	984	0	0	984
Pauntley C Of E Primary 04/05	20	372	277	10	0	0	658	603	0	55	0	0	0	658
Children's Centres Maintenance 08/09	0	6	0	503	0	0	509	509	0	0	0	0	0	509
Mitton Manor Primary Extension	3	415	21	0	0	0	435	0	458	0	-23	0	0	435
Chosen Hill School 06/07	1,494	329	111	0	0	0	440	0	0	0	440	0	0	440
Northway Infant 06/07	333	294	66	0	0	0	360	362	0	0	-2	0	0	360
Northleach Children's Centre 07/08	19	296	19	0	0	0	315	281	0	42	-8	0	0	315
Tewkesbury Early Years 07/08	98	308	15	0	0	0	323	337	0	0	-14	0	0	323
Schools Access Initiative 06/07	456	239	56	0	0	0	295	0	0	0	295	0	0	295
Forest View Early Years 06/07	699	222	16	0	0	0	238	189	0	47	2	0	0	238
Stow-On-The-Wold Children's Centre	0	218	15	0	0	0	234	168	0	0	66	0	0	234
Gotherington Primary Internal Adaptation	0	6	130	9	0	0	145	0	0	0	145	0	0	145
Cheltenham Academy	0	172	328	0	0	0	500	0	0	0	500	0	0	500
Chesterton Primary 07/08	162	177	18	0	0	0	195	196	0	0	-1	0	0	195
Queen Margaret Primary 06/07	410	152	19	0	0	0	171	189	0	0	-18	0	0	171
Early Years 06/07	4	11	164	0	0	0	175	0	0	0	175	0	0	175
Various Primary Schools 07/08	74	70	111	0	0	0	181	181	0	0	0	0	0	181
Widden Primary 06/07	463	0	167	0	0	0	168	0	0	0	168	0	0	168
Linden Primary 07/08	5	142	13	0	0	0	155	0	0	8	147	0	0	155
Coney Hill Primary 06/07	384	121	34	0	0	0	155	0	0	0	155	0	0	155
Dinglewell Infant 07/08	5	151	5	0	0	0	156	0	0	0	156	0	0	156
Lydbrook Primary 07/08	8	151	4	0	0	0	155	60	0	53	42	0	0	155
ICT Harnessing Technology Grant 08/09	0	2,847	0	0	0	0	2,847	2,847	0	0	0	0	0	2,847
Pupil Referral Service	0	0	50	950	0	0	1,000	0	0	0	1,000	0	0	1,000
Bournside School	0	0	50	653	50	0	753	410	258	0	85	0	0	753
Capitalised Maintenance 08/09	0	500	0	0	0	0	500	500	0	0	0	0	0	500
Tewkesbury School 03/04	0	0	20	418	0	0	438	438	0	0	0	0	0	438
Ribston Hall High School 06/07	1,249	407	0	0	0	0	407	0	0	400	7	0	0	407
Cleeve School, remodelling phase 2b	0	24	365	0	0	0	389	389	0	0	0	0	0	389
AHDC Residential Short Breaks	0	0	70	306	0	0	376	376	0	0	0	0	0	376
Feasibility For Sen, Pcp & CYPD 08/09	0	164	175	0	0	0	339	0	0	0	339	0	0	339
Severnbanks Primary 06/07	740	252	59	0	0	0	311	75	0	0	236	0	0	311

# Capital Programme

Scheme Name	Actual							Forecast							Revenue							Un	
	Prior	2008/09	2009/10	2010/11	2011/12	2012/13	Forecast	External	External	Revenue	SCE(R)	General	supported	Funding									
	Years	£'000	£'000	£'000	£'000	£'000	Total £'000	Grant £'000	Contrib £'000	Contrib £'000	£'000	£'000	£'000	Total £'000									
Youth Capital Fund 08/09	0	248	0	0	0	0	248	252	0	0	-4	0	0	248									
Kingsway Primary Fixtures & Fittings	0	197	18	0	0	0	215	0	0	0	215	0	0	215									
Cirencester Kingshill Resurface Car park	0	71	86	0	0	0	158	0	0	15	143	0	0	158									
School Security 08/09	0	0	80	70	0	0	150	0	0	0	150	0	0	150									
Robinswood Primary, flood resilience	0	101	49	0	0	0	150	49	0	0	101	0	0	150									
Coln House Replace Temporary Classrooms	0	149	0	0	0	0	149	0	0	5	144	0	0	149									
Lydney C Of E Primary 07/08	4	102	40	5	0	0	146	0	0	0	146	0	0	146									
Finlay Community School 07/08	0	138	0	0	0	0	138	60	0	0	78	0	0	138									
Deerhurst & Apperley, Admin & Toilet	0	88	45	0	0	0	133	0	0	110	23	0	0	133									
Drybrook Primary, admin area	0	1	128	0	0	0	129	0	0	104	25	0	0	129									
Heywood School 06/07	728	18	110	0	0	0	128	81	0	0	47	0	0	128									
Rowanfield Children's Centre 07/08	133	108	19	0	0	0	127	126	0	0	1	0	0	127									
Park Junior, new entrance & admin area	0	1	108	3	0	0	112		3	92	17	0	0	112									
Brockworth School 03/04	1,881	0	110	0	0	0	110	210	20	0	-120	0	0	110									
Milestone, training & assessment suite	0	31	76	0	0	0	107	76	0	0	31	0	0	107									
Meadowside Primary ICT Suite 07/08	0	102	3	0	0	0	105	0	0	123	-18	0	0	105									
Schemes under £100,000	57,848	1,609	1,306	424	0	0	3,339	2,167	111	560	502	0	0	3,339									
	84,385	43,295	19,573	18,267	580	0	81,715	53,356	4,032	2,124	22,204	0	0	81,715									
New Starts 2009/10																							
Primary Capital Programme 09/10	0	0	100	0	3,024	0	3,124	3,124	0	0	0	0	0	3,124									
Alderman Knight, refurb & extension	0	0	100	300	0	0	400	300	0	0	100	0	0	400									
Cleeve School, flood resilience	0	0	100	150	0	0	250	250	0	0	0	0	0	250									
St. Davids Primary, flood resilience	0	0	100	150	0	0	250	250	0	0	0	0	0	250									
Swindon Village Primary, flood resilience	0	0	100	170	0	0	270	270	0	0	0	0	0	270									
Arthur Dye, extension & refurbishment	0	0	100	164	0	0	264	164	100	0	0	0	0	264									
Thrupp Primary, playing field	0	0	115	10	0	0	125	0	0	77	48	0	0	125									
Brockworth Primary, re-roofing works	0	93	124	0	0	0	217	0	56	68	93	0	0	217									
St. Marys Primary, flood resilience	0	0	125	125	0	0	250	125	0	0	125	0	0	250									
Flood Resilience Works	0	2	104	0	0	0	106	106	0	0	0	0	0	106									
Pittville School, flood resilience	0	0	150	0	0	0	150	150	0	0	0	0	0	150									
AHDC Hartwood House refurbishment	0	0	150	0	0	0	150	150	0	0	0	0	0	150									
Capitalised Maintenance 09/10	0	0	500	0	0	0	500	500	0	0	0	0	0	500									
Access Works 09/10	0	0	150	150	0	0	300	300	0	0	0	0	0	300									
Contingency 09/10	0	0	0	1,846	0	0	1,846	1,846	0	0	0	0	0	1,846									
Winchcombe Children's Centre (Phase 3)	0	0	156	4	0	0	160	160	0	0	0	0	0	160									
Charlton Kings Children's Centre (Phase 3)	0	0	187	5	0	0	192	192	0	0	0	0	0	192									
Kitchens 09/10	0	0	750	1,077	0	0	1,827	1,577	0	0	250	0	0	1,827									
Northleach Children's Centre (Phase 3)	0	8	168	4	0	0	180	180	0	0	0	0	0	180									
Tetbury Children's Centre (Phase 3)	0	9	190	6	0	0	205	205	0	0	0	0	0	205									
Belmont, refurbishment & remodelling	0	3	314	8	0	0	325	325	0	0	0	0	0	325									
Brockworth Children's Centre (Phase 3)	0	0	244	6	0	0	250	250	0	0	0	0	0	250									
Elmbridge Children's Centre (Phase 3)	0	0	244	6	0	0	250	244	0	0	6	0	0	250									
Parton Manor Children's Centre (Phase 3)	0	0	253	7	0	0	260	260	0	0	0	0	0	260									

# Capital Programme

Scheme Name	Actual		Forecast					External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000							
Home Access for Targeted Groups	0	0	290	0	0	0	290	290	0	0	0	0	0	290
Painswick Children's Centre (Phase 3)	0	3	330	9	0	0	342	333	0	0	9	0	0	342
Queen Margaret Children's Centre (Phase 3)	0	0	315	100	9	0	424	351	0	0	73	0	0	424
Health & Safety 09/10	0	0	400	0	0	0	400	400	0	0	0	0	0	400
Kingsway Children's Centre (Phase 3)	0	0	488	13	0	0	500	488	0	0	13	0	0	500
Severn Vale, new technology block	0	0	500	3,185	150	0	3,835	0	3,700	0	135	0	0	3,835
Replacement of Temporary Classrooms	0	0	100	800	300	0	1,200	1,200	0	0	0	0	0	1,200
14-19 Reforms in Rural areas	0	0	1,000	0	0	0	1,000	1,000	0	0	0	0	0	1,000
Children's Centres Phase 3 09/10	0	39	0	486	0	0	525	487	0	0	38	0	0	525
YEP Carbon Programme - Tewkesbury School	0	0	100	728	0	0	828	828	0	0	0	0	0	828
Key Stage 3 Food Technology	0	0	450	410	40	0	900	900	0	0	0	0	0	900
Extended Schools Grant 09/10	0	0	100	900	0	0	1,000	1,000	0	0	0	0	0	1,000
ICT Harnessing Technology Grant 09/10	0	0	2,721	0	0	0	2,721	2,721	0	0	0	0	0	2,721
Youth Capital Fund 09/10	0	0	252	0	0	0	252	252	0	0	0	0	0	252
Oakwood Primary, new school (PCP)	0	0	193	4,298	2,654	105	7,250	7,250	0	0	0	0	0	7,250
St. Peters Primary, new school (PCP)	0	0	308	1,664	2,649	3,330	7,950	7,950	0	0	0	0	0	7,950
Paternoster School, new playground	0	0	58	0	0	0	58	58	0	0	0	0	0	58
Moat Children's Centre (Phase 3)	0	0	200	0	0	0	200	200	0	0	0	0	0	200
Youth Capital Programme 09/10	0	0	0	240	0	0	240	240	0	0	0	0	0	240
Echoes Youth Centre	0	0	0	257	0	0	257	257	0	0	0	0	0	257
Whaddon Youth Centre	0	0	0	250	0	0	250	250	0	0	0	0	0	250
Wilderness Centre 09-10	0	0	0	250	0	0	250	250	0	0	0	0	0	250
Voluntary Sector Youth Capital Fund	0	0	450	0	0	0	450	0	0	0	450	0	0	450
Youth Service ICT	0	0	0	216	0	0	216	216	0	0	0	0	0	216
Fairford Children's Centre (Phase 3)	0	1	76	3	0	0	80	80	0	0	0	0	0	80
Leckhampton Children's Centre (Phase 3)	0	2	86	2	0	0	90	90	0	0	0	0	0	90
St. Georges PRC, Elliott classroom	0	0	44	4	0	0	48	48	0	0	0	0	0	48
Impact Youth Centre	0	0	10	0	0	0	10	0	0	0	10	0	0	10
Kingsway POD	0	0	0	40	0	0	40	0	0	0	40	0	0	40
Profiling & Slippage to be confirmed	0	0	0	-9,000	9,000	0	0	0	0	0	0	0	0	0
	0	159	12,996	9,042	17,825	3,435	43,456	38,066	3,856	145	1,389	0	0	43,456
<b>New Starts 2010/11</b>														
Alderman knight	0	0	0	0	6,000	0	6,000	6,000	0	0		0	0	6,000
BESD Provision	0	0	0	1,000	0	0	1,000	0	0	0	1,000	0	0	1,000
Locality Hubs	0	0	0	600	0	0	600	0	0	0	600	0	0	600
Wilderness Centre 10-11	0	0	0	1,000	0	0	1,000	0	0	0	1,000	0	0	1,000
Replacement of temporary classrooms 10-11	0	0	0	750	0	0	750	0	0	0	750	0	0	750
Primary remodelling - Swindon Village	0	0	0	2,800	0	0	2,800	0	0	0	2,800	0	0	2,800
Primary remodelling - Heron	0	0	0	700	0	0	700	0	0	0	700	0	0	700
Primary remodelling - Yorkley	0	0	0	1,000	0	0	1,000	0	0	0	1,000	0	0	1,000
Primary remodelling - Berry Hill	0	0	0	400	0	0	400	0	0	0	400	0	0	400
Primary remodelling - Uplands	0	0	0	500	0	0	500	0	0	0	500	0	0	500
Language Immersion Centre	0	0	0	5,970	0	0	5,970	5,570	0	0	400	0	0	5,970

# Capital Programme

Scheme Name	Actual							Forecast							External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000														
ICT Harnessing Technology Grant 10/11	0	0	0	2,564	0	0	2,564							2,564	0	0	0	0	0	0	2,564
Capitalised Maintenance 10/11	0	0	0	300	0	0	300							300	0	0	0	0	0	0	300
Youth Capital Fund 10/11	0	0	0	252	0	0	252							252	0	0	0	0	0	0	252
	0	0	0	17,835	6,000	0	23,835							14,686	0	0	9,150	0	0	0	23,836
<b>New Starts 2011/12</b>																					
Grant funding (to be confirmed & allocated)	0	0	0	0	8,000	0	8,000							8,000	0	0	0	0	0	0	8,000
Supported Borrowing (to be confirmed & allocated if taken up)	0	0	0	0	10,919	0	10,919							0	0	0	10,919	0	0	0	10,919
	0	0	0	0	18,919	0	18,919							8,000	0	0	10,919	0	0	0	18,919
<b>New Starts 2012/13</b>																					
Grant funding (to be confirmed & allocated)	0	0	0	0	0	8,000	8,000							8,000	0	0	0	0	0	0	8,000
Supported Borrowing (to be confirmed & allocated if taken up)	0	0	0	0	0	10,919	10,919							0	0	0	10,919	0	0	0	10,919
	0	0	0	0	0	18,919	18,919							8,000	0	0	10,919	0	0	0	18,919
<b>Children and Young People Total</b>	<b>84,385</b>	<b>43,454</b>	<b>32,568</b>	<b>45,145</b>	<b>43,324</b>	<b>22,354</b>	<b>186,845</b>							<b>122,107</b>	<b>7,888</b>	<b>2,269</b>	<b>54,581</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>186,845</b>
<b>Community Safety</b>																					
Dursley Fire Station 05/06	0	1,854	78	0	0	0	1,932							0	211	0	0	1,721	0	0	1,932
Vehicles	0	486	269	0	0	0	755							0	0	0	454	301	0	0	755
Vehicles	1,193	271	88	0	0	0	360							0	0	0	0	360	0	0	360
Safer Stronger Communities Grant	0	150	55	204	0	0	408							408	0	0	0	0	0	0	408
Cheltenham Road East Land Purchase	16	120	0	0	0	0	120							0	0	0	0	120	0	0	120
Schemes under £100,000	2,472	142	185	0	-4	0	323							13	0	0	0	310	0	0	323
	3,681	3,023	675	204	-4	0	3,898							421	211	0	454	2,812	0	0	3,898
<b>New Starts 2009/10</b>																					
Fire Vehicles 10/11 To 11/12 (includes grant funding)	0	0	568	0	591	0	1,159							1,018	0	0	71	70	0	0	1,159
Fire & Rescue Facilities	0	0	113	28	0	0	141							0	0	0	0	141	0	0	141
Diversity Grant	0	0	35	0	0	0	35							35	0	0	0	0	0	0	35
Cheltenham Register Office	0	0	150	0	0	0	150							0	0	0	0	150	0	0	150
FEASIBILITY STUDY MEDICO-LEGAL SERVICE	0	0	150	0	0	0	150							0	0	0	0	150	0	0	150
	0	0	1,016	28	591	0	1,635							1,053	0	0	71	511	0	0	1,635
<b>New Starts 2010/11</b>																					
Fire Vehicles 10/11 To 11/12 (includes grant funding)	0	0	0	976	0	0	976							878	0	0	98	0	0	0	976
Community Safety - Medico Legal Centre	0	0	0	4,200	0	0	4,200							0	0	0	4,200	0	0	0	4,200
Fire Regional Control Centre Radio System	0	0	0	170	0	0	170							0	0	0	170	0	0	0	170
Fire Painswick improved access	0	0	0	40	0	0	40							0	0	0	40	0	0	0	40
Fire Chipping Campden 3rd Bay	0	0	0	80	0	0	80							0	0	0	80	0	0	0	80
	0	0	0	5,466	0	0	5,466							878	0	0	4,588	0	0	0	5,466
<b>Community Safety Total</b>	<b>3,681</b>	<b>3,023</b>	<b>1,691</b>	<b>5,698</b>	<b>587</b>	<b>0</b>	<b>10,999</b>							<b>2,352</b>	<b>211</b>	<b>0</b>	<b>5,113</b>	<b>3,323</b>	<b>0</b>	<b>0</b>	<b>10,999</b>



# Capital Programme

	Actual		Forecast											
Scheme Name	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000	External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
Environment														
Investment In Composting Facilities	0	7,572	0	0	7,428	0	15,000	474	0	0	-474	0	15,000	15,000
Capital Works On A40 East Of The M5	903	3,438	0	500	0	0	3,937	0	0	0	3,937	0	0	3,937
A46 Coopers Hill Landslip (Part A)	0	148	243	1,730	0	0	2,121	2,200	0	0	-79	0	0	2,121
A40 Improvements Over To Highnam	368	2,083	0	166	0	0	2,249	0	0	0	2,249	0	0	2,249
Minor Struct Maint Works From Revenue	0	2,000	2,000	0	0	0	4,000	0	0	4,000	0	0	0	4,000
Merrywalks Canal Bridge 07/08	0	175	197	1,147	0	0	1,520	0	0	0	1,520	0	0	1,520
Minor Works Floods 07/08	96	1,303	0	0	0	0	1,303	0	0	0	158	0	1,145	1,303
Shepherds Patch Bridge Slimbridge	94	1,029	0	0	0	0	1,029	0	0	0	1,029	0	0	1,029
Land Slip Avening Nr Longford Mill Phase	41	92	30	0	0	0	122	0	0	0	-930	0	1,052	122
A419 Thrupp 07/08	10	376	0	0	0	0	376	0	0	0	376	0	0	376
Multi Agency Flood Alleviation 08/09	0	343	1,027	0	0	0	1,370	0	0	650	720	0	0	1,370
A48 Aylburton	0	266	193	0	0	0	459	482	0	0	-23	0	0	459
Forest Vale Spine Road Extension	0	3	10	987	0	0	1,000	0	0	0	1,000	0	0	1,000
Ghurc Link 1 - Quays To Southgate Street	0	159	554	4,798	0	0	5,511	4,500	0	0	1,011	0	0	5,511
Brockworth Area Traffic Management	70	3	18	530	0	0	552	0	134	0	418	0	0	552
A417 Ampney Crucis To Lechlade 07/08	382	384	0	0	0	0	384	385	0	0	-1	0	0	384
PROW Improvements	88	356	56	0	0	0	412	0	0	0	-88	0	500	412
Preparatory Costs For Major Scheme	87	180	300	0	0	0	480	0	0	0	480	0	0	480
Cannop Slip	45	214	0	0	0	0	214	366	0	0	-152	0	0	214
B4228 St Briavels To Chepstow	0	549	0	0	0	0	549	0	0	0	-3	0	552	549
Gloucester South West Bypass Netheridge	22,904	1,092	203	125	0	0	1,419	0	17	0	1,402	0	0	1,419
Cotswold Aonb Trial Lorry Management Zon	174	517	0	0	0	0	517	0	0	0	517	0	0	517
Survey Design And Pre-Patching For 2009/	0	326	0	0	0	0	326	0	0	0	326	0	0	326
Station Subway Improvements Gloucester	114	17	107	202	0	0	327	0	0	0	327	0	0	327
A46 Painswick To Nut Hill	0	334	0	0	0	0	334	284	0	0	50	0	0	334
Scrim	410	156	384	0	0	0	540	0	0	0	-1	0	541	540
Leckhampton Road 07/08	0	204	0	0	0	0	204	0	0	0	-1	0	205	204
B4216 Newent To Huntley	0	1	113	0	0	0	114	215	0	0	-101	0	0	114
A435 Seven Springs To Cirencester	0	256	0	0	0	0	256	0	0	0	256	0	0	256
A40 Gloucester Road Bus Lane Cheltenham	576	110	0	0	0	0	110	0	0	0	110	0	0	110
Woodside Ave, Cinder ford	0	205	0	0	0	0	205	202	0	0	3	0	0	205
Palgrave 23 07/08	8	192	1	1	0	0	193	0	0	0	193	0	0	193
Warden Hill Road Cheltenham 07/08	1	161	0	0	0	0	161	0	0	0	0	0	161	161
High Street Tewkesbury	6	35	178	0	0	0	213	0	122	0	91	0	0	213
Hayden La Boddington. Chelt Rd East To O	0	162	0	0	0	0	162	0	0	0	0	0	162	162
B4208 Malvern Road, Corse	0	0	145	0	0	0	145	189	0	0	-44	0	0	145
Bredon Road Tewkesbury	0	109	0	0	0	0	109	0	0	0	109	0	0	109
Whaddon Rd Chelt. Prestby Rd-Robins Cls	0	129	0	0	0	0	129	0	0	0	-4	0	133	129
Cheltenham Switch Wire (All Sites)	0	193	0	0	0	0	193	0	0	0	193	0	0	193
Cannop Ponds Landslip	0	10	84	91	0	0	185	178	0	0	7	0	0	185
Travellers Sites	355	10	90	0	0	0	100	192	0	0	-92	0	0	100
On Street Pay And Display (Cheltenham)	0	4	120	26	0	0	150	0	0	0	150	0	0	150
Horton Road Wotton Gloucester	0	184	0	0	0	0	184	0	0	0	-6	0	190	184

# Capital Programme

Scheme Name	Actual		Forecast					Forecast Total £'000	External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior	2008/09	2009/10	2010/11	2011/12	2012/13									
	Years	£'000	£'000	£'000	£'000	£'000									
Wick Street (Salmon Spring Slip)	0	180	0	0	0	0	180	170	0	0	10	0	0	180	
Bredon Road Cycle Link	15	14	80	89	0	0	184	0	0	0	184	0	0	184	
Leachfoot 54 07/08	4	88	23	0	0	0	111	0	0	0	111	0	0	111	
B4632 Mickleton To Weston-Sub-Edge	0	182	0	0	0	0	182	0	0	0	-1	0	183	182	
Shaw Green Lane, Prestbury, Cheltenham	0	238	0	0	0	0	238	0	0	0	238	0	0	238	
Sheep Street Stow Signal Equipment	34	176	0	0	0	0	176	0	0	0	176	0	0	176	
South Cerney Impact Scheme 07/08	3	146	0	0	0	0	146	0	0	0	146	0	0	146	
The Reddings, Cheltenham. By Leyson Roa	0	144	2	0	0	0	146	0	0	0	146	0	0	146	
Castle Street Winchcombe	0	553	297	0	0	0	851	0	0	0	851	0	0	851	
Cats Hill Nailbridge 07/08	1	189	0	0	0	0	189	0	0	0	-2	0	191	189	
A4135 Kingscote	0	183	0	0	0	0	183	139	0	0	44	0	0	183	
B4035 Station Road To Clay Lane Chipping	0	161	0	0	0	0	161	0	0	0	0	0	161	161	
Bream High Street	0	145	0	0	0	0	145	0	0	0	0	0	145	145	
400858 Lilac Cottage Coberley To Gloucester	0	124	0	0	0	0	124	0	0	0	0	0	124	124	
Post Tensioned Bridge Inspections	0	20	133	0	0	0	153	0	0	0	153	0	0	153	
Corse Staunton - 1116 07/07	6	16	164	0	0	0	180	0	0	0	180	0	0	180	
Carbon Reduction - Street Lighting ITS	0	0	704	0	0	0	704	0	0	0	704	0	0	704	
PRN Unallocated	0	212	351	0	0	0	564	212	0	0	351	0	0	564	
Non-Principal (Classified) Pre Sd Patching	0	412	0	0	0	0	412	0	0	0	412	0	0	412	
NPRN Unclassified Unallocated	0	0	408	0	0	0	408	0	0	0	408	0	0	408	
A40 Arle Court rbt to M5 rbt Cheltenham	0	0	400	0	0	0	400	0	0	0	400	0	0	400	
Oakridge - Farm Lane	0	296	76	0	0	0	372	0	0	0	372	0	0	372	
A419 Far Thrupp (P2)	0	304	1	0	0	0	305	304	0	0	1	0	0	305	
Intelligent Transport Strategy	144	53	220	0	0	0	273	0	50	0	223	0	0	273	
Kidnalls Bridge	47	6	265	0	0	0	271	0	0	0	271	0	0	271	
Safety Unallocated	0	0	255	0	0	0	255	0	0	0	255	0	0	255	
Ampney Crucis	0	147	80	0	0	0	227	0	0	0	227	0	0	227	
3/006 Barnage – Hewelsfield Cross To Alv	0	219	0	0	0	0	219	72	0	0	147	0	0	219	
Lower Park Rd, Sheep St, Etc., Drainage	0	130	89	0	0	0	219	0	0	0	219	0	0	219	
Coleford Town Centre	0	130	79	0	0	0	209	0	0	0	209	0	0	209	
3/10 Between Stowe And Shophouse Crossro	0	201	0	0	0	0	201	0	0	0	201	0	0	201	
Weather Related Patching	0	0	200	0	0	0	200	0	0	0	200	0	0	200	
Traveline (Trip Initiative Anite System)	712	94	101	0	0	0	195	0	0	0	195	0	0	195	
B4058 New Road Close To County Boundary	0	104	90	0	0	0	194	0	0	0	194	0	0	194	
Poulton Village	0	171	19	0	0	0	190	0	0	0	190	0	0	190	
Stratford Road07/08	6	16	173	0	0	0	190	0	0	0	190	0	0	190	
Mead Rd Cheltenham	0	165	7	0	0	0	172	0	0	0	172	0	0	172	
Whaddon Rd Traffic Calming	0	1	70	95	0	0	166	0	15	0	151	0	0	166	
Hales Road/Priors Road Congestion	0	1	74	90	0	0	165	0	0	0	165	0	0	165	
Welsh Way - 550	0	6	150	0	0	0	156	0	0	0	156	0	0	156	
Underbridge - 203	0	6	150	0	0	0	156	0	0	0	156	0	0	156	
Brookthorpe Resurfacing	0	150	0	0	0	0	150	0	0	0	150	0	0	150	
New Road Whitecroft	0	149	0	0	0	0	149	0	0	0	0	0	149	149	
3/138 Rissington Business Park	0	149	0	0	0	0	149	57	0	0	92	0	0	149	

# Capital Programme

Scheme Name	Actual		Forecast					External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000							
A436 Andoversford To B4068	0	148	0	0	0	0	148	0	0	0	148	0	0	148
Brookthorpe Calming	34	147	0	0	0	0	147	0	0	0	147	0	0	147
Hailes Abbey Lane 07/08	2	142	0	0	0	0	142	122	0	0	20	0	0	142
Footways Unallocated	0	0	141	0	0	0	141	0	0	0	141	0	0	141
Longford Lane	0	140	0	0	0	0	140	0	0	0	0	0	140	140
A433 Ilsom Pike To Culkerton 07/08	0	139	0	0	0	0	139	0	0	0	139	0	0	139
B4058 Wotton-U-E To Charfield	0	138	0	0	0	0	138	78	0	0	60	0	0	138
Abnash Chalford 07/08	0	137	0	0	0	0	137	0	0	0	0	0	137	137
Bakers Mill Lock - 388	0	10	127	0	0	0	137	0	0	0	137	0	0	137
Barnage Hewelsfield 07/08	1	3	131	0	0	0	134	0	0	0	-105	0	239	134
Rudgeway Lane Walton Cardiff	16	40	87	6	0	0	133	0	131	0	2	0	0	133
"Westward Rd, Stroud - Calming & Crossing	0	0	63	67	0	0	130	0	0	0	130	0	0	130
Northway Lane To Safeways Cycle Link	31	11	116	0	0	0	127	0	0	0	127	0	0	127
Condicote To Hinchwick 07/08	25	127	0	0	0	0	127	0	0	0	127	0	0	127
A433 London Road Tetbury	0	126	0	0	0	0	126	122	0	0	4	0	0	126
B4432 Woodgate Road Mile End	0	125	0	0	0	0	125	0	0	0	125	0	0	125
Gloucester South West Bypass Castlemeads	14,213	31	92	0	0	0	123	0	0	0	123	0	0	123
Carriageway Surface Enhancement Inc Spec	1	122	0	0	0	0	122	0	0	0	122	0	0	122
Preston Village	0	118	2	0	0	0	120	0	0	0	120	0	0	120
Slimbridge Road Footway Scheme	0	120	0	0	0	0	120	0	0	0	120	0	0	120
B4077 Stanway Hill	0	118	0	0	0	0	118	0	0	0	118	0	0	118
A419 London Road, Chalford (Old N'Bourh	0	110	8	0	0	0	118	0	0	0	118	0	0	118
A46 Shurdington Puffin	0	84	1	31	0	0	116	0	63	0	53	0	0	116
Cheltenham Northern Relief Road Section	116	12	5	99	0	0	116	0	132	0	-16	0	0	116
Vehicle Actuated Signs Rural	81	68	45	0	0	0	113	0	5	0	108	0	0	113
B4234 New Rd Parkend Fancy to Van Centre	0	0	113	0	0	0	113	0	0	0	113	0	0	113
Driffild Village	0	111	2	0	0	0	113	0	0	0	113	0	0	113
B4081 Blockley To Broadway	0	112	0	0	0	0	112	98	0	0	14	0	0	112
RTPI for Cheltenham Route D	0	0	55	55	0	0	110	0	50	0	60	0	0	110
Miserden Road, Cheltenham	0	109	0	0	0	0	109	77	0	0	32	0	0	109
Cheltenham Civic Pride Pedestrianisation	1	28	10	71	0	0	109	0	0	0	109	0	0	109
Bayshill Road Puffin	2	5	97	6	0	0	108	0	90	0	18	0	0	108
B4068 Clouds Hill To Buckle Street	0	106	0	0	0	0	106	0	0	0	106	0	0	106
Barnsley Village	0	91	15	0	0	0	106	0	0	0	106	0	0	106
A435 Cirencester To Severn Springs	249	105	0	0	0	0	105	127	0	0	-22	0	0	105
Sedbury Lane, Tutshill - Drainage	0	8	96	0	0	0	104	0	0	0	104	0	0	104
Tinkley Lane	0	19	84	0	0	0	103	0	0	0	103	0	0	103
Bedford Avenue Chelt. F/Way Full Length	0	102	0	0	0	0	102	0	0	0	102	0	0	102
Schemes under £100,000	27,013	13,228	13,456	1,613	0	0	28,298	6,288	974	0	20,650	0	386	28,298
	69,489	47,005	25,460	12,525	7,428	0	92,418	17,534	1,783	4,650	46,954	0	21,497	92,418

# Capital Programme

Scheme Name	Actual		Forecast					External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000							
<b>New Starts 2009/10</b>														
Flood Related Works - Unallocated Budget	0	0	1,404	1,146	0	0	2,550	0	0	0	2,550	0	0	2,550
Avening Slip near Longford Mill (GCC)	0	0	159	920	0	0	1,079	159	0	0	920	0	0	1,079
NPRN Classified Unallocated	0	0	843	67	0	0	909	0	0	0	909	0	0	909
H'ways Depot & Salt Barn North Cotswolds	0	0	900	0	0	0	900	0	0	0	900	0	0	900
Structures Bridges Unallocated	0	0	166	586	0	0	752	0	0	0	752	0	0	752
Preservative Treatment Work	0	3	395	22	0	0	420	0	0	0	420	0	0	420
Patching 2009/10	0	0	400	0	0	0	400	0	0	0	400	0	0	400
West Of Severn Park And Ride	103	77	300	0	0	0	377	0	0	0	377	0	0	377
A38 Cross Keys RO to Waterwells RO	0	0	340	0	0	0	340	345	0	0	-5	0	0	340
Asset Data Collection DfT funding	0	0	300	0	0	0	300	240	0	0	60	0	0	300
A4136 Staunton to County Boundary	0	0	295	0	0	0	295	0	0	0	295	0	0	295
New Barn Close, Chelt - Culvert	0	0	229	0	0	0	229	0	0	0	229	0	0	229
A436 Frogmill lights (to golf course)	0	0	189	0	0	0	189	189	0	0	0	0	0	189
A44/A429 Mini Ro Moreton in Marsh	0	0	180	0	0	0	180	189	0	0	-9	0	0	180
A430 Bruton Way (junction approaches)	0	0	180	0	0	0	180	240	0	0	-60	0	0	180
Cheltenham Rd Gloucester Phase 2	0	0	120	50	0	0	170	0	0	0	170	0	0	170
41117 Haywicks Lane, Elmore to Hardwick	0	0	167	0	0	0	167	168	0	0	-1	0	0	167
B4221 Kilcot Inn to County Bdry P1 of 4	0	0	151	0	0	0	151	151	0	0	0	0	0	151
Safety Camera Partnership Tba	0	0	50	0	0	0	50	0	0	0	50	0	0	50
A40 (End of Dual cway to A436 Frogmill)	0	0	146	0	0	0	146	146	0	0	0	0	0	146
Walton Cardiff Road, Newtown	0	0	143	0	0	0	143	146	0	0	-3	0	0	143
Bath Road, Kings Stanley/Leonard Stanley	0	0	140	0	0	0	140	210	0	0	-70	0	0	140
Forge Lane, Upleadon - P 1 of 3	0	0	129	0	0	0	129	130	0	0	-1	0	0	129
The Portway, Upton-St-Leonards	0	0	80	44	0	0	124	120	0	0	4	0	0	124
Collin Lane, Willersey	0	0	122	0	0	0	122	134	0	0	-12	0	0	122
Toucan & RAB impt, Naas Ln / Bristol Rd	0	0	119	0	0	0	119	120	0	0	-1	0	0	119
School Ln(Pilot/Sellers Rd/Field Crt Dr)	0	0	118	0	0	0	118	119	0	0	-1	0	0	118
Great Western Road - P 1 of 2	0	0	116	0	0	0	116	119	0	0	-3	0	0	116
Albert Rd/Sprgfield Rd/Allastone Rd, Lyd	0	0	115	0	0	0	115	115	0	0	0	0	0	115
B4213 Straight Lane, Staunton	0	0	114	0	0	0	114	133	0	0	-19	0	0	114
Drainage Unallocated	0	0	0	111	0	0	111	111	0	0	0	0	0	111
B4079 Aston Cross to County Boundary	0	0	111	0	0	0	111	111	0	0	0	0	0	111
Arlingham Road (Arlingham-Overton Farm)	0	0	110	0	0	0	110	116	0	0	-6	0	0	110
B4216 Dymock to Greenway	0	0	107	0	0	0	107	108	0	0	-1	0	0	107
B4234 Cannop Depot Road	0	0	106	0	0	0	106	106	0	0	0	0	0	106
On Street Pay And Display (Gloucester)	0	0	120	0	0	0	120	0	0	0	120	0	0	120
Northway Lane, Newtown - Phase 1 of 2	0	0	106	0	0	0	106	108	0	0	-2	0	0	106
Derby Road / Millbrook Street, Barton	0	0	103	0	0	0	103	186	0	0	-83	0	0	103
B4216 Huntley to Newent	0	0	102	0	0	0	102	104	0	0	-2	0	0	102
Schemes under £100,000	0	0	900	0	-600	0	300	146	0	0	154	0	0	300
	103	80	9,873	2,946	-600	0	12,298	4,268	0	0	8,030	0	0	12,298

# Capital Programme

Scheme Name	Actual		Forecast					External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000							
<b>New Starts 2010/11</b>														
Safety Camera Partnership 2010-2011	0	0	0	176	0	0	176	176	0	0	0	0	0	176
Surface Water Management	0	0	0	35	0	0	35	35	0	0	0	0	0	35
Footways Cheltenham	0	0	0	100	0	0	100	0	100	0	0	0	0	100
Large & Misc. Schemes - Grant	0	0	0	1,830	0	0	1,830	1,830	0	0	0	0	0	1,830
Large & Misc. Schemes	0	0	0	1,265	0	0	1,265	0	0	0	1,265	0	0	1,265
Safety	0	0	0	934	0	0	934	0	0	0	934	0	0	934
Congestion & Pollution	0	0	0	278	0	0	278	0	0	0	278	0	0	278
Accessibility	0	0	0	220	0	0	220	0	0	0	220	0	0	220
Quality of life	0	0	0	57	0	0	57	0	0	0	57	0	0	57
A46 Coopers Hill (Part B)	0	0	0	1,000	0	0	1,000	0	0	0	1,000	0	0	1,000
Minor Works	0	0	0	1,730	0	0	1,730	0	0	0	1,730	0	0	1,730
Principal Roads (Class A)	0	0	0	2,000	0	0	2,000	0	0	0	2,000	0	0	2,000
Classified Roads (Class B)	0	0	0	1,320	0	0	1,320	0	0	0	1,320	0	0	1,320
Classified Roads (Class 3)	0	0	0	4,477	0	0	4,477	0	0	0	477	0	4,000	4,477
Unclassified Roads (Class 4 & less)	0	0	0	5,063	0	0	5,063	0	0	0	5,063	0	0	5,063
Footways	0	0	0	1,300	0	0	1,300	0	0	0	1,300	0	0	1,300
SCRIM	0	0	0	250	0	0	250	0	0	0	250	0	0	250
Recycling	0	0	0	50	0	0	50	0	0	0	50	0	0	50
Data Collection	0	0	0	80	0	0	80	0	0	0	80	0	0	80
Advanced Design/coring	0	0	0	50	0	0	50	0	0	0	50	0	0	50
Bridges	0	0	0	1,450	0	0	1,450	0	0	0	1,450	0	0	1,450
Lighting	0	0	0	895	0	0	895	0	0	0	895	0	0	895
Drainage	0	0	0	800	0	0	800	0	0	0	800	0	0	800
Depot Review/Salt Barns	0	0	0	700	0	0	700	0	0	0	700	0	0	700
Top up budget allocated to existing schemes	0	0	0	-11,129		0	-11,129	0	0	0	-11,129	0	0	-11,129
	0	0	0	14,931	0	0	14,931	2,041	100	0	8,790	0	4,000	14,931
<b>New Starts 2011/12</b>														0
LTP Grant funding (to be confirmed & allocated)	0	0	0	0	2,000	0	2,000	2,000	0	0	0	0	0	2,000
LTP Supported Borrowing (to be confirmed and allocated if taken up)	0	0	0	0	17,000	0	17,000	0	0	0	17,000	0	0	17,000
	0	0	0	0	19,000	0	19,000	2,000	0	0	17,000	0	0	19,000
<b>New Starts 2012/13</b>														
LTP Grant funding (to be confirmed & allocated)	0	0	0	0	0	2,000	2,000	2,000	0	0	0	0	0	2,000
LTP Supported Borrowing (to be confirmed and allocated if taken up)	0		0	0	0	17,000	17,000	0	0	0	17,000	0	0	17,000
	0	0	0	0	0	19,000	19,000	2,000	0	0	17,000	0	0	19,000
<b>Environment Total</b>	<b>69,592</b>	<b>47,085</b>	<b>35,332</b>	<b>30,402</b>	<b>25,828</b>	<b>19,000</b>	<b>157,647</b>	<b>27,843</b>	<b>1,883</b>	<b>4,650</b>	<b>97,775</b>	<b>0</b>	<b>25,497</b>	<b>157,647</b>

# Capital Programme

Scheme Name	Actual			Forecast				External Grant £'000	External Contrib £'000	Revenue Contrib £'000	SCE(R) £'000	General £'000	Un supported £'000	Funding Total £'000
	Prior Years	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Forecast Total £'000							
Business Management														
New Capital Maintenance Strategy/Health & Safety	0	345	551	605	0	0	1,501	0	0	0	0	1,501	0	1,501
ICT Strategy	0	53	193	500	0	0	747	0	0	0	0	747	0	747
Health & Safety Works	0	0	235	200	202	0	637	0	0	0	0	637	0	637
Fire Risk Remedial Works 2008/09	0	280	70	0	0	0	350	0	0	0	0	350	0	350
H&S Contingency Scheme 2008/09	0	218	123	0	0	0	341	0	0	0	0	341	0	341
Disabled Access 05/06	0	6	104	183	0	0	292	0	0	0	0	292	0	292
Clerk Of Works Fees	295	75	75	51	0	0	201	0	0	0	201	0	0	201
Farms Investment	0	102	128	0	0	0	231	0	0	0	231	0	0	231
Oakham Farm & Malthouse Investment	0	178	4	0	0	0	182	0	0	0	182	0	0	182
Implement Hierarchical Storage Management	0	89	76	0	0	0	165	0	0	0	-1	166	0	165
Implementation Of Microsoft Ela Yr 1	21	157	20	0	0	0	177	0	0	0	0	177	0	177
Asbestos Removal 2008/09	0	5	73	100	0	0	178	0	0	0	0	178	0	178
Legionellosis Remedial Work 2008/09	0	24	71	100	0	0	195	0	0	0	0	195	0	195
Server Consolidation	0	0	259	0	0	0	259	0	0	0	0	259	0	259
Shire Hall Improvement Works 05/06	8	1	97	43	0	0	141	0	0	0	0	141	0	141
Market St. Playing Field, Cheltenham	0	0	139	0	0	0	139	0	0	0	0	139	0	139
Improving Information Management 07/08	77	137	0	0	0	0	137	215	0	0	0	-78	0	137
Rural Estate 05/06	323	109	0	0	0	0	109	0	0	0	0	109	0	109
Property Database 03/04	163	56	53	0	0	0	108	0	0	0	0	108	0	108
Migration To A Private Addressing System	0	52	48	0	0	0	100	0	0	0	0	100	0	100
Connection To Government Connect	0	0	200	0	0	0	200	0	0	0	0	200	0	200
IT Unallocated	0	0	0	865	0	0	865	0	0	0	0	865	0	865
Project Managers Fees	0	177	0	0	0	0	177	0	0	0	0	177	0	177
ICT INFRASTRUCTURE FOR NEW COUNCIL	0	0	128	0	0	0	128	0	0	0	0	128	0	128
Schemes under £100,000	1,493	3,304	462	314	0	0	4,080	0	0	2,818	0	1,262	0	4,080
	2,380	5,367	3,110	2,961	202	0	11,640	215	0	2,818	611	7,996	0	11,640
New Starts 2009/10														
UPGRADING RESIDENTIAL PROPERTIES	0	0	25	0	0	0	25	0	0	0	25	0	0	25
2008-2009 Improvement Information Management	0	0	155	0	0	0	155	155	0	0	0	0	0	155
Rural Estates Investment Plan	0	0	336	0	0	0	336	0	0	0	336	0	0	336
	0	0	516	0	0	0	516	155	0	0	361	0	0	516
New Starts 2010/11														
Accommodation	0	0	0	400	0	0	400	0	0	0	400	0	0	400
Health & Safety/Maintenance	0	0	0	1,356	0	0	1,356	125	0	0	1,231	0	0	1,356
ICT Strategy	0	0	0	550	0	0	550	0	0	0	550	0	0	550
Improving Customer Access	0	0	0	1,500	0	0	1,500	0	0	0	1,500	0	0	1,500
Various carbon reduction schemes	0	0	0	655	0	0	655	0	0	0	655	0	0	655
	0	0	0	4,461	0	0	4,461	125	0	0	4,336	0	0	4,461
Business Management Total	2,380	5,367	3,626	7,422	202	0	16,617	495	0	2,818	5,308	7,996	0	16,617

# Capital Programme

## MEDIUM TERM CAPITAL PROGRAMME - COUNTY COUNCIL SERVICES FINANCING STATEMENT

	Forecast					
	2008/09	2009/10	2010/11	2011/12	2012/13	Total 5 Yrs
	£000	£000	£000	£000	£000	£000
<b>GROSS PAYMENTS</b>						
Community & Adult Care	2,618	7,050	8,821	800	0	19,289
Children & Young People	43,454	32,568	45,145	43,324	22,354	186,845
Community Safety	3,023	1,691	5,698	587	0	10,999
Environment	47,085	35,332	30,402	25,828	19,000	157,647
Business Management	5,367	3,626	7,422	202	0	16,617
<b>sub-total</b>	<b>101,547</b>	<b>80,268</b>	<b>97,487</b>	<b>70,741</b>	<b>41,354</b>	<b>391,397</b>
<b>AVAILABLE RESOURCES</b>						
Borrowing:						
Prudential Code (from 1 April 2004)						
Supported borrowing - general	29,311	30,925	35,000	37,962	27,854	161,051
Prudential borrowing	10,068	4,000	11,429	0		25,497
Government capital grant - general	5,056	16,816	28,377	20,401	10,000	80,651
Government capital grant - specific	43,291	21,273	9,695	0	0	74,259
Capital contributions	3,105	4,221	4,265	0	0	11,591
Revenue contributions	3,496	2,633	3,892	0	0	10,021
Capital reserve	1,208	0	3,207	1,000	3,500	8,915
Capital Receipts	6,012	400	0	0	0	6,412
<b>Total Resources (ex receipts)</b>	<b>101,547</b>	<b>80,268</b>	<b>95,865</b>	<b>59,363</b>	<b>41,354</b>	<b>378,397</b>
<b>less PAYMENTS as above</b>	<b>101,547</b>	<b>80,268</b>	<b>97,487</b>	<b>70,741</b>	<b>41,354</b>	<b>391,397</b>
<b>Surplus/deficit (-) before receipts</b>	<b>(1)</b>	<b>0</b>	<b>(1,622)</b>	<b>(11,378)</b>	<b>0</b>	<b>(13,000)</b>
<b>Capital receipts target (net) cum</b>		3,000	7,000	10,000	13,000	

# Glossary of Terms

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## **Area Based Grant**

A non-ringfenced general grant with full local control over how funding can be used. It is paid directly to the authority that benefits from the grant.

## **Best Value Accounting Code of Practice (BVACOP)**

Modernises the system of local authority accounting and reporting to ensure that it meets the changed and changing needs of modern local government; particularly the duty to secure and demonstrate Best Value in the provision of services to the community.

## **Budget**

A statement which reflects the County Council's policies in financial terms and which sets out its spending plans for a given period. The revenue budget (spending other than capital spending) is finalised and approved in February before the start of the financial year on 1 April.

## **Capital Expenditure**

Includes spending on the acquisition, creation or enhancement of assets either directly by the local authority or indirectly in the form of grants to other persons or bodies. Expenditure not falling within this definition must be charged to the General Fund as Revenue Expenditure.

## **Capital Programme**

The Authority's plan for Capital projects and spending. Capital spend includes the acquisition of land, construction of new buildings and roads, structural repairs to buildings and roads, design fees and purchase of vehicles, plant and major items of equipment.

## **Capital Receipts**

Income from the sale of land, buildings and other capital assets. Receipts can be used to finance capital expenditure or to repay loans previously raised to finance the capital programme.

## **Central Balances**

The accumulated surplus of income over expenditure. The authority uses these balances in the normal course of its business to aid cash management and meet unexpected commitments not otherwise provided for. Balances may be used to support the County Council's budget and reduce Council Tax increases.

## **CIPFA Standard Form**

Standard layout specified by the Chartered Institute of Public Finance and Accountancy.

## **Collection Fund**

A fund administered by each billing authority (the District Council in Shire areas). Council Tax is paid into a fund whilst the precept demands of the County Council, Police Authority, District Council's and Parishes are met from the fund. The estimated surpluses or deficits on Collection Funds are shared between the authorities.

## **Collection Fund Surplus/Deficit**

The variation to the estimated rate of collection arising from either more or less Council Tax being collected.



# Glossary of Terms

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## **Cross Cutting Issues**

Issues which affect and impact upon more than one council service.

## **Dedicated Schools Grant (DSG)**

A specific Government grant which funds schools and schools related expenditure.

## **Depreciation**

Charges to the income and expenditure account to reflect the usage of the asset during the accounting period.

## **Floors and Damping**

Not all authorities Formula Grant will increase year on year. The floor element of the Formula Grant scheme guarantees that all Authorities will get a minimum increase from Central Government. The floor element therefore represents a 'cost' to the system (which is the amount of grant needed to bring all the authorities below the floor up to the level of the floor). Therefore in order to pay for this "floor" other Authorities with more than the minimum increase will have their grant reduced by a process known as "damping".

## **Government Formula Grant**

For the County Council this consists of RSG and redistributed National Non-Domestic Rates. Ring fenced and specific grants are excluded.

## **Impairment**

Impairment is revenue cost of the reduction of an assets value. An asset is impaired when its book value exceeds its market value.

## **Inter alia**

The Latin term "Inter alia" means, in a UK legal context: "amongst other things".

## **National Non-Domestic (Business) Rates (NNDR)**

These are rates payable by the non-domestic sector, namely for properties not used for residential purposes such as shops and offices. The level of business rates is set by Government, collected by District Councils on the Government's behalf and reallocated to authorities in relation to population size.

## **Precept**

The amount the County Council requests from District Council Collection Funds to meet its budget requirement not met by the Revenue Support Grant, National Non Domestic Rates (NNDR).

## **Prudential Code**

A professional code of practice to support local authorities in taking decisions on their own programmes for capital investment in fixed assets that are central to the delivery of quality local public services.

## **Prudential Indicators**

To measure over time at the same local authority and not to make comparison between authorities. Regard to affordability, sustainability, value for money and efficiency has to be given when setting them.

# Glossary of Terms

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## **Revenue Expenditure**

Spending on the day-to-day cost of services – mainly salaries and wages, running expenses of buildings equipment and financing of capital expenditure. These costs are met from the Council Tax and Revenue Support Grant, National Non-Domestic Rates (NNDR), rents, interest, reserves, fees and charges.

## **Revenue Support Grant (RSG)**

A general grant from Central Government to contribute towards the cost of providing services. When taken together with National Non-Domestic Rates, it is known as the 'Formula Grant'.

## **Section 106 Agreement**

Typically agreements negotiated between local authorities and developers. The agreements may enable the development to go ahead which might otherwise be refused. Obligations are attached to the land and therefore can be enforced by the local planning authority, against subsequent owners.

## **Specific Grants**

Government grants for a particular service, for example, the Standards Fund Grant and the Dedicated Schools Grant.

## **Virement**

A Virement is the transfer of budget from one cost centre to another which either increases or decreases the available budget.

# Abbreviations

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<b>ABG</b>	Area Based Grant
<b>AMPS</b>	Asset Management & Property Services
<b>AONB</b>	Area of Outstanding Natural Beauty
<b>ARRC</b>	Allied Rapid Reaction Corps
<b>ASD</b>	Autistic Spectrum Disorder (sometimes called Autism)
<b>BOF</b>	Building our Future
<b>BSC</b>	Business Service Centre
<b>CAA</b>	Comprehensive Area Assessment
<b>CCB</b>	Cotswold Conservation Board
<b>CESU</b>	Chief Executive Support Unit
<b>CFR</b>	Capital Financing Requirement
<b>CIPFA</b>	Chartered Institute of Public Finance Accountants
<b>CPA</b>	Comprehensive Performance Assessment
<b>CPE</b>	Civil Parking Enforcement
<b>CQC</b>	Care Quality Commission
<b>CSCI</b>	Commission for Social Care Inspection
<b>CSR</b>	Corporate Social Responsibility
<b>CYP</b>	Children and Young People
<b>CYPP</b>	Children and Young People's Plan
<b>CYPS</b>	Children and Young People's Service
<b>CYSP</b>	Children and Young People's Strategic Partnership
<b>DCLG</b>	Department for Communities and Local Government
<b>DCSF</b>	Department for Children, Schools and Families
<b>DEFRA</b>	Department for Environment, Food & Rural Affairs
<b>DIUS</b>	Department for Innovation, Universities and Skills
<b>DSG</b>	Dedicated Schools Grant
<b>DSU</b>	Democratic Services Unit
<b>ED</b>	Economic Development
<b>EMS</b>	Education Management System
<b>EPS</b>	Educational Psychology Service
<b>FC</b>	Forestry Commission
<b>FTE</b>	Full-time Equivalent
<b>FYE</b>	Full Year Effect
<b>GAP</b>	Group Activity and Participation
<b>GCC</b>	Gloucestershire County Council
<b>GDA</b>	Gloucestershire Development Agency
<b>GFRS</b>	Gloucestershire Fire and Rescue Service
<b>GH</b>	Gloucestershire Highways
<b>GHURC</b>	Gloucester Heritage Urban Regeneration Company
<b>GRS</b>	Gloucestershire Reintegration Service
<b>GUS</b>	Gloucestershire Unified System
<b>HEFCE</b>	Higher Education Funding Council for England
<b>HO</b>	Home Office
<b>HR</b>	Human Resources
<b>IFRS</b>	International Financial Reporting Standards
<b>IT</b>	Information & Technology
<b>ICT</b>	Information Communications Technology

# Abbreviations

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<b>ITU</b>	Integrated Transport Unit
<b>JAR</b>	Joint Area Review
<b>LA</b>	Local Authority
<b>LAA</b>	Local Area Agreement
<b>LABGI</b>	Local Authority Business Growth Incentive
<b>LAC</b>	Looked After Children
<b>LATS</b>	Landfill Allowance Trading Scheme
<b>LD</b>	Locality Director
<b>LDD</b>	Learning Difficulties/Disabilities
<b>LMS</b>	Local Management of Schools
<b>LSC</b>	Learning Skills Council
<b>LTP</b>	Local Transport Plan
<b>MFG</b>	Minimum Funding Guarantee
<b>MTFP</b>	Medium Term Financial Plan
<b>MTFS</b>	Medium Term Financial Strategy
<b>NEET</b>	Not in Education, Employment or Training
<b>NMRU</b>	Nursery Milk Reimbursement Unit
<b>NNDR</b>	National Non-Domestic Business Rates
<b>NVQ</b>	National Vocational Qualifications
<b>OHU</b>	Occupational Health Unit
<b>OLASS</b>	Offender Learning and Skills Service
<b>OPPD</b>	Older People and People with Disabilities
<b>PC</b>	Personal Computer
<b>PCP</b>	Primary Capital Programme
<b>PFI</b>	Private Finance Initiative
<b>PPP</b>	Public Private Partnership
<b>PROW</b>	Public Rights of Way
<b>PTI</b>	Public Transport Initiative
<b>RAF</b>	Royal Air Force
<b>RSG</b>	Revenue Support Grant
<b>SEN</b>	Special Educational Needs
<b>SHE</b>	Safety, Health & Environment Unit
<b>SIDP</b>	Strategic Infrastructure Delivery Plan
<b>SLA</b>	Service Level Agreement
<b>TCS</b>	Treatment Centre Services
<b>TSG</b>	Transport Support Grant
<b>VCS</b>	Voluntary Community Sector
<b>WEEE</b>	Waste Electrical & Electronic Equipment
<b>WMPED</b>	Waste Management, Planning and Economic Development
<b>YIST</b>	Youth Intervention Support Team
<b>YPLA</b>	Young Peoples' Learning Agency

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